

# **Teeswide Safeguarding Adults Board**

Meeting Date: **Tuesday 26<sup>th</sup> April 2022**Time: **9.30am – 12pm** 

Venue: Microsoft Teams

# **Minutes**

Attendees					
Name	· · ·				
Jane Bell	Administration Officer	TSAB Business Unit			
Darren Best	Independent Chair	Teeswide Safeguarding Adults Board			
Sarah Bowman- Abouna	Director of Public Health	Stockton-on-Tees Borough Council			
Claire Byers	Named Nurse SG Adults	Tees Esk & Wear Valley NHS Foundation Trust			
Cllr David Coupe	Lead Member	Middlesbrough Borough Council			
Paula Dewell	Detective Superintendent – Head of Safeguarding	Cleveland Police			
Lorraine Garbutt	Business Manager	TSAB Business Unit			
Elaine Godwin	Admin Officer	TSAB Business Unit			
Stephen Green	Associate Director of Risk and Clinical Governance	North Tees and Hartlepool NHS Foundation Trust			
Stuart Harper- Reynolds	Named Nurse (Adult Safeguarding)	North Tees and Hartlepool NHS Foundation Trust			
Jill Harrison	Director of Adult and Community Based Services	Hartlepool Borough Council			
Rachelle Kipling	Temporary Assistant Chief Executive	Office of Police & Crime Commissioner			
Jill Lax	Designated Nurse Safeguarding Adults	Tees Valley Clinical Commissioning Group			
Alyson Longstaff	Advanced Customer Support Senior Leader	Durham Tees Valley Department for Work and Pensions			
Gina McBride	Temporary Project Officer	TSAB Business Unit			
Cllr Ann McCoy	Lead Member	Stockton-on-Tees Borough Council			
Mike Milen***	Chief Executive	Redcar & Cleveland Voluntary Development Agency			
Jen Moore	Designated Nurse Safeguarding Adults	Tees Valley Clinical Commissioning Group			
Cllr Mary Ovens	Lead Member	Redcar & Cleveland Borough Council			
John Rafferty	Compliance Business Partner - Safeguarding	Thirteen Group			
Karen Rees (Part only)	Independent Safeguarding Consultant	402K Consultancy Limited			
Darren Redgwell	Head of Middlesbrough, Redcar &Cleveland PDU	National Probation Service			
Patrick Rice	Corporate Director of Adults and Communities	Redcar & Cleveland Borough Council			
Helen Richmond	Safer Custody and Equalities Hub Manager	HMP Holme House Prison			
Erik Scollay	Director of Adult Social Care	Middlesbrough Borough Council			
Linda Sergeant	Project Coordinator	Healthwatch South Tees			

Angela Storm	Data Analysis and Performance Monitoring Officer	TSAB Business Unit
Chloe Swash	Admin Officer	TSAB Business Unit
Robin Turnbull	Area Manager	Cleveland Fire Brigade
Helen Williams	Named Nurse Safeguarding Adults	South Tees NHS Foundation Trust
Sarah Wilson	Head of Safer Prisons and Equality	HMP Holme House Prison
Ann Workman	Director of Adults and Health	Stockton-on-Tees Borough Council

Apologies			
Name Role Representing			
Karen Agar	Associate Director of Nursing Safeguarding	Tees Esk & Wear Valley NHS Foundation Trust	
Jon Carling	Chief Executive	Catalyst Stockton	
Mark Davis***	Chief Executive	Middlesbrough Voluntary Development Agency	
Jean Golightly	Director of Nursing & Quality	Tees Valley CCG	
Neil Harrison	Head of Safeguarding & Specialist Services	Hartlepool Borough Council	
John Lovatt	Assistant Director	Hartlepool Borough Council	
Elizabeth Moody	Director of Nursing and Governance	Tees Esk & Wear Valleys NHS Foundation Trust	
Ann Powell	Head of Stockton & Hartlepool PDU	National Probation Service	
Stephen Thomas	Development Officer	Healthwatch Hartlepool	
Judith Mackenzie	Inspection Manager	CQC (Middlesbrough, Stockton-on- Tees and Redcar & Cleveland)	
Michelle Monty	Inspector	CQC Hartlepool	
Katie Tucker	Inspector	CQC Hartlepool	

