

Teeswide Safeguarding Adults Board

Meeting Date: Tuesday 20 December 2016

Time: 9:30am - 12pm

Venue: Jim Cooke Conference Suite, Stockton Library

Minutes

	Attendees			
Name	Role	Representing		
Karen Agar	Associate Director of Nursing	Tees, Esk & Wear Valleys NHS Foundation Trust		
Julie Allan	Head of Cleveland Area	National Probation Service		
Ann Baxter	Independent Chair	TSAB		
Cllr Jim Beall	Lead Member	Stockton-on-Tees Borough Council		
Martin Crow	Project Officer	TSAB Business Unit		
Stephen Davison (Part)	Force Reduction Project Lead	Tees, Esk & Wear Valleys NHS Foundation Trust		
Lorraine Garbutt	Business Manager	TSAB Business Unit		
Jean Golightly	Director of Nursing and Quality	Hartlepool & Stockton CCG and South Tees CCG		
Liz Hanley	Assistant Director Adult Social Care	Stockton-on-Tees Borough Council		
Wendy Harrison (Part)	Co-ordinator	Hartlepool Deaf Centre		
Jill Harrison	Assistant Director of Adult Services	Hartlepool Borough Council		
Phil Lancaster	Director of Community Protection	Cleveland Fire Brigade		
Angela Legg	Data Analysis and Performance Monitoring Officer	TSAB Business Unit		
Gina McBride (Minutes)	Admin and Information Officer	TSAB Business Unit		
Paul Mundy	Learning and Development Co-ordinator	TSAB Business Unit		
Patrick Rice	Interim Director Adult Care & Health	Redcar & Cleveland Borough Council		
Lindsey Robertson	Deputy Director of Nursing, Patient Safety and Quality	North Tees & Hartlepool NHS Foundation Trust		
Sally Robinson	Director of Children and Adults Services	Hartlepool Borough Council		
Steve Rose	Chief Executive	Catalyst (North Tees)		
Alastair Simpson	Detective Superintendent	Cleveland Police		
Helen Smithies	Assistant Director of Nursing Safeguarding	South Tees Hospitals NHS Foundation Trust		
Jo Tate	Head of Residence and Services	HMP Holme House Prison		
Cllr Steve Thomas	Lead Member	Hartlepool Borough Council		
Victoria Wilson	Service Manager	Redcar & Cleveland Borough Council		

Apologies				
Name Role Representing				
Katherine Acheson	Compliance Inspector	CQC		
Jane Bell	Administration Officer	TSAB Business Unit		

Stuart Harper- Reynolds	Named Nurse (Adult Safeguarding)	North Tees and Hartlepool NHS Foundation Trust		
James Hart	Observer	Teesside University		
Colin Holt	Strategy and Delivery Manager	Middlesbrough Borough Council		
Jane Johnstone	Assistant Dean Academic Developments & Governance	Teesside University		
Natasha Judge	Healthwatch Manager	Middlesbrough, Redcar & Cleveland and Stockton Healthwatch		
Christine McManus*	Safeguarding Lead	North East Ambulance Service		
Elizabeth Moody	Director of Nursing and Governance	TEWV		
Barbara Potter	Deputy Lead Nurse Head of Quality and Adult Safeguarding	Hartlepool & Stockton CCG and South Tees CCG		
Cllr Julia Rostron	Lead Member	Middlesbrough Borough Council		
Erik Scollay	Director of Social Care	Middlesbrough Borough Council		
Judith Thompson	Network & Assurance Lead	North East & Cumbria Learning Disability Network		
Dave Turton	Head of Community Safety	Cleveland Fire Brigade		
Cllr Dave Walsh	Lead Member	Redcar & Cleveland Borough Council		
Christine Wharton	Inspection Manager	CQC		
Ann Workman	Director of Adults and Health	Stockton-on-Tees Borough Council		

