



Teeswide Safeguarding Adults Board

Meeting Date: **23/09/21**
 Time: **9:30am – 12:00pm**
 Venue: **Microsoft Teams**

Minutes

| Attendees | | |
|-------------------------|--|---|
| Name | Role | Representing |
| Karen Agar | Associate Director of Nursing Safeguarding | Tees Esk & Wear Valley NHS Foundation Trust |
| Jane Bell | Administration Officer | TSAB Business Unit |
| Darren Best | Independent Chair | Teeswide Safeguarding Adults Board |
| Philip Bond | Detective Superintendent – Safeguarding Lead | Cleveland Police |
| Jon Carling | Chief Executive | Catalyst Stockton |
| Mike Fleet | Principal Lecturer (Programmes) Department of Nursing & Midwifery | Teesside University |
| Cllr Tim Fleming (Part) | Lead Member | Hartlepool Borough Council |
| Joanne Gamble | Assistant Director of Nursing Safeguarding | South Tees Hospitals NHS Foundation Trust |
| Lorraine Garbutt | Business Manager | TSAB Business Unit |
| Elaine Godwin | Admin Officer | TSAB Business Unit |
| Jean Golightly | Director of Nursing & Quality | Tees Valley CCG |
| Stuart Harper-Reynolds | Named Nurse (Adult Safeguarding) | North Tees and Hartlepool NHS Foundation Trust |
| Jill Harrison | Director of Adult and Community Based Services | Hartlepool Borough Council |
| Neil Harrison | Head of Safeguarding & Specialist Services | Hartlepool Borough Council |
| Kiran Hussain | | Holme House Prison |
| Steve Johnson | Area Manager – Prevention and Protection | Cleveland Fire Brigade |
| Natasha Judge | Healthwatch Manager | |
| Rachelle Kipling | Temporary Assistant Chief Executive | Office of Police & Crime Commissioner |
| John Lovatt | Assistant Director | Hartlepool Borough Council |
| Amy Mahoney | Project Officer | TSAB Business Unit |
| Gina McBride (Minutes) | Admin and Information Officer | TSAB Business Unit |
| Cllr Ann McCoy | Lead Member | Stockton-on-Tees Borough Council |
| Mike Milen*** | Chief Executive | Redcar & Cleveland Voluntary Development Agency |
| Claire Moore (Part) | Domestic Abuse & Sexual Violence Lead | Middlesbrough Borough Council |
| Jen Moore | Designated Nurse | Tees Valley CCG |
| Ruth Musicka | Access Safeguarding Lead Officer | Middlesbrough Borough Council |
| Cllr Mary Ovens | Lead Member | Redcar & Cleveland Borough Council |
| John Rafferty (Part) | Compliance Business Partner - Safeguarding | Thirteen Group |

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| Erik Scollay | Director of Adult Social Care | Middlesbrough Borough Council |
| Angela Storm | Data Analysis and Performance Monitoring Officer | TSAB Business Unit |
| Katie Tucker | Inspector | CQC (Hartlepool) |
| Victoria Wilson | Assistant Director of Adult Care | Redcar & Cleveland Borough Council |
| Ann Workman | Director of Adults and Health | Stockton-on-Tees Borough Council |

| Apologies | | |
|---------------------|--|---|
| Name | Role | Representing |
| Sarah Bowman-Abouna | Director of Public Health | Stockton-on-Tees Borough Council |
| Mark Davis*** | Chief Executive | Middlesbrough Voluntary Development Agency |
| Judith Mackenzie | Inspection Manager | CQC (South Tees and Stockton) |
| Dave McKay | Advanced Customer Support Senior Leader (ACSSL) – Durham & Tees Valley | DWP |
| Elizabeth Moody | Director of Nursing and Governance | Tees Esk & Wear Valleys NHS Foundation Trust |
| Michelle Monty | Inspector | CQC (Hartlepool) |
| Joanne Newton | Research and Intelligence Officer | Healthwatch South Tees |
| Jean Pegg | Inspection Manager | CQC (Hartlepool) |
| Ann Powell | Head of Cleveland Area | National Probation Service |
| Patrick Rice | Corporate Director of Adults and Communities | Redcar & Cleveland Borough Council |
| Helen Richmond | Safer Custody and Equalities Hub Manager | HMP Holme House Prison |
| Karen Sheard | Deputy Chief Nurse | North Tees and Hartlepool NHS Foundation Trust |
| Leanne Stockton | Business Manager | Hartlepool & Stockton Safeguarding Children Partnership |
| Sarah Wilson | Head of Safer Prisons and Equality | HMP Holme House Prison |

