Theme: Organisational Development			
Objective: Improve and develop the Council's approach to consultation			
Action & Milestones	Success Measures & Targets		
<ul> <li>Corporate Consultation Strategy and Action Plan</li> <li>Produce a revised Corporate Consultation Strategy including action plan for improvement – May 2006</li> <li>Gain formal approval of Corporate Consultation Strategy – June 2006</li> <li>Implement actions resulting from revised Corporate Consultation Strategy – September 2006</li> <li>Review / monitor effectiveness of new strategy – December 2006</li> <li>Improve the impact and delivery of community consultation arrangements:</li> <li>Establish monitoring process to ensure outputs from corporate consultation initiatives are used effectively – June 2006</li> </ul>	<ul> <li>Corporate Consultation Strategy produced</li> <li>Corporate Consultation Strategy approved</li> <li>Actions resulting from Corporate Consultation Strategy implemented</li> <li>Review completed and actions implemented</li> <li>Increase percentage of residents who feel they can influence decisions affecting their local area from a net agreement of -28%</li> </ul>		
Conduct an evaluation exercise to identify reasons for non response from panel members once joined and an Action Plan produced to address reasons for non-take up of panel – June 2006	<ul> <li>to -18% by 2008 (measured in Residents' Survey)</li> <li>Increased response rate to panel surveys: - Adult Viewpoint increase response rate from average of 65% 2005/6 to average of 70% by 2006/7, then maintain at 70% - Youth Viewpoint increase current response rate of 25% to 35% in 2006/7, 45% in 2007/08 and 60% in 2008/9 - Ensure uptake of sub panel activity is at least 50% by December 2006 (baseline to be set in December 2006</li> </ul>		
Conduct Corporate Consultation Exercises:  • Conduct Residents' Survey  ○ Procure external agency to conduct survey - April 2006  ○ Consult officers / partners and agree content of survey - May 2006  ○ Conduct fieldwork (agency) - June/July 2006  ○ Report top line results of survey - September 2006  ○ Report results to members and officers - November 2006	Completed Residents' Survey reported and fed into service planning		
Conduct Statutory BVPI user satisfaction survey - Autumn 2006	No qualifications received following submission of BVPI data		

Theme: Organisational Development			
Objective: Improve access to and quality of data at area, thematic and neighbourhood levels			
Action & Milestones Success Measures & Targets			
<ul> <li>Deliver phases 2 and 3 of the Data Profile Project (Phase 2 March 2007 and Phase 3 March 2008) enabling access to high quality data at all levels and by thematic areas</li> <li>Establish / develop partnerships with providers to improve the data available to internal and external partners – September 2006</li> <li>Establish ICT links with partners and internal performance software package and Flare Systems</li> </ul>	<ul> <li>Improved PMF performance relating to quality of data – June 2006</li> <li>Improve quality of data/target setting</li> <li>Satisfaction/ usefulness measures of Data Profile Project usage.( set baseline Sept 2006)</li> <li>Effective linkages between Extranet facilities achieved.</li> </ul>		

Theme: Organisational Development			
Objective: Strengthen the Council's approach to performance management and monitoring, service planning frameworks and service review			
methodology			
Action & Milestones	Success Measures & Targets		
During 2006/07 develop revised performance management framework to include:	Unqualified opinion on all PIs		
<ul> <li>Data gathering – implement performance software package by April 2006</li> </ul>	New framework in place		
<ul> <li>Performance monitoring – Quarterly of LPSA, corporate basket, Gershon cross- checks, 6 monthly of Community Strategy and LAA.</li> </ul>	Score at least 3 for performance management in CPA		
<ul> <li>Performance reporting (both Members &amp; officers) – Develop and consult on new framework by June 2006</li> </ul>			
<ul> <li>Target setting – Develop improved target setting by April 2006</li> </ul>			
<ul> <li>Service reviews – Develop and consult on revised methodology by October 2006</li> </ul>			
<ul> <li>Service and Resource Planning – Further develop guidance by August 2006</li> </ul>			
Submission of final LPSA agreement/performance reward grant	Certification and submission of PRG claim and agreement with		
(PRG) claim plus evidence	ODPM		
<ul> <li>Evidence gathering and initial submission, May 2007</li> </ul>			
<ul> <li>Evidence gathering and submission of Education Targets, October 2007</li> </ul>			