Absent			
Name Role Representir			
Mike Fleet	Principal Lecturer (Programmes) Department of Nursing & Midwifery	Teesside University	
Cllr Tim Fleming	Lead Member	Hartlepool Borough Council	
Joanne Gamble	Assistant Director of Nursing Safeguarding	South Tees Hospitals NHS Foundation Trust	
Mihaela Hegarty		Redcar & Cleveland Borough Council	
Natasha Judge	Healthwatch Manager	Healthwatch	
Karen Sheard	Deputy Chief Nurse	North Tees and Hartlepool NHS Foundation Trust	
Leanne Stockton	Business Manager	Hartlepool & Stockton Safeguarding Children Partnership	
Gary Watson	Business Manager	South Tees Safeguarding Children Partnership	
Victoria Wilson	Assistant Director of Adult Care	Redcar & Cleveland Borough Council	

<sup>\*</sup>Attends for specific agenda items only; \*\* Attends 2 times per year; \*\*\*Attends on behalf of MVDA, RCVA & Healthwatch South Tees

**Copies:** Chris Brown; Rebecca Duce; Caroline Gallilee; Emily Gibson; Suzanne Glass; Lorna Harrison; Nigel Hart; Kay Mcgowan; Suzanne Metcalfe; Judith Oliver; Laura Poppleton; Angela Pringle, Mike Sharman; Karen Sproston; Rachael Surtees; Lyndsay Waddington

Agenda Item 1	Introductions and Apologies	Presenter: Chair
Darren Best (DB) w	velcomed Councillor David Coupe to his first T	SAB meeting as lead member for
Middlesbrough Borou	ugh Council (MBC).	

Karen Rees (KR), Independent Author of the Molly review attended the meeting to present Version 5 of the Overview Report and the Learning Briefing for approval by members.

This section has been removed due to its confidential nature

1	Agenda Item 3	Consultation on proposed changes to	Presenter: Chair
		Mental Capacity Act (MCA) Code of Practice	
		and Liberty Protection Safeguards (LPS)	
		Implementation	

The government's consultation process for the proposed changes to the MCA and LPS is now underway and ends on 7<sup>th</sup> July. DB queried if members would be responding individually or preferred to give a collective response from TSAB.

JH advised that there are already discussions taking place regionally and the Regional Group, comprising of the 12 North East Local Authorities (LA), will be drafting a response which will support the individual LA submissions.

This will be added to the agenda for the next Board meeting which takes place on 28<sup>th</sup> June, just prior to the deadline. The feedback that has been provided can be reviewed and a decision can be made on whether a TSAB contribution is required.

Action Points	Action Owner	Deadline
1. MCA and LPS Consolation to be added to the agenda for the	BU	28/06/2022
next meeting		

Agenda Item 4	Q3 TSAB Performance Report	Presenter: Angela Storm / Erik
		Scollay

Angela Storm presented a summary of the key points from the Quarter 3 Performance Report.

The data is linked to the six strategic aims. Against most of the Strategic Aims the data has remained similar to the previous quarter. The notable differences were an increase in social media activity as a result of the campaign that took place for National Safeguarding Awareness Week in November 2021, and an increase in the number of SAR notifications received which increased from 2 in the previous quarter to 4 in Quarter 3.

Three out of the five Performance Indicators (PI) have been achieved. PI 4 which relates to the percentage of service users who were satisfied with their outcome is close to being achieved and it is hoped that this will be achieved by the end of the year. Data in relation to PI 5 has not been completed for this quarter as data is not yet available from Stockton-on-Tees Borough Council (SBC) due to their move to a new reporting system. This data should be available for the year end report. DB highlighted the fact that PI 4 has not been achieved for the past 2 years and queried what is causing people to be dissatisfied and what needs to be done to address this. This should be added to the agenda for the next Operational Leads meeting for discussion ahead of the end of year data. ES noted that 'satisfied' can be open to interpretation and that there may be value in looking at the way the question is worded or the way that it is asked. JH added that where an individual is subject to safeguarding a question about being satisfied with the outcome may be difficult to raise. It may need to be clearer if this relates to the process or the final outcome and there may be more value in trying to establish why people are dissatisfied so that this can help to improve the process going forward. Currently this figure includes both fully and partially achieved responses. AS will check that all LAs are providing the same data in response to this PI.

Concerns have continued to increase since 2019/20, particularly in relation to Psychological Abuse and Self-neglect. So far this reporting year there has been an increase in Concerns for Physical and Sexual Abuse and an increase in the number of Concerns reported from a Domiciliary Care and Social Care setting which may be attributed to the lifting of lockdown restrictions.