| Absent | | |
|---------------------------|-------------------------------|---|
| Name | Role | Representing |
| Christopher Akers-Belcher | Chief Executive | Healthwatch Hartlepool |
| Cllr Dorothy Davison | Lead Member | Middlesbrough Borough Council |
| Darren Redgwell | Deputy Director of Operations | Durham Tees Valley Community Rehabilitation Company Limited |
| Gary Watson | Business Manager | South Tees Safeguarding Children Partnership |
| Christine Wharton | Inspection Manager | CQC (South Tees and Stockton) |

*Attends for specific agenda items only; ** Attends 2 times per year; ***Attends on behalf of MVDA, RCVA & Healthwatch South Tees

Copies: Chris Brown; Caroline Gallilee; Emily Gill; Emily Gibson; Suzanne Glass; Lorna Harrison; Neil Harrison; Nigel Hart; Kay McGowan; Suzanne Metcalfe; Judith Oliver; Laura Poppleton; Angela Pringle, Mike Sharman; Rachael Surtees; Lyndsay Waddington

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| Agenda Item 1 | Introductions and Apologies | Presenter: Chair |
| Darren Best (DB) welcomed new members to the meeting and advised that apologies would be noted within the minutes. | | |

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| Agenda Item 2 | DHR4 – “Jean” | Presenter: Claire Moore |
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Claire Moore (CM) provided a presentation on a Domestic Homicide Review (DHR4). This lady was a Middlesbrough resident and is referred to as 'Jean'. CM talked about Jean's background and the key learning points from her case.

It was noted that many of the recommendations within the report have already been addressed. Phil Bond (PB) from Cleveland Police highlighted a number of areas where improvements have already been made.

The full report, executive summary, learning briefing and action plan can be found on Middlesbrough Borough Council's (MBC) website:

<https://www.middlesbrough.gov.uk/community-support-and-safety/domestic-abuse/domestic-homicide-reviews>

DB enquired if agencies are recognising disengagement and the removal of children into care as high risk factors in domestic abuse cases. CM advised that this has been raised in a previous DHR and there is a robust approach in relation to this being flagged as an increasing risk factor. Erik Scollay (ES) felt that the culture has shifted to recognise disengagement as a high risk, but that this does provide some challenges in terms of resources to manage this. ES also reflected that harrowing and complex cases such as this can have a detrimental impact on staff's mental health and wellbeing.

CM advised that MBC are hoping to secure some funding to overhaul/review the current leaflets and information on Domestic Abuse to ensure that people know how/when to report abuse.

Stuart Harper-Reynolds (SHR) advised that North Tees & Hartlepool NHS Foundation Trust (NTHFT) now have an Independent Domestic Violence Advocate (IDVA) based at the hospital, which should make a huge difference to how the Trust can support victims.

Mike Milen (MM) commented that if some organisations are struggling to engage with an individual, the voluntary sector may be able to support where others are not able to.

A copy of the presentation will be shared with the minutes of the meeting.

| Action Points | Action Owner | Deadline |
|---|--------------|----------|
| 1. Presentation slides to be shared with the minutes of the meeting | GMc | 07/10/21 |

| Agenda Item 3 | End of Year Performance Report | Presenter: Erik Scollay |
|---------------|--------------------------------|-------------------------|
|---------------|--------------------------------|-------------------------|

ES highlighted the key points from the End of Year Performance Report:

- Increase in Concerns – this may be due to the impact of Covid-19. Noted increased reporting from partner agencies.
- Main location of abuse is 'Own Home' which is in line with National data.
- Increase in Organisational Abuse – some further work will be done on this area to understand the data in more detail.
- Increase in Domestic Abuse (DA) cases being referred to Safeguarding – it is uncertain if this is due to increased reporting/awareness or if DA cases are more prevalent.
- More complex/high risk cases subject to Safeguarding.
- Data accuracy – MBC and Redcar & Cleveland Borough Council (RCBC) are doing some further work to improve data accuracy.
- Perspective / context of the data – noted that 2020-2021 was an unusual year and it will be difficult to determine what has been impacted by the pandemic.