^{*}attend for specific agenda items only

Absent			
Name	Representing		
Christopher Akers- Belcher	Healthwatch Manager	Hartlepool Borough Council	
David Egglestone	Lead Manager	Durham Tees Valley Community Rehabilitation Company	
Barbara Gill	Director of Offending Services	Durham Tees Valley Community Rehabilitation Company	

Copies: Peter Bell; Margaret Blackburn; Anya Camidge; Jo Fisher; Jackie Gibson; Emily Gill; Jas Lang; Kelly McCluskey; Pat McQuillan; Suzanne Metcalfe; Wendy Milburn; Pamela O'Connor; Judith Oliver; Laura Poppleton; Mike Sharman; Anne Warlow

Agenda Item 1	Introductions and Apologies	Presenter: Chair
Discussion	Introductions were made.	

Agenda Item 2	Minutes from the meeting held on 18/10/16	Presenter: Cha	ir
Discussion	A number of amendments were made in relation to Transforming Care, Do Not		
	Attempt to Resuscitate (DNAR) and SAR Sub-Group sections.		
	Subject to these changes the minutes from the meeting held on 18 October 2016		
	were agreed as a true and accurate record.		
Action Points		Action Owner	Deadline
1. Amendments	to be made to previous minutes	Business Unit	03/01/17
2. Minutes to be	published on the TSAB website	Business Unit	03/01/17

Agenda Item 3	Matters Arising	Presenter: Chair
Discussion	Enter and View Reports (c/f)	
	This item was deferred to the next meeting wh Councillor Steve Thomas (ST) advised that Healthwatch Hartlepool with a safeguarding ele	there are no recent reports from

Children and Vulnerable People in Custody (CVPIC) / Street Triage Funding Alastair Simpson (AS) confirmed that the CVPIC report has been tabled at the relevant Local Safeguarding Children Board (LSCB) meetings. A working group is to be established in the New Year to take forward the action plan and recommendations from the report. Contact details for NHS England have been provided in relation to Street Triage Funding.

Sub-Group Arrangements

Helen Smithies (HS) was confirmed as the new chair for the Safeguarding Adult Review (SAR) Sub-Group. This leaves a vacancy for the chair of the Policy, Procedures & Practice (PPP) Sub-Group. Ann Baxter (AB) requested that all Sub-Groups have a deputy chair in place.

Coroner Update

See agenda item 11.

Action Points	Action Owner	Deadline
Enter & View Reports to be discussed at the next meeting	NJ	03/03/17
2. The Business Unit to be advised of the lead person for the	AS	23/12/16
CVPIC working group.		
3. Members to advise Business Unit if they wish to volunteer for	All	03/03/17
the position of PPP Sub-Group Chair		
4. Sub-Groups to ensure that deputy chairs are in place	Sub-Group	13/03/17
	Chairs	

Agenda Item 4	Adult Voice: Hartlepool Deaf Centre	Presenter: Wendy Harrison	
Discussion	Wendy Harrison (WH) presented 3 case studies	demonstrating that people with a	
	 hearing impairment are not always provided with appropriate communicatio support when using health services. In summary the following issues wer highlighted: Interpreter services are not provided or requested in a timely way which can result in the patient receiving poor information about their health care. In one case, the patient's appointment was cancelled by hospital staff as an interpreter was not available resulting in treatment being delayed for 18 days 		
	 Lack of clarity about who should arrange hospital 	the interpreter service, i.e. GP or	
	Lack of awareness of hospital staff around hearing impairment. In one case, staff had not recorded on the patient's notes that they were deaf ar some staff had presumed the patient was 'confused' and suffering from memory loss		
	 Lack of written information available in ar medication, resulting in one patient not to hospital visit which then delayed further to 	aking medication prior to a	
	Stephen Thomas (ST) advised that a survey of are plans to carry out similar surveys with standard hospitals. A report will be available early next you members.	aff at North Tees and Hartlepool	
	Lyndsey Robertson (LR) asked that patients complaints procedure to ensure that an approconfirmed that a different approach had been agnew concerns will now be taken through the Patients	opriate response is provided. WH greed some time ago, but that any	
	Jean Golightly (JG) explained the role of comm	issioner assurance visits to health	

