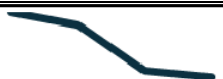

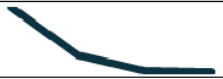
















Appendix 1 – Measuring progress

a) The vision, priorities and key indicators



ref.	Indicator	Latest data	Recent trend/ direction of travel
1	% of households in fuel poverty	9.2%	
2	% of children having a good level of development at foundation stage	69.5%	
3	Average Attainment 8 score	45.5	
4	% of 16 and 17 year olds who were not in education, employment or training (NEET)	6.9%	
5	% of residents that feel like they belong to their neighbourhood	50.9%	
6	% of residents have difficulty managing their finances	21.0%	
7	Healthy life expectancy - Males	56.5	
8	Healthy life expectancy - Females	56.9	
9	Total recorded offences (excl. fraud) (offences per 1,000 population) (12 months rolling)	100.3	
10	% of residents who feel safe walking alone (within 15 minutes of their home)	52.0%	
11	% of residents who are satisfied with their accommodation	84.4%	
12	% of residents who feel that the things they do in your life are not worthwhile	10.7%	
13	% of residents who are satisfied with their current job	63.4%	
14	Overall employment rate (aged 16-64)	75.2	
15	Gross Value Added (GVA) per hour worked	£ 43.15	
16	Footfall (combined) in the 6 Town Centres/High Streets in the Borough	66,514,835	
17	Non Domestic Rating Income	£88,690,372	

b) Activity to date

1	<ul style="list-style-type: none"> • Introduction of Equality & Poverty Impact Assessments (EPIAs) • Schemes to support those in financial hardship, including: <ul style="list-style-type: none"> - Support Multibank programme - Amazon donations - A Second Dance - Preloved clothing - Back to School campaign - School essentials - Kit Out campaign - Sports clothing and equipment - Databank vouchers - Providing Sim cards - Here to Help events - Now in Family Hubs
2	<ul style="list-style-type: none"> • School readiness working group and action place developed and managed through the Early Years Strategic Group
3	<ul style="list-style-type: none"> • Auto-enrolment for free school meals (FSM) underway ensuring families who qualify for FSM receive them • An Appreciative Inquiry is underway, which is a strength-based approach to positive change aiming to narrow the attainment gap, and has delivered the following results: <ul style="list-style-type: none"> - Improved cross-sector collaboration - Empowered Parent Carer forums - Improved attendance strategies - Established innovative ways of working
4	<ul style="list-style-type: none"> • Programmes of work to support young people's employment, including: <ul style="list-style-type: none"> - Tees Valley Youth Trailblazer - Skills for Success
5	<ul style="list-style-type: none"> • Parkfield Community Centre reopened • Here to Help events - Now in Family Hubs
6	<ul style="list-style-type: none"> • Pension Credit campaign - Identified 681 pensioners as potential claimants • Free School Meals auto-enrolment - Identified 542 eligible pupils and could generate \$420,000-£580,000 in additional pupil premium funding for schools • Universal Credit (UC) Migration Support - Contacted 600 ESA to support claimants transitioning to UC • Discretionary Housing Payments (DHP) - Identified 444 potential DHP claimants • Settlement Support - Contacted 100 residents to offer tailored financial support through the HSP Settlement Support campaign

7 & 8	<ul style="list-style-type: none"> • Health and Wellbeing Strategy published - unites the ambitions and commitments of SBC, partners and the community to improve health and wellbeing and reduce inequalities across the Borough • Joint Strategic Needs Assessment (JSNA) - The new JSNA went live October 2025 and is a source of information about the health and wellbeing needs of Stockton's residents. Topics evaluated and published so far include: <ul style="list-style-type: none"> - Special Educational Needs and Disabilities - Homelessness - Work, skills and health - Greenspaces - Healthy weight and good food - Alcohol - Cardiovascular Disease (CVD) - Sexual Health - Smoking - Substance use - Severe and Multiple Disadvantage (SMD) • Community Insight report produced providing a detailed socio-economic and health profile of Stockton-on-Tees to inform physical activity strategies and funding decisions
9	<ul style="list-style-type: none"> • Operation Shield underway - A multi-agency operation designed to combat anti-social behaviour and tackle the causes of offending in Stockton Town Centre
10	<ul style="list-style-type: none"> • Project Harmony - A multi-agency initiative is being brought into Ropner ward, focussed on reducing crime and improving lives for the residents in the area
11	<ul style="list-style-type: none"> • Homelessness Strategy completed • Project underway to utilise SBC owned sites (sites which currently have buildings on them, but either the site and buildings have been declared surplus) to build affordable housing
12	<ul style="list-style-type: none"> • Health and Wellbeing Strategy published - focus on mental health and wellbeing • Harbour - Providing mobile phones to domestic abuse victims
13	<ul style="list-style-type: none"> • Business Ambassadors Group established: <ul style="list-style-type: none"> - Championing local enterprise and innovation - Advising on economic development priorities - Supporting skills development, fair pay, and good work initiatives - Acting as mentors and connectors
14	<ul style="list-style-type: none"> • Employment & Training Hub actions include: <ul style="list-style-type: none"> - Holding multiple events, including a Chemical Sector Recruitment event - Recruitment Coordinator role created to work with care-experienced young people - Customer surveys introduced at recruitment events to capture intelligence and insight
15	<ul style="list-style-type: none"> • Young Guarantee Trailblazer pilot has supported Not in Education, Employment or Training (NEET) young people directly into employment
16	<ul style="list-style-type: none"> • Stockton waterfront development underway - a transformative project aimed at revitalizing the town centre and enhancing the community experience • Operation Shield underway - A multi-agency operation designed to combat anti-social behaviour and tackle the causes of offending in Stockton Town Centre
17	<ul style="list-style-type: none"> • Stockton Waterfront development underway