ES advised that the Board are rated as 'green' in four out of five Key Performance Indicators (KPIs). Due to the pandemic, ES suggested that the KPIs remain the same for another year with a view to perhaps change these next year if we are continuing to meet our targets. Members agreed.

Jill Harrison (JH) advised that the Safeguarding Adult Review (SAR) Sub-Group are doing a piece of work to look at care providers subject to the Responding to and Addressing Serious Concerns Protocol

(RASC) over the last two years and the themes emerging from those cases. Suggestions of how we can address some of the issues highlighted will be discussed at the next SAR Sub-Group meeting and a report can be brought to a future TSAB meeting.

ES felt that further work could be done to strengthen agencies coordinated response to Domestic Abuse and that this could perhaps be a KPI in future.

JH advised a meeting was held recently with the Community Safety Partnership leads and Safeguarding Children Partnership leads to talk about shared learning from reviews. JH commented that there is a strong commitment from members to work more closely together and also deliver a joint learning event in the New Year. This group will now meet on a quarterly basis.

DB congratulated members and their colleagues for being rated as green in four out of the five KPIs and encouraged members to inform and thank staff for their hard work.

DB queried if when developing the new set of KPIs the PAQ Sub-Group are able to consider the 'I statements' within the Board's Strategic Plan and if these can be incorporated in some way.

DB highlighted that the End of Year data is featured within the TSAB Annual Report. DB attends a number of strategic meetings to present the report and last year this generated media interest. DB requested further detail in relation to the narrative so that he is able to answer any questions about the data that may arise.

| Action Points | Action Owner | Deadline |
|---|--------------|------------|
| 1. Any questions regarding EOY Performance Report to be sent to ES and AS | All | 07/10/21 |
| 2. RASC report to be discussed at December TSAB meeting | JH | 07/12/21 |
| 3. Members to feedback to colleagues regarding KPIs being met | All | 07/10/21 |
| 4. PAQ Sub-Group to consider 'I Statements' when drafting future KPIs | ES | April 2022 |
| 5. Further narrative to be provided to DB in relation to EOY data | AS/ES | 21/10/21 |

| Agenda Item 4 | VEMT Strategy - Transitions | Presenter: Ruth Musicka |
|--|-----------------------------|-------------------------|
| <p>RM talked through the key points within the Vulnerable Exploited Missing Trafficked (VEMT) Transitions Strategy and advised that it is a Tees Strategy but that each of the Local Authorities (LAs) will consider how they will implement this into operational practice.</p> <p>DB thanked members of the VEMT Task & Finish Group for pulling the strategy together and asked if the group has considered the Mind the Gap report which has been recently published. This is a national report which provides some recommendations about systems leadership. DB reflected that the Mind the Gap report is not specifically linked to VEMT, but there are some things which the Board should consider.</p> <p>SHR informed that transitions can be difficult in health settings as a paediatrician coordinates health care for people under the age of 18. Once a person reaches 18, their care can become more fragmented as there is no longer that coordination role and care is split into different areas of specialism.</p> <p>Members approved the VEMT Transitions Strategy.</p> | | |

| Agenda Item 5 | Update from Sub-Groups | Presenter: Sub-Group Chairs |
|--|------------------------|-----------------------------|
| <p>Communication and Engagement (CE) – Neil Harrison (NH)</p> <ul style="list-style-type: none"> Animation Videos A number of short animations have been produced on various topics linked to safeguarding. A video relating to suicide prevention was promoted on World Suicide Prevention Day. A video relating to Trauma Informed Practice is currently being developed and will coincide with the | | |

Trauma Informed Practice event taking place during National Safeguarding Adults Awareness Week (NSAAW).