services and confirmed that these look specinformation is available and visible.	ifically at sensory los	s and check that	
Councillor Jim Beall (JB) noted that the information North Tees area and asked if there were advised that national research shows that the	e similar issues in c ese are issues are no	ther areas. WH tuncommon.	
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Phil Lancaster (PL) felt that it would be helpful to have representation from		
sensory loss groups at the Communication a	ind Engagement Sub-	-Group.	
Action Points Action Owner Deadline			
1. LR to meet with WH to discuss issues and provide feedbac	k LR	03/03/17	
to the next TSAB meeting.			
WH to be invited to attend the Communication and	Business Unit	06/03/17	
Engagement Sub-Group	25.51000 01	25, 25, 11	
3. Report to be circulated to members when available	Business Unit	26/04/17	

Agenda Item 5	Restraint	Presenter: Step	ohen Davison	
Discussion	Steven Davison (SD) attended the meeting to provide information on the approach to restraint within Tees, Esk and Wear Valleys NHS Foundation Trust (TEWV). SD advised that the Trust has built on the findings of the Positive and Safe Campaign in 2014, and had approved a new framework focusing on positive approaches. SD advised that data analysis takes place on a monthly basis: it has been identified that 80% of restraint occurs in 20% of services, and 70% of restraint occurs with 10-20 patients.			
	The new approach is person centred and considers the environmental and therapeutic effect on individuals. Each person is involved in the development of a behaviour support plan which is based on a robust assessment and the identification of potential triggers to challenging behaviour. The approach is preventative rather than reactive.			
	A training programme is in place and environmental factors, values and attitudes, confident in supporting people within the fram culture shift. The approach has been implemented to the confidence of the culture shift. The approach has been implemented to the culture shift. The approach has been implemented to the culture shift. The approach has been implemented to the culture shift in	Staff report that ework and there ented across 85 across in-patier	they are more is a noticeable services with a nt services, 60%	
	Members felt that the approach should be including prisons and community based services should stay with the person when they move in person-centred approach to continue.	and that behavio	our support plans	
Action Points		Action Owner	Deadline	
` ,	and SD to meet to discuss the framework in	JT/SD	03/03/17	
relation to pri	relation to prisons.			

Agenda Item 6	Sexual Assault Referral Centre	Presenter: Emma Phillips	
Discussion	This item was deferred to the next meeting.		
Action Points Action Owner Deadline			Deadline
SARC to be discussed at the next meeting		EP	03/03/17

Agenda Item 7	Transforming Care Update	Presenter: Chair
Discussion	Following the TSAB meeting held on 18 Octob	per 2016, Ann Baxter (AB) sent a

letter to NHS England outlining the Board's concerns around the implementation of the Transforming Care Programme. A response was received, dated 5 December 2016, which disagrees with the issues raised. AS was quoted within the letter as stating that assurance had been provided to Police Forces that they would be included in any planned discharges where risk assessments indicated a need for MAPPA and local safeguarding arrangements notified or initiated. AS confirmed that he had provided this information at RCSBC.

Julie Allan (JA) advised that she had made contact with the North East and Cumbria Transforming Care Board and had subsequently received an invitation to attend future meetings. JA was unable to attend the first meeting, however, a MAPPA Co-ordinator attended on behalf of MAPPA and the probation service. The Co-ordinator presented information to the Board on the role of probation and the concerns around poor communication. JA confirmed she will be attending future meetings and will feedback to TSAB meetings.

AB has also contacted colleagues through the Chairs' network and to date Bradford and Norfolk have confirmed they have some concerns and issues and would be interested in the response from NHS England.

Members agreed that the response letter has not resolved the issues raised: it was agreed that the signatories to the NHS England letter are invited to the next TSAB meeting for further discussions.

Action Points	Action Owner	Deadline
JA to attend NE and Cumbria Transforming Care meeting	JA	03/03/17
and provide feedback to next TSAB meeting		
Transforming Care Board members to be invited to March	Business Unit	03/03/17
TSAB meeting.		