Theme: Organisational Development		
Objective: Local Area Agreement – develop/ implement/ monitor		
Action & Milestones	Success Measures & Targets	
Implement the new Local Area Agreement and Public Service Agreement	Framework implemented for quarter 1 2006/7	
<ul> <li>Work in partnership across the region and sub region to develop a shared LAA approach by March 2007 – Continued discussions through ANEC and GONE</li> <li>Update the LAA by March 2007 - 6th Month Review in June 2006, annual review by March 2007</li> <li>Quarterly progress monitoring of the LPSA achievement – June 2006, September 2006, Dec 2006, March 2007</li> </ul>	Ongoing discussions with GONE and further pooling of resources by March 2007	
<ul> <li>Develop performance and improvement clinic approach for local public service board by summer 2006</li> </ul>		

Theme: Organisational Development			
Objective: Lead the Council's preparations for CPA 2006			
Action & Milestones	Success Measures & Targets		
<ul> <li>Maintain the Council's 4 Star CPA Rating.</li> <li>Minimum score of 3 on all service blocks in CPA 2006. Dec 2006</li> <li>Prepare for corporate assessment including development of improvement plan by May 2006</li> <li>Joint CMT and Cabinet Improvement clinics initiated from summer 2006</li> <li>Maintain or improve on the direction of travel rating of "improving well" in CPA 2006 and contribute to national development of CPA model and its successor.</li> <li>Achieve promising or excellent prospects in all service inspections - Dec 2006</li> <li>Contribute to Use of Resources self assessment - July 2006</li> </ul>	Monitor corporate achievement:  • At least 70% of corporate basket targets achieved at March 2007  • At least 80% of Council Plan outcomes achieved at March 2007  • Service Block Scores maintained or improved.  • Self Assessments completed on time.		

Theme: Organisational Development

Objective: Support the modernisation of the democratic processes (including Scrutiny, Cabinet, Performance Management & CPA)

Action & Milestones

Success Measures & Targets

• Review arrangements for reporting performance to Scrutiny Committees, Cabinet and Members by June 2006.

• Support the development of Executive Scrutiny and Corporate Policy Select Committees - March 2007

• Lead on the Council's response to the Local Government White Paper - Summer 2006

Theme: Organisational Development			
Objective: Improve the effectiveness of the Council's communications with residents			
Action & Milestones	Success Measures & Targets		
1. Investigate the feasibility if increasing "Stockton News" to 6 editions per year:  - Research	Maintain/improve corporate Residents' Survey/ CPA ratings     Residents' Survey feedback on Stockton News		

Theme: Organisational Development Objective: Improve the effectiveness of the Council's communications functions			
Action & Milestones  1. Complete and implement the Council's Communications Review: - Complete review summer 2006 - Implement review March 2007 2. Develop a new Communications Strategy for the authority: - Draft strategy December 2006 - Final approval March 2007 - Implementation 2007/08 3. Implement the requirements of the LGA/ IDeA 'Reputation' campaign (with CFYA): - Protocol on media management - December 2006 - Internal Communications Plan in place –2007/08 - Publish A-Z June 2006 - Signage audit 2007/08	<ul> <li>Success Measures &amp; Targets</li> <li>Completion of review</li> <li>Implementation of findings</li> <li>Maintain/improve Residents' Survey satisfaction/ CPA ratings</li> <li>Achieve level 3 of LGA/ IDeA Reputation criteria by March 2008</li> </ul>		

Theme: Organisational Development			
Objective: Develop a diversity strategy and action	n plan, incorporating all duties aro	und gender and disability scher	nes.
Action & Milestones	Delivery and Responsibility	Success Measures and targets	Risk Score
<ul> <li>Develop strategy</li> <li>Consult on strategy</li> <li>Agree strategy</li> <li>Publish strategy</li> <li>Develop action plan</li> <li>Develop and publish a Gender Equality Scheme by April 2007</li> </ul>			
Resource implications:	06/07	07/08	08/09
Revenue			
Capital			
Assets			
Resource implications:	06/07	07/08	08/09
ICT			
Procurement Activity			
Human Resources			