- **Making Every Contact Count (Basic Awareness)**
A 'train the trainer' approach has been progressed with a number of Safeguarding Champions being trained over the summer. Further enquiries are being made to look at more bespoke training.
- **Digital Inclusion Campaign**
This campaign was originally planned for October 2021, however this has been pushed back to the New Year as it was felt to be too close to NSAAW.
- **Back to Basics Campaign**
This campaign will include raising general awareness of safeguarding, signposting and how to report abuse and neglect and will take place prior to NSAAW.
- **Service User and Carer Engagement**
This work is progressing.
- **Advocacy**
Work is ongoing to link more closely to advocacy services – Independent Voices are also assisting with feedback on promotional materials.
- **Safeguarding Community Champions**
This initiative is due to be launched during NSAAW. A resource pack will be developed and shared.

- **National Safeguarding Adults Awareness Week**
NSAAW takes place from 15 November - 21 November 2021. The NSAAW Task & Finish Group are coordinating local activity in line with the Ann Craft Trust's National proposal. There are a number of plans in place such as:
 - Tees bus stop campaign which will run for two weeks
 - Trauma Informed Practice event
 - Range of animated videos being promoted across the week
 - Leaflets provided to hospital departments, community nurses, Safeguarding Champions and library bus service
 - Currently developing a British Sign Language video
 - Currently translating a radio advert into Urdu

A Communication and Engagement plan will be pulled together and can be shared at the next Board meeting.

SHR advised that he will contact Amy Mahoney (AM) with regards to some focused work NTHFT are doing in relation to safeguarding.

Members commended the work of the CE Sub-Group and that the focus to engage with harder to reach groups is welcomed.

- **Annual Report 2020-2021**
AM talked through the key highlights within the first draft of the Annual Report. AM requested that Board Members provide any comments or feedback to the Business Unit by **Friday 8 October**. The final report will be brought to the TSAB meeting for approval on 21 October ready for publication on 1 November.

DB referenced the positive work linked to the regional SAR Champions group and that the work coming from this group, particularly in relation to developing a SAR library has been recognised as good practice nationally.

DB recognised the importance of the Quality Assurance Framework (QAF) and that this provides a robust method to seek assurance from partners of their safeguarding arrangements.

DB encouraged any organisations who have not provided contributions to contact the Business Unit.

Learning Training and Development (LTD) – Lorraine Garbutt (LG)

LG provided an update on behalf of Patrick Rice (LTD Sub-Group Chair):

- **Charging Policy**
Due to the pandemic face to face training courses ceased and have been replaced with webinars. LG explained that the charging policy had not been invoked during the pandemic as the Board was sensitive to the fact that staff were under unprecedented pressures. The Sub-Group have now agreed to reinstate the charging policy, particularly in circumstances where it has not been possible to reallocate a place due to late cancellations or if the individual does not attend on the day.
- **Training Budget**
The training budget was reviewed. Some money has been carried forward from last year and has been ringfenced for any multi-agency training needs linked to Liberty Protection Safeguards.
- **Trauma Informed Practice Event**
This will be a virtual event and will take place on Tuesday 16 November and includes an Expert by Experience speaker. This event links to the learning identified from Case 3/20 (rapid review) and is also one of the Board's strategic priorities. The event was promoted yesterday morning and has already had 150 applications; due to the significant demand the booking system is likely to be suspended soon. LG commented that applicants are from a wide-ranging number of organisations, but unfortunately some people may be disappointed that they were not able to secure a place. Following feedback from the event the Sub-Group may need to consider repeating the session to meet demand.
- **Me-Learning**
Staff across Tees continue to access the Me-Learning courses with excellent completion rates.

Operational Leads (OL) – Lorraine Garbutt (LG)

- **Alcohol Change Report**
A copy of the report was attached to the TSAB agenda. LG advised that the report references legislation that can be used to support change resistant drinkers and there are some recommendations for Safeguarding Adult Boards to consider. LG informed that Alcohol Change also conduct training sessions and have been approached for further details. DB advised that Durham SAB have commissioned this training and made an offer to the regional Independent Chairs to attend. DB asked that OLSG consider further on how the recommendations in the report can be taken forward and provide an update to the TSAB in 6 months.
- **Covid Vaccines**
Safeguarding Leads felt that TSAB should be aware of the decision to invoke vaccinations of care home workers by 11 November and the potential safeguarding implications. It was noted that some care staff are leaving the industry because of this. Jean Golightly (JG) commented that this is a national decision. ES is aware of the number of care staff intending to leave the care sector in Middlesbrough and did not think this would pose an issue. LAs are continuing to recruit care staff and are working on contingency planning.