Agenda Item 8	Update from Sub-Groups	Presenter: Sub-Group Chairs
Discussion	Communications and Engagement – Phil Lancaster	
	 All partner agencies, except one, now website 	have a website link to the TSAB
	 The TSAB website had a 25% increase day 	in activity following the awareness
	 The Annual Report has been published formats, an audio version will also be av 	•
	 The annual survey has been publish circulate this widely to support the surveys 	
	 Footfall events are being held in each place in Stockton on 21 December 2016 	
	 The Safeguarding Adults leaflet is blanguages 	peing translated into 5 additional
	 The format of the bi-monthly bulletin is circulated on a bi-monthly basis with a specific areas (for example, care homes 	quarterly version being targeted at
	Learning Training & Development – Sally Ro • A deputy chair is required	binson
	 The Domestic Abuse Conference will go in accordance with speaker and venue focus will be Domestic Abuse in Adult S The Virtual College contract is due for 	availability: it was agreed that the afeguarding
	being considered in partnership with the	•

Performance Audit & Quality – Lorraine Garbutt provided an update in the absence of Erik Scollay

- Cleveland police delivered a presentation about E-CINS. It demonstrated that there were many opportunities to use the multi-agency information sharing system. It was suggested that a similar presentation is provided to a future TSAB meeting
- The differing conversion rates from concern to enquiries were considered.
 A report was shared by Hartlepool Borough Council demonstrating that there are wide variances across the country. The Operational Leads Practice Group has also discussed the differences and it was noted that there are different front of house arrangements in place which is impacting on recording processes.

Policy, Procedures and Practice Guidance – Helen Smithies

- Regular and consistent attendance
- Currently the review date for TSAB policies and procedures is set at annually, however, this is proving to be difficult to maintain. It is proposed that a full review is carried out every third year with an annual flyer sent out to partners to ask if there are any changes required. This approach was agreed by TSAB members
- The single agency policy template has been reviewed in line with recent changes to the TSAB Inter-Agency policy
- Risk Register formats were considered and a preferred template agreed. Guidance will be developed and it is intended that any partner can put forward a risk for inclusion on the Register, however, the Board will maintain oversight
- The revised Information Sharing Agreement was agreed by the Board

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Safeguarding Adult Review

 Two SAR notifications were considered with recommendations provided for consideration by the Independent Chair. One case was agreed as a potential SAR: the outcome of the Serious Incident Review is to be considered prior to the SAR commencing to minimise duplication. The second case is subject to a Domestic Homicide Review and did not meet the criteria for a SAR.

Action Points	Action Owner	Deadline
Lynn Beeston from Cleveland Police to be invited to future	Business Unit	13/01/17
TSAB meeting to present the E-CINS briefing		
2. Signatories to the Information Sharing Agreement to be	Business Unit	13/01/17
reviewed		
Risk Register template and associated guidance to be	PPP Sub-	13/01/17
developed and implemented	Group	

Agenda Item 9	QAF / Self-Audit Tool – Partner Assurance Report	Presenter: Patrick Rice	
Discussion	AB explained that the QAF/Self-Audit process will be reviewed and evaluated following the first year of implementation.		
	assurance report. PR advised that although the did provide a good level of assurance and lea advised that the process had highlighted so	Patrick Rice (PR) presented Redcar & Cleveland Borough Council's partner assurance report. PR advised that although the process was time consuming it did provide a good level of assurance and learning to the Local Authority. PR advised that the process had highlighted some actions required to improve partnerships locally and also evidenced some good practice.	