There has been a 6% increase in Section 42 Enquiries since Quarter 3 of 2020/21 and a 9% increase since the start of the current year. The 60% female and 40% male split remained similar to the previous year, although there was an increase in the number of Section 42 Enquiries involving male adults in the age range 50-64. The three main types of abuse were Neglect & Acts of Omission, Physical & Financial / Material abuse.

Own Home and Care Homes continue to be the two main locations of abuse, with a 76% increase in the number of cases involving Neglect and Acts of Omission within an adult's own home when compared to Quarter 3 of 2020/21 which could be linked to a return to visiting people in their own homes following the lockdown restrictions. There was also some increases across different locations of risk including hospitals, mental health services and community hospitals.

Section 42 Enquiries in Residential Care Homes continue to decrease each quarter whilst Section 42 Enquiries in Nursing Care Homes increased this quarter. The two main types of abuse reported continue to be Neglect & Acts of Omissions and Physical Abuse. The increase in S42 Enquiries in Nursing Care Homes was discussed during the last meeting of the PAQ Sub-Group to try and identify if this was linked to services subject to the Responding to and Addressing Serious Concerns (RSAC) process. This is an area that will continue to be monitored by the Sub-group as practice starts to return to 'normal' following COVID.

In more than half of the concluded Section 42 Enquiries the Source of Risk to the adult was an individual known to them. Data in relation to outcomes is not complete due to the absence of SBC's data but will be rectified for the year end report.

The number of Concerns identified by North-Tees & Hartlepool Hospitals NHS Foundation Trust (NTHFT) and referred to LAs decreased during this quarter. South Tees Hospitals NHS Foundation Trust (STHFT) reported an increase in the number of Concerns identified and referred to the LA this quarter. Neglect & Acts of Omission remains the main area of abuse being identified by NTHFT and STHFT, particularly in relation to allegations against the Trust. Similar themes were identified in relation to allegations against both Trusts including discharge issues, medication omissions and errors, communication and pressure ulcer care. Tees, Esk & Wear Valleys (TEWV) NHS Foundation Trust reported an 11% decrease in the number of alerts and contacts considered by the Safeguarding Adults Team. The number of Concerns against the Trust increased from 7 to 21 during this quarter in comparison to the previous quarter. The main category of abuse reported by TEWV continues to be Physical abuse.

Cleveland Police reported a 16% increase in recorded crime force wide since the previous year. A similar figure to Quarter 3 last year was reported for Domestic Abuse crimes recorded force wide. However, the repeat victim rate for Domestic Abuse increased from 39% to 42%.

Cleveland Fire Brigade (CFB) reported fewer Concerns than in the previous Quarter, which had seen a particularly high number reported. The two main areas of abuse identified by CFB continue to be Psychological and Self-Neglect.

Thirteen Group referred 47 Safeguarding Concerns to the Tees LAs, with 28 being accepted to progress into Safeguarding. The main category of abuse identified by the Thirteen Group was Self-Neglect, with the majority relating to males aged 45 and over.

JH queried if data should be recorded in relation to TATI activity. This has been discussed by the PAQ Sub-Group and the OLSG and whilst additional work is required to gather this data it is now starting to be included within the LA individual reports with the aim to be able to report against this going forward.

DB added that one of the priorities identified in the Draft Strategic Plan is around joint working and one of the suggested priorities for the PAQ Sub-Group will be to look at strategic objectives and priorities and consider how these can be measured and managed and whether this can be done within the existing data set, or whether this needs to be expanded. The data we gather needs to fit the priorities that the Board set and inclusion of data relating to TATI will form part of this wider piece of work.

Once the end of year data is available consideration will need to be given to whether increases or decreases in the data are a good or a bad thing. Some professional judgement should be added where possible prior to the report being shared with Scrutiny groups. Members suggested that this could be linked to work that has gone on behind the scenes which may have influenced the data, and also what the Board has done to respond to issues that have been identified. ES highlighted that this could result in an extensive piece of work as some of the actions taken will be on a single organisation level which may require a report to be split into Board level and specific partner organisation level which would then require additional input.