Performance Audit and Quality (PAQ) – Erik Scollay (ES)

Discussions focused mainly on the End of Year report. The group also discussed an issue raised at the Performance Leads meeting of how we may be able to record sub-categories such as scams. Conversations are ongoing to develop consistency of recording primary categories of abuse across organisations.

Safeguarding Adult Review (SAR) – Jill Harrison (JH)

- **Embedding Learning from Reviews**
A survey was circulated to Authors and Practitioners who were involved in the Adult D case. The survey closes on Friday 24 September. JH asked Board members to liaise with those involved with the case to encourage them to complete. The Business Unit will collate responses which will help to provide assurance to the Board that learning has been embedded into practice. This

process of contacting practitioners post publication will be written into the revised SAR Procedures.

It was also agreed to look at re-occurring themes from reviews and the Business Unit are in the process of reviewing cases over a two-year period to look at the emerging themes. This will be discussed at the next SAR Sub-Group meeting to determine which areas may need a specific focus.

The Impact Assessments for TSAB training courses have also been amended to include “what have you changed in your practice as a result of the training and how has this impacted on service users”. This is already generating some useful comments. This is particularly helpful when there are reviews linked to specific subjects – for example the Josh case linked very much to Self-Neglect and is incorporated as a case study within the Self-Neglect training.

- **Multi-Agency Team Around the Individual (TATI) Audit Report (Self-Neglect; Josh)**

The Self-Neglect Multi-Agency Audit report was shared for information. Multi-Agency Audits are continuing to review TATI arrangements.

Work is ongoing to develop a consistent approach to TATI across Tees. A Task & Finish group has been pulled together to review the referral forms in each of the Local Authorities to develop a Teeswide referral form.

It was noted that the TATI process is recognised as good practice, but can be resource intensive. DB requested an update on progress in 6 months.

- **Multi-Disciplinary Team (MDT) Guidance**

This guidance was developed as part of the learning from the Adult D case and highlights what a good MDT looks like. DB enquired as to whether the guidance incorporated learning and guidance developed nationally, JH confirmed that it does. The content is for approval, however it was noted that the format will be amended to include the TSAB logo etc before publication. Members approved the MDT guidance.

- **Case 3/20 – Rapid Review**

- **Report**
Members approved the report.
- **Action Plan**
Members approved the action plan.
- **Learning Briefing**
Members approved the Learning Briefing. JH requested that once this is published members circulate widely amongst their networks.

Members commented that the Rapid Review process seems to work well, and the Board will benefit from having another approach to carrying out reviews.

- **Case 1/21**

This case was in relation to a Hartlepool resident. It was agreed that NTHFT will complete a Serious Incident review and bring findings back to the Sub-Group. Assurance was received at the Sub-Group meeting regarding involvement with CHC, Safeguarding and Falls Team. HBC will lead on two Task & Finish Groups to look in more depth at some elements and will feed back to the Sub-Group. LA reps have been asked to share their Falls Criteria to see if there can be any improvements in consistency across Tees.

- **Case 2/21 (SAR)**

This case was in relation to a Middlesbrough resident. It was agreed to complete a SAR. JH is meeting with the Business Unit to have some initial discussions about the scope of the review.

| <ul style="list-style-type: none"> • Joint Learning Event – SARs / DHRs / SCPRs A Task & Finish Group will come together to take forward this piece of work. The event is likely to take place at the end of the financial year. | | |
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| Action Points | Action Owner | Deadline |
| 1. NSAAW CE Plan to be shared at next TSAB meeting | AM | 21/10/21 |
| 2. SHR to liaise with AM regarding NTHFT safeguarding campaign | SHR | 21/10/21 |
| 3. Provide comments/feedback on annual report | All | 08/10/21 |
| 4. LTD Sub-Group to consider repeating Trauma Informed Practice event | PR | December 2021 |
| 5. Alcohol Change Report to be discussed further at OLSG and report back to April TSAB meeting | LG | April 2022 |
| 6. Relevant members to encourage practitioners/authors to complete the Adult D survey | Relevant Members | 24/09/21 |
| 7. Adult D survey results to be shared at the December meeting | JH | 07/12/21 |
| 8. Plan for themes from reviews to be shared at December meeting | JH | 07/12/21 |
| 9. Format of MDT Guidance to be amended and added to the TSAB website | Business Unit | 07/10/21 |
| 10. Progress re TATI to be discussed at a future Board meeting | JH/LG | April 2022 |
| 11. Once published, members to circulate Adult F Learning Briefing amongst their networks | All | 07/10/21 |