Good practice includes:

- RCBC have an embedded quality assurance programme which includes their Lead Member and Chief Officers auditing safeguarding practices
- A financial safeguarding panel is in place to identify financial abuse at an early stage and prevent issues from escalating

Agenda Item 10 Discussion

TSAB Quarter 2 Performance ReportAngela Legg (AL) presented the TSAB Quarter 2 Performance Report and

highlighted the following:

- Overall the number of concerns are continuing to increase across Tees, however, the number of Section 42 enquiries is decreasing in 2 Local Authorities (HBC and RCBC)
- Neglect & Acts of Omission and Physical abuse continue to be the 2 main types of abuse reported
- SBC and RCBC both report an increase in the number of Section 42 enquiries started relating to Domestic Abuse
- The 2 main locations of risk continue to be Care Homes and Own Home
- MBC reported an increase in the number of concerns from Black and Minority Ethnic (BME) category

AL explained that following discussion at the previous TSAB meeting regarding the disparity between conversion rates a number of meetings have taken place. It has been identified that the Local Authorities operate different 'Front of House' arrangements and recording systems which may be contributing to the imbalance in conversion rates.

HBC has analysed national data and identified that across the country there is also a wide variance in conversion rates. AL advised that the national conversion rate is 56% and the regional rate is 49%. Sally Robinson (SR) informed that further work has been undertaken to look at the concerns submitted through HBC and the decision making processes within safeguarding. SR explained that the high number of concerns recorded needed further analysis as it appeared that many of these did not meet the threshold for safeguarding. Members agreed that further work is required to explore the disparity in conversion rates across Tees. It was suggested that it would be helpful to further examine processes and decision making in each of the Local Authorities. It was agreed that a representative from each Local Authority is identified to provide a level of independent scrutiny.

AL also presented multi-agency information, it was noted that the report provides a good summary of safeguarding activity across partners.

Discharge from hospital procedures were discussed: there is concern that the implementation of 'discharge to assess' may increase the number of safeguarding concerns following unsafe discharges. JG advised that the decision to discharge a patient is clinically led by a consultant; however, it was acknowledged that the terminology may be misleading and imply that a proper assessment is not carried out prior to discharge. LR suggested that a report could be brought to the TSAB in a few months to provide assurance of the process.

Action Points	Action Owner	Deadline
1. LG to liaise with Local Authorities and co-ordinate the audit of	LG	31/01/17
decision making and recording processes.		
2. LR to provide a report on the implementation of 'discharge to	LR	26/04/17
assess' process.		

Agenda Item 11	Deprivation of Liberty Safeguards (DoLS)	Presenter: Liz Hanley
Discussion	SBC DoLS Reports	

Liz Hanley (LH) provided an overview of the Cabinet and the Adult Services and Health Select Committee reports from SBC. LH advised that a review of the DoLS function within SBC had taken place. The reports outlined the findings of the review and as a result of this work SBC Cabinet agreed funding for the DoLS Team, including improvement work for the next 12 months. JB advised that the Scrutiny report provides assurance to TSAB and other partners may want to carry out a similar piece of work in their locality.

Coroner Information

A briefing note on the new clause "Coroners' investigations into deaths: meaning of state detention" was circulated with the agenda. It states: 'the amendment to section 48 seeks to remove the mandatory requirement to hold an inquest where the deceased was deprived of their liberty under all relevant sections of the 2005 Act'.

Alastair Simpson (AS) has contacted both Coroners but has not yet had a response. AS inferred that this briefing note will address the issues raised at the previous TSAB meeting.

Agenda Item 12Role of the Prisons in the RegionPresenter: Jo TateDiscussionJo Tate (JT) provided an overview of the changes to local prison

Jo Tate (JT) provided an overview of the changes to local prison services as follows:

HMP & YOI Holme House is changing to a Category C resettlement prison. Additionally it is one of the early adopter reform prisons. These changes will allow Governors more freedom. An executive team will take the place of the regional team and some headquarters functions:

Governor Holme House Chis Dyer Governor Kirklevington Angie Petite Executive Governor Ian Blakeman

The new population will comprise:

- All Category C prisoners
- Men aged 18 years old and above
- Up to 200 prisoners sentenced to over 56 days up to 2 years with a minimum of over 28 days left to serve
- 800 prisoners will be sentenced to 4 years or more with no restrictions on time left in custody (over 21 years old)
- 200 sex offenders serving all of the above
- Some Young Offending Adults serving 2 to 4 years
- Holding up to 224 Sex Offenders: the population of the other categories would change appropriately