Action Points	<b>Action Owner</b>	Deadline
Add PI4 to agenda for next OLSG meeting	BU	28/06/2022
Check that all LAs are providing the same data in response to PI4	AS	28/06/2022
<ol> <li>LAs to provide TATI data as part of their quarterly performance reports</li> </ol>	DASS	28/06/2022

# Agenda Item 5 Strategic Plan 2022/23 - Draft Presenter: Chair

The Draft Strategic Plan for 2022/23 is based on discussions that took place at the Board and OLSG Development sessions. The challenge was to create something different from previous years that would more directly address key issues, who has ownership of them, how to take work forward and the data sets that will be required to provide assurance and match our priorities.

A three-year plan has been drafted which includes the six Safeguarding Principles overarching the whole plan. Four themes were identified from the development sessions: Joint working, People, Communication and Services, under each theme a set of objectives and actions have been created to either start work or to finish work from any areas that are still outstanding from the previous year. Feedback from the Annual Survey has also been incorporated into the plan.

Robust feedback is now required to ensure that the plan is workable for the next three years. Actions can be reviewed and updated on an annual basis to ensure that there is a clear picture of what the Board aims to achieve and when this will be done. It is important to get the plan finalised as soon as possible so that the Sub-Groups can be supported to begin their key pieces of work.

Members agreed to the move towards a three year plan, feeling that objectives set over a longer timescale may be more achievable and will assist the Sub-Groups and Operational Leads in their work.

DB stressed the importance of members taking time to review the plan, as it will be in place for three years and the Board will be held to account for its delivery. Feedback or comments should be forwarded to the Business Unit by Friday 6<sup>th</sup> May. It was acknowledged that the data set may not be in place for the start of the period but can be developed over the first quarter and adjusted as required over the course of the plan.

Lorraine Garbutt will present a revised plan based on feedback at the next meeting on 28<sup>th</sup> June. Consideration will also be given to the data sets required to support and monitor this.

Action Points	<b>Action Owner</b>	Deadline
Comments and Feedback on the Strategic Plan to be	All	06/05/2022
provided to the Business Unit by Friday 6th May		
2. Data sets for monitoring the Strategic Plan to be developed	ES/AS	28/06/2022
3. The final draft of the plan and the associated data sets to be	LG/ES	28/06/2022
presented at the June TSAB meeting		

Agenda Item 6	Sub-Group and Task & Finish Group Update	Presenter: Sub-Group Chairs
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## Communication & Engagement – Gina McBride

**Annual CE Report -** The report pulls together an overview of the CE activity that took place last year and links to the CE Strategy, Strategic Plan and the CE workplan. There are a lot of positive trends in

terms of increased engagement. TSAB's social media following has increased, and the website continues to be a well-used resource. The awareness campaigns have been well received, successful, and partnership working and support for the campaigns is continuing to grow. The e-learning training provision continues to be well utilised, and there are high levels of interest in the webinar sessions. There is detailed survey analysis within the report which has helped to identify priorities for the strategic plan this year. Members approved the Report which will now be published on the TSAB website.

**CE Plan 2022-23 -** The Plan was approved at the CE Sub-group meeting which took place on 25<sup>th</sup> April. The Plan includes a broad range of awareness campaigns that the CE Sub-Group will be supporting. The TSAB will be leading and coordinating three 'Spotlight On...' campaigns: Creating Safer Cultures (June), National Safeguarding Adults Awareness Week (November) and Trauma (incorporating Sexual Exploitation) (February). There are also a number of joint campaigns with the Safeguarding Children Partnerships. Members approved the plan.

The CE Sub-Group are supporting Deaf Awareness Week which begins on 2nd May and will include a social media campaign and a specific article will be shared in the TSAB newsletter. LAs are currently reviewing their arrangements to make sure that there are processes in place for deaf people to self-report safeguarding concerns.

The group are looking to further promote the Safeguarding Champions initiative and a recruitment poster has been developed for organisations to share. A copy will be circulated with the minutes of this meeting for members to share amongst their networks.

## Learning, Training & Development - Patrick Rice

Training Plan 2022-23 – The plan for the current year was discussed by the LTD Sub-group. Level 1 training is covered by the e-learning suite which continues to be very popular. Levels 2 and 3 are covered by a range of workbooks and events. Some events will remain on a virtual basis where this is felt to have worked well, whilst some training will return to a face to face format to aid discussion and debate. Additional training areas identified from the Training Needs Analysis include Trauma Informed Practice, Criminal Exploitation and ASE. Providers will be sourced for these. The Liberty Protection Safeguards (LPS) Regulations and Code of Practice are still out to consultation so the training implications of this are not yet known. The Training Budget for the year is £30,000, but with the additional events that still need to be included it is anticipated that the actual spend may be around £35,000 so additional funding may need to be sought. The Plan was agreed by members.