c) Planned activity

1	<ul style="list-style-type: none"> Trailblazer neighbourhood programme to be developed Support Tees Valley Combined Authority (TVCA) with digital exclusion programme of work Test, learn and grown development via Communities POF
2	<ul style="list-style-type: none"> Children's Front Door to be brought in-house which will includes safeguarding and early help Delivery of a school readiness programme in targeted schools Rollout of the inclusive education framework in early years settings Building capacity of childcare providers to meet needs of children with SEND during holiday periods
3	<ul style="list-style-type: none"> Appreciative Inquiry to continue using a strength-based approach to positive change, focusing on what works well to collaboratively build and implement a desired future by: <ul style="list-style-type: none"> Review and case study measurable changes Collect data and evidence that show positive impact Capture pupils' voice
4	<ul style="list-style-type: none"> Connect to Work programme to commence Integrated Care board (ICB) Work Well Programme Build a directory of businesses, agencies and individuals who engage with young people Develop 'Parent Pack' to help parents navigate Secondary school to Post-16 Support schools with their offer for KS3 and KS4 Work Experience weeks Support schools embed careers into the curriculum Produce Service Level Agreement (SLA) to offer support for pupils with social, emotional and mental health (SEMH) needs
5	<ul style="list-style-type: none"> Test, learn and grown development via Communities POF Residents survey to be refreshed in 2026 to measure progress
6	<ul style="list-style-type: none"> Debt management review to be finalised - holistic approach to customer engagement Residents survey to be refreshed in 2026 to measure progress
7 & 8	<ul style="list-style-type: none"> Continuation of more JSNA topics completed and published Progress to deliver our ambitions for a Care and Health Innovation Zone
9	<ul style="list-style-type: none"> Project Harmony and Operation Shield to continue, continually monitoring impact
10	<ul style="list-style-type: none"> Residents survey to be refreshed in 2026 to measure progress Project Harmony and Operation Shield to continue, continually monitoring impact
11	<ul style="list-style-type: none"> Housing Strategy 2025-2035 to be finalised Project Harmony and Operation Shield to continue, continually monitoring impact
12	<ul style="list-style-type: none"> Trailblazer neighbourhood programme to be developed Support TVCA with digital exclusion Test, learn and grown development via Communities POF
13 & 14	<ul style="list-style-type: none"> A new role within the Employment and Training Hub team to coordinate employment, education and training in the Care and Health sector
15	<ul style="list-style-type: none"> Residents Survey to be refreshed in 2026 to measure progress
16	<ul style="list-style-type: none"> Town Centre development to continue
17	<ul style="list-style-type: none"> Economic Development and TVCA to develop a business support programme that is aimed at business growth, scale ups and start ups Inward investment plan to be developed to attract and support businesses to key sites through funding and promotion

d) Key metrics

Indicator	Polarity	Previous 2 years		Previous year	Latest data	Latest data date	Direction of travel	Trend
% of households in fuel poverty	Low is Good	12.9%	12.2%	9.6%	9.2%	2023	↓	
% of children having a good level of development at foundation stage	High is good	N/A	68.1%	69.7%	69.5%	2023/24	↓	
Average Attainment 8 score	High is good	59.4	49.2	45.9	45.5	2023/24	↓	
% of 16 and 17 year olds who were not in education, employment or training (NEET)	Low is Good	5.1%	5.2%	5.2%	6.9%	2024	↑	
% of residents that feel like they belong to their neighbourhood	High is good	N/A	N/A	N/A	50.9%	2023	→	
% of residents have difficulty managing their finances	Low is Good	N/A	N/A	N/A	21.0%	2023	→	
Healthy life expectancy - Males	High is good	59.6	58.1	56.5	56.5	2021-23	→	
Healthy life expectancy - Females	High is good	59.9	56.8	57.6	56.9	2021-23	↓	
Total recorded offences (excl. fraud) (offences per 1,000 population) (12 months rolling)	Low is Good	107.1	123.4	110.6	100.3	2025 Q1	↓	
% of residents who feel safe walking alone (within 15 minutes of their home)	High is good	N/A	N/A	N/A	52.0%	2023	→	
% of residents who are satisfied with their accommodation	High is good	N/A	N/A	N/A	84.4%	2023	→	
% of residents who feel that the things they do in your life are not worthwhile	High is good	N/A	N/A	N/A	10.7%	2023	→	
% of residents who are satisfied with their current job	High is good	N/A	N/A	N/A	63.4%	2023	→	
Overall employment rate (aged 16-64)	High is good	70.6	73.1	69.6	75.2	Q1 2025	↑	
Gross Value Added (GVA) per hour worked	High is good	£ 39.60	£ 41.30	£ 42.60	£ 43.15	2023	↑	
Increased footfall (combined) in the 6 Town Centres/High Streets in the Borough	High is Good	50,671,707	51,722,379	57,581,547	66,514,835	2024/25	↑	
Non Domestic Rating Income	High is Good	£65,386,535	£81,439,381	£82,731,011	£88,690,372	2024/25	↑	