Changes include:

- Currently take from the courts these men will go to Durham prison
- The sex offender population will increase
- Young offenders 18-21 will increase
- All prisoners over time will be Category C
- In time will be able to Release on Temporary Licence (ROTL)
- The aim is the majority of prisoners will be local to the North East
- Increase in long term prisoners

Impact on partner agencies:

- An increase in sex offenders
- Rapidly aging population may impact on Social Services due to increase in

- chronic diseases and long term conditions that require social care/OT
- May have an impact on locations on release nationally there are some issues with care home provision for released sex offenders
- Impact on local health care services due to chronic diseases and long term conditions
- May impact on Police and probation with an increased sex offender population

YOIs: it is not envisaged that these will massively increase but could have some impact on probation for former looked after children.

HMP Kirklevington Grange will remain a Category D prison however, it is envisaged that HMP & YOI Holme House will be the main 'feeder' prison.

Holme House National Pilot: this is a national pilot with a 3 year trial to become the 1st illicit drug free prison in the country. Up to £9m of available funding will support the introduction of testing on entry/exit, provide robust support for substance misuse issues, look at diversionary measures for the selling of prescription medication; prescription maintenance will continue in line with current and soon to be revised NICE guidelines. The additional funding will provide extra staff, drug dogs, more robust entry procedures and closer working with external partners on disruption and support measures.

AB advised that there is some work ongoing in Durham regarding the transfer of sex offenders to care homes following discharge from prison. An update will be brought to the TSAB when available.

Action Points	Action Owner	Deadline
Update on Durham sex offenders project to be shared with	JT/LG	26/04/17
TSAB		

Agenda Item 13	Vulnerable Exploited Missing Trafficked (VEMT)	Presenter: Alas	stair Simpson
Discussion	AS presented a paper to propose adoption of the the appropriate partnership governance forum for Trafficking. AS reminded that partners have a Human Trafficking which includes: research, rail partnership working. AS advised that currently covers child trafficking and potentially could agreement of TSAB. Partners raised some concerns about the arrangements i.e: • Who would be the adult representative? • How would communication between partnership working. • Robust agenda management to ensure the only for the adult part of the agenda. It was agreed that the Local Authority Directors were appropriated to the agenda.	or Modern Day S statutory respon ising awareness, the Tees LSCE take on the add practicalities of the responsible to the term of the term	slavery & Human sibility regarding prosecution and B's VEMT group alt role with the the suggested ed? tative attended
	the next DASS meeting to be held on 10 Februa	· · · · · · · · · · · · · · · · · · ·	
Action Points		Action Owner	Deadline
 DASS meet 	ing to discuss VEMT proposal.	DASS	10/02/17

Agenda Item 14	QSG Safeguarding Issues (Standing Item) Presenter: Jean Golightly
Discussion	The CCG are continuing to monitor mandatory training levels across the NHS Foundation Trusts.

Agenda Item 15	State of Social Care	Presenter: Chair
Discussion	This report was circulated for information.	
	Councillor Jim Beall (JB) indicated that the	
	money into social care; however there is a red which means a financial loss for SBC.	uction in the New Homes Bonus,

Agenda Item 16	Independent Inquiry into Child Sexual Abuse	Presenter: Martin Crow
Discussion	This document was circulated for information.	

Agenda Item 17	MAPPA and Social Care Information Sharing	Presenter: Liz l	Hanley			
Discussion	Liz Hanley (LH) presented a summary of a recent MAPPA serious case review. LH asked if there were any objections to social care being routinely involved in MAPPA meetings when the individual is not known to services. LH will discuss further with relevant TSAB members and at the Regional Safeguarding group. The following information was provided after the meeting: The MAPPA chair will ensure that adult social care are invited to all MAPPAs which relate to people living in Stockton. This will be done through first contact. The social workers in first contact will attend every initial MAPPA meeting and ensure the relevant information is recorded on Care Director, and the					
	Employee Protection Register if required. If ongoing involvement from social car is required the referral will be passed to the appropriate team but the first contact social workers will continue to attend MAPPA meetings alongside the allocate worker. If no involvement is required from adult social care the information will be logged and the case closed.					
Action Points	1 335-2 2 2 2 2 2 2 2	Action Owner	Deadline			
LH to discuss	MAPPA and Social Care Information Sharing	LH	16/01/17			
	TSAB members and raise at the Regional					
Safeguarding	g Group					

