

AGENDA ITEM

REPORT TO CABINET

10 NOVEMBER 2016

**REPORT OF CHILDREN & YOUNG
PEOPLE SELECT COMMITTEE**

CABINET DECISION

Lead Cabinet Member – Children and Young People - Councillor Ann McCoy

Lead Cabinet Member – Access, Communities and Community Safety - Councillor Steve Nelson

SCRUTINY REVIEW OF YOUTH SERVICES

1. Summary

The attached report presents the Children & Young People Select Committee findings following the Scrutiny Review of Youth Services.

2. Recommendations

- 1) That discussions are commenced with the voluntary, community and social enterprise sector and with schools to extend the delivery of open access youth provision through the voluntary and community sector and reduce directly provided SBC open access provision.
- 2) That the Council maintain an initial role in shaping open access provision and an on-going co-ordinating role as part of a comprehensive early help strategy.
- 3) That Council Services are re-modelled to strengthen early help and prevention focusing on:
 - Integrated teams
 - The lead professional approach placing children at the centre of service provision
 - Practitioners working together to support families
 - Developing outreach patrols and preventions work
- 4) That the Council continues to provide targeted youth services in line with the Council policy priorities contained in the Council Plan.
- 5) That Youth Offending Services continue to focus on restorative approaches and that this is strengthened to include working with the wider family.
- 6) That the Youth Offending Team are utilised to train and support the wider youth direction teams in restorative approaches.
- 7) That the Youth Offending Team is linked more closely with targeted youth provision to improve the customer pathway and provide intensive support with a view to preventing re-offending and reducing the numbers of children and young people going into custody

8) That, subject to Cabinet agreeing the overall principles for re-modelling youth services:

- (a) staff consultation be carried on proposed changes to service delivery to implement the new youth service model;
- (b) the Assistant Director, Early Help, Partnership and Planning Children's Services be authorised to establish new staffing structures to implement the new youth service model in consultation with the relevant Cabinet Member(s);
- (c) Ward Members are kept informed of proposed changes to youth provision in advance of any change to youth provision within their wards.

3. Reasons for the Recommendations/Decision(s)

The report presents the findings of the scrutiny review that took place as part of the agreed work programme for 2015/16.

4. Members' Interests

Members (including co-opted Members) should consider whether they have a personal interest in any item, as defined in **paragraphs 9 and 11** of the Council's code of conduct and, if so, declare the existence and nature of that interest in accordance with and/or taking account of **paragraphs 12 - 17** of the code.

Where a Member regards him/herself as having a personal interest, as described in **paragraph 16** of the code, in any business of the Council he/she must then, **in accordance with paragraph 18** of the code, consider whether that interest is one which a member of the public, with knowledge of the relevant facts, would reasonably regard as so significant that it is likely to prejudice the Member's judgement of the public interest and the business:-

- affects the members financial position or the financial position of a person or body described in **paragraph 17** of the code, or
- relates to the determining of any approval, consent, licence, permission or registration in relation to the member or any person or body described in **paragraph 17** of the code.

A Member with a personal interest, as described in **paragraph 18** of the code, may attend the meeting but must not take part in the consideration and voting upon the relevant item of business. However, a member with such an interest may make representations, answer questions or give evidence relating to that business before the business is considered or voted on, provided the public are also allowed to attend the meeting for the same purpose whether under a statutory right or otherwise (**paragraph 19** of the code)

Members may participate in any discussion and vote on a matter in which they have an interest, as described in **paragraph 18** of the code, where that interest relates to functions of the Council detailed in **paragraph 20** of the code.

Disclosable Pecuniary Interests

It is a criminal offence for a member to participate in any discussion or vote on a matter in which he/she has a disclosable pecuniary interest (and where an appropriate dispensation has not been granted) **paragraph 21** of the code.

Members are required to comply with any procedural rule adopted by the Council which requires a member to leave the meeting room whilst the meeting is discussing a matter in which that member has a disclosable pecuniary interest (**paragraph 22** of the code)

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SUMMARY

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RECOMMENDATIONS

- 1) That discussions are commenced with the voluntary, community and social enterprise sector and with schools to extend the delivery of open access youth provision through the voluntary and community sector and reduce directly provided SBC open access provision.
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- 8) That, subject to Cabinet agreeing the overall principles for re-modelling youth services:
 - a. staff consultation be carried on proposed changes to service delivery to implement the new youth service model;
 - b. the Assistant Director, Early Help, Partnership and Planning Children's Services be authorised to establish new staffing structures to implement the new youth service model in consultation with the relevant Cabinet Member(s);

- c. Ward Members are kept informed of proposed changes to youth provision in advance of any change to youth provision within their wards.

DETAIL

1. The review has sought to remodel the service in order to focus on early help and prevention and examine how best to utilise significantly reduced resources to provide effective interventions to support those children and young people most in need. The Committee pursued the following Key Lines of Enquiry:
 - What is the national context with this review?
 - How are other Local Authorities delivering services/what are the different delivery models?
 - How do we maximise the capacity of key workers?
 - How do we maximise interventions?
 - What is the customer journey?
 - Are the various support programmes joined up? How do they link?
 - What do children and young people think about the services provided?
 - How can we best utilise support from the voluntary and community sector?
 - How do we continue to provide good services targeting resources to those most in need?
 - What are the key measures of success?
2. The key issues for the review have been:
 - The balance between universal, preventative and targeted
 - The value of universal work around public health outcomes
 - The role of the Council – commissioner / provider
 - The capacity of the voluntary and community sector
 - The opportunities for locality working
 - Building capacity around preventative working
 - Developing the capacity for more targeted working
 - Youth services an essential part of overall approach to children's services
 - Challenge of reducing resources
 - Taylor Report on Youth Justice – likely change of direction
 - Success of targeted and prevention approaches
 - Drawing on best practice – national and local
3. In order to inform the review consultation has taken place with the Youth Assembly, open access centres (SBC), youth clubs (VCS), schools and Catalyst and the voluntary sector.

COMMUNITY IMPACT ASSESSMENT

4. This report is not subject to an Impact Assessment at this stage.

FINANCIAL IMPLICATIONS

5. The review is seeking to provide a framework to remodel youth provision. Following agreement of the framework, work will be carried out to implement the framework and deliver corporate savings targets to be finalised against a budget of £3.3million.

LEGAL IMPLICATIONS

6. None

RISK ASSESSMENT

7. This review is categorised as low to medium risk. Existing management systems and daily routine activities are sufficient to control and reduce risk.

COUNCIL PLAN POLICY PRINCIPLES AND PRIORITIES

8. The review seeks to support the Council's policy principles of:

- Protecting the vulnerable through targeted intervention
- Promoting equality of opportunity through targeted intervention
- Developing strong and healthy communities

CONSULTATION INCLUDING WARD/COUNCILLORS

9. The Committee have received evidence as set out in the final report of the Select Committee.

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Education related? Yes

Background Papers None

Ward(s) and Ward Councillors

The proposals as a whole are not ward specific.

Property None