| Agenda Item 6 | Structure of Health and ICS | Presenter: Jan Golightly / Ann Workman |
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| This item will be carried forward to the next meeting. | | |
| Action Points | Action Owner | Deadline |
| 1. Structure of Health and ICS to be carried forward to the next meeting. | JG | 21/10/21 |

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| Agenda Item 7 | Home Office – Homelessness Meeting | Presenter: Chair |
| DB attended an information sharing meeting recently which was hosted by the Home Office. They talked about their role particularly in relation to foreign nationals and how they are attempting to change the culture within enforcement organisations to have more focus on safeguarding concerns that may be attributed to individuals they deal with The session was primarily aimed towards information sharing and awareness raising. | | |

| Agenda Item 8 | Any Other Business | Presenter: All |
|---|---------------------------|-----------------------|
| Information Sharing Agreement - Signatures DB reminded members who have not yet signed the Agreement to send a signed copy to the Business Unit. | | |
| Information Only A few items were attached to the agenda for information: <ul style="list-style-type: none"> • Mental Capacity Act Guidance • Partner Assurance Reports from Thirteen Housing and Cleveland Police • Training Strategy | | |
| Action Points | Action Owner | Deadline |
| 1. Send ISA signatures list with the minutes of the meeting | GMc | 07/10/21 |

Next Meeting Date: **21/10/21**
 Time: **1:30pm – 4:00pm**
 Venue: **Microsoft Teams**

Minutes approved by Independent Chair:



Date: 30/09/21

Appendix 1 - Attendance Matrix

The table below reflects named members of the TSAB, although deputies have been shaded.

| Company | 25/02/2021 | 11/03/21 - DEV SESSION | 22/04/2021 | 23/06/2021 | 23/09/2021 | 21/10/2021 | 07/12/2021 | 5 |
|---|-------------------|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| Catalyst Stockton | 1 | 0 | 1 | 1 | 1 | 0 | 0 | 80% |
| CCG Board Member (Tees Valley CCG) | 1 | 0 | 1 | 1 | 2 | 0 | 0 | 80% |
| Cleveland Fire Brigade | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| Cleveland Police | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| CQC Board Member (Mlbro, Redcar, Stockton) (committed to attend 2 meetings per year) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| CQC Board Member (Hartlepool) | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 40% |
| Durham Tees Valley CRC | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 20% |
| DWP | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 40% |
| Hartlepool and Stockton Safeguarding Children Partnership | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 20% |
| HBC Board Member (Director) | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| HBC Board Member (Assistant Director) | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 20% |
| HBC Lead Member | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 20% |
| Healthwatch Hartlepool | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| Healthwatch South Tees | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 40% |
| Healthwatch Stockton | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 40% |
| HMP Holme House Prison | 2 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| MBC Board Member | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| MBC Lead Member | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 60% |
| Middlesbrough & Redcar Voluntary Development Agency | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| National Probation Service Cleveland | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 60% |
| North East Ambulance Service (attend for specific agenda items only) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| North Tees & Hartlepool NHS Foundation Trust | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| Public Health | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 20% |

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| Office of Police & Crime Commissioner (committed to 2 meetings per year) | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 60% |
| RCBC Board Member (Director) | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 40% |
| RCBC Board Member (Assistant Director) | 1 | 1 | 1 | 0 | 1 | 0 | 0 | 80% |
| RCBC Lead Member | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 80% |
| SBC Board Member | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| SBC Lead Member | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 80% |
| South Tees Hospitals NHS Foundation Trust | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| South Tees Safeguarding Children Partnership | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 40% |
| Teesside University | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 20% |
| Tees Esk & Wear Valleys NHS Foundation Trust | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| Thirteen Housing | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 60% |
| TSAB Independent Chair | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 100% |
| TSAB Business Unit | 4 | 6 | 4 | 4 | 6 | 0 | 0 | 100% |