#### **Operational Leads – Lorraine Garbutt**

**Falls Protocol** – The protocol has been developed as a result of a single agency review in relation to a person who had experienced a number of falls. It was felt that there was a lack of guidance available to practitioners in relation to falls and when incidents should be reported to Safeguarding. Resources were sought on a national basis, and two were located locally in Newcastle and South Tyneside. Materials from these have been incorporated into the protocol with their permission and a flowchart has been created to help with clarity of the process. Members approved the protocol.

**Housing Task & Finish Group Update** – At the end of 2021 the Task & Finish Group were brought together to consider some of the issues relating to the health needs of homeless people and those at risk of being homeless. A survey covering 200 people across Tees has taken place and it was agreed for the Housing Leads to analyse the results and create an action plan which will be considered at the OLSG meeting in July. The next steps will then be decided.

**Redcar & Cleveland Borough Council Multi- Agency Audit Report** – The report was attached to the agenda for information.

**General Update** - Discussion has taken place on the quality of Concerns being submitted into the LAs and what could be done to try and improve this. As a result of number of example concern forms which demonstrate both good and bad submissions have been collated and will be added to the website for use as a training resource.

As a result of a Medication Audit carried out a number of years ago guidance documents were created for both Commissioners and Providers. Both documents were well received and used. Medication data has been reviewed to see if the guidance has had any impact on the number of Concerns received in relation to medication. There has been a reduction in the number of Concerns over the last couple of years, but as this time period coincided with COVID it is unclear for the reasons for this. Both documents have been reviewed by OLSG members and representatives from NECS Pharmacy and only minor changes have been made to the context. The content and process remain the same so there is no requirement for the changes to be approved by Board. The aim is to re-launch both documents over the summer in line with the CE Plan.

#### Performance Audit & Quality - Erik Scollay

**Power BI** – A working group came together to look at implementing PowerBI as a tool to analyse the quarterly data. A draft model has been created based on the data that is already supplied and the aim is for the tool to be ready to use from Quarter 1 of 2022/23. The tool should provide an opportunity to develop and expand the way that data is reviewed and used.

The Sub-Group considered the latest Insight report from the Local Government Agency which looks at the impact of COVID on adult safeguarding. The trends nationally are similar to those seen across Tees, which provides some reassurance in relation to the local situation. The Quarter 3 TSAB performance report and the individual local authority performance reports were reviewed. The Quality Assurance Framework for this year will focus on the Strategic Partners and will be adjusted to match the strategic aims.

### Safeguarding Adults Review – Jill Harrison

Part of this section has been removed due to its confidential nature

**Josh SAR Action Plan (for approval)** - This case dates back to 2018 and was the first SAR coordinated by the TSAB. The report was published in December 2019 and a multi-agency action plan was produced. The SAR Sub-Group monitor action plans on an ongoing basis, all evidence has now been gathered and the action plan was presented to Board members for final sign off.

Case 3/21 Lessons Learned Report - The Board recruited a number of volunteers, who were willing to Chair Rapid Reviews. This was to allow more flexibility where it would not be proportionate to commission an Independent Reviewer to undergo full detailed analysis, but where there is some learning identified. Deb Fenny from Cleveland Police kindly offered to review this case. The report was attached to the agenda for information and a learning briefing and action plan will be produced.

**Case 6/21 Learning Briefing** – A learning briefing has been drafted and has been shared with family. Once feedback has been received the report can be circulated with the minutes for approval.

**Case 8/21 Outcome** - TEWV have already conducted an internal review and therefore a SAR recommendation (Rapid Review methodology) was made to the Independent Chair and is pending a final decision.

The Stephen LLR Report and Learning Briefing were published at the end of March and an initial draft of the action plan has been pulled together. Further work is now required to refine this further. The draft will be discussed at the next SAR Sub-Group meeting and then brought to Board for agreement.

Action Points	<b>Action Owner</b>	Deadline
<ol> <li>Safeguarding Champions poster to be shared with the</li> </ol>	JB	10/05/2022
meeting minutes		
2. Copy of Case 6/21 Learning Briefing to be shared with the	JB	10/05/2022
minutes of this meeting for approval		

Agenda Item 7	National Safeguarding Awards	Presenter: Lorraine Garbutt		
This is the second ye	ear that the awards have taken place. TSAB did	not participate last year. This year		
Bexley SAB are takir	ng the lead in organising the awards which appea	r to be well coordinated. A weblink		

to the details was included on the meeting agenda. LG queried if Board members would like to make a joint submission, or if individual organisations would prefer to make their own submissions. The closing date for nominations is 17<sup>th</sup> October.