Agenda Item 18	County Lines, Gang Violence, Exploitation and Drug Supply – National Crime Agency	Presenter: Liz Hanley			
Discussion	Report This paper was sireulated for information and will	l be discussed further through the			
Discussion	This paper was circulated for information and will be discussed further through the Regional Safeguarding group. AS raised concerns that the document was not protectively marked and may be confidential and not for circulation.				
	Following the meeting LH confirmed that the rep	ort is a public document.			

Agenda Item 19	Any Other Business	Presenter: All
Discussion	CQC Attendance	
	This item was not discussed.	

Agenda Item 20	Any Other Business	Presenter: All			
Discussion	AS confirmed that Anne-Marie Salwey will be his replacement in the New Year. AB thanked AS for his contribution to the work of the Board.				
	JA advised that that the Probation Office in Ha offenders will be attending Stockton's office.	artiepool is closing, in the interim			

Next Meeting Date: Friday 3 March 2017

Time: **9.30am – 12pm**

Venue: Jim Cooke Conference Suite, Stockton Library

Minutes agreed by Independent Chair on 06/01/17



Appendix 1 Attendance Matrix

The table below reflects **named** members of the TSAB, although deputies have been shaded.

Company	23/02/2016	26/04/2016	28/06/2016	06/09/2016	18/10/2016	20/12/2016	6
CCG Member (Hartlepool & Stockton CCG and South Tees CCG)	0	1	1	1	1	1	83%
Cleveland Fire Brigade Member	0	1	1	1	1	1	83%
Cleveland Police Member	1	1	1	1	1	1	100%
Care Quality Commission (CQC) Member (Committed to 2 meetings per year)	0	0	0	0	0	0	0%
Durham Tees Valley Community Rehabilitation Company	0	0	1	0	1	0	33%
HBC Member	0	1	1	0	1	1	67%
HBC Assistant Director	1	0	1	1	0	1	67%
HBC Lead Member	0	0	0	1	0	1	33%
Healthwatch Hartlepool	0	0	0	0	0	0	0%
Healthwatch Tees (Committed to 2 meetings per year)	0	0	1	1	0	0	33%
HMP Holme House Prison	1	0	0	0	1	1	50%
MBC Member	1	0	0	0	1	0	33%
MBC Assistant Director (No AD in place from Summer 2016)	1	1	1	0	0	0	50%
MBC Lead Member	0	0	0	0	0	0	0%
National Probation Service Cleveland	1	1	1	0	0	1	67%
North East Ambulance Service Member (Attend for specific agenda items only)	0	0	2	0	0	0	17%
North Tees & Hartlepool NHS Foundation Trust	1	1	2	1	1	1	100%
RCBC Member	0	1	0	1	0	1	50%
RCBC Assistant Director (AD became Interim DASS September 2016)	1	1	1	0	0	0	50%
RCBC Lead Member	1	0	0	0	0	0	17%

SBC Member (No DASS in place from April 2016)	1	0	0	0	0	0	17%
SBC Assistant Director	1	1	1	1	1	1	100%
SBC Lead Member	1	1	1	1	1	1	100%
South Tees Hospitals NHS Foundation Trust	1	1	1	1	0	1	83%
Teesside University	1	0	0	0	0	0	17%
Tees Esk & Wear Valleys NHS Foundation Trust	1	1	1	1	1	2	100%
TSAB Independent Chair	1	1	1	1	1	1	100%
TSAB Business Unit	5	3	5	4	4	5	100%
Voluntary Sector - North Tees (Member from December 2016)	0	0	0	0	0	1	17%
Observer	1	1	0	1	1	0	67%