DB added that there is a lot of good practice taking place across Tees which deserves recognition, so encouraged members to consider making submissions.

Agenda Item 8	Any Other Business	Presenter: All			
The North East SAR Champions group have secured some funding through ADASS to develop a Self-					
Neglect Toolkit which includes a suite of Learning Briefings and an animation on Self-Neglect. It is					
proposed that some regional webinars are held over the summer to launch the toolkit and raise awareness					
of Self-Neglect. ADASS are supporting the group by coordinating a communication and engagement plan.					
ADASS have produced a briefing about the project which can be circulated with the minutes.					
<b>Action Points</b>		<b>Action Owner</b>	Deadline		
Copy of ADA	SS briefing to be shared with the minutes	JB	10/05/2022		

Next Meeting Date: Tuesday 28th June 2022

Time: 9.30 – 12pm Venue: Microsoft Teams

Minutes approved by Independent Chair:

Date: 09/05/2022

Appendix 1 - Attendance Matrix								
The table below reflects named members of the TSAB	. althou	ıah de	puties	have	been s	shade	d.	
		9						
Company	10/02/2022	17/02/2022	26/04/2022	28/06/2022	27/09/2022	18/10/2022	06/12/2022	3
Catalyst Stockton	1	1	0	0	0	0	0	67%
CCG Board Member	3	3	2	0	0	0	0	
(Tees Valley CCG)								100%
Cleveland Fire Brigade	2	1	1	0	0	0	0	
Cleveland Police	1	1	1	0	0	0	0	100%
CQC Board Member (Mlbro, Redcar, Stockton)	0	0	0	0	0	0	0	00/
(committed to attend 2 meetings per year)					0			0%
CQC Board Member (Hartlepool)	1	0	0	0	0	0	0	33%
Durham Tees Valley CRC DWP	0	0	1	0	0	0	0	33%
	1	1	1	0	0	0	0	100%
Hartlepool and Stockton Safeguarding Children	0	1	0	0	0	0	0	220/
Partnership		4	4		0			33%
HBC Board Member (Director)	1	1	1	0	0	0	0	100%
HBC Board Member (Assistant Director)	0	0	0	0	0	0	0	0%
HBC Lead Member	1	1	0	0	0	0	0	67%
Healthwatch Hartlepool	1	1	0	0	0	0	0	67%
Healthwatch South Tees	1	0	1	0	0	0	0	67%
Healthwatch Stockton	1	1	0	0	0	0	0	67%
HMP Holme House Prison	0	1	2	0	0	0	0	67%
MBC Board Member	1	1	1	0	0	0	0	100%
MBC Lead Member	1	0	1	0	0	0	0	67%
Middlesbrough & Redcar Voluntary Development Agency	1	1	1	0	0	0	0	100%
National Probation Service Cleveland	0	0	0	0	0	0	0	0%
North East Ambulance Service	0	0	0	0	0	0	0	
(attend for specific agenda items only)								0%
North Tees & Hartlepool NHS Foundation Trust	1	2	2	0	0	0	0	,
Public Health	1	1	1	0	0	0	0	100%
Office of Police & Crime Commissioner (committed to 2 meetings per year)	0	1	1	0	0	0	0	67%
RCBC Board Member (Director)	0	1	1	0	0	0	0	67%
RCBC Board Member (Assistant Director)	1	0	0	0	0	0	0	33%
RCBC Lead Member	1	1	1	0	0	0	0	100%
RCBC Guest	0	0	0	0	0	0	0	0%
SBC Board Member	1	1	1	0	0	0	0	100%
SBC Lead Member	1	1	1	0	0	0	0	100%
South Tees Hospitals NHS Foundation Trust	1	1	1	0	0	0	0	100%
South Tees Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
Teesside University	0	0	0	0	0	0	0	0%
Tees Esk & Wear Valleys NHS Foundation Trust	2	1	1	0	0	0	0	100%
Thirteen Housing	1	1	1	0	0	0	0	100%
TSAB Independent Chair	0	1	1	0	0	0	0	67%
TSAB Business Unit	6	6	6	0	0	0	0	100%