

### STOCKTON-ON-TEES BOROUGH COUNCIL

# PROPOSALS FOR A COUNCIL LEADER AND CABINET EXECUTIVE FORM OF GOVERNANCE

Submission to the Secretary of State for Communities and Local Government

..... 2009

#### STOCKTON-ON-TEES BOROUGH COUNCIL

#### PROPOSALS FOR A COUNCIL LEADER AND CABINET

#### **EXECUTIVE FORM OF GOVERNANCE**

## LOCAL GOVERNMENT ACT 2000 AS AMENDED BY THE LOCAL GOVERNMENT AND PUBLIC INVOLVEMENT IN HEALTH ACT 2007

#### 1. INTRODUCTION

- 1.1 Under the former provisions of the Local Government Act 2000 ("the 2000 Act") there were a possible three specific executive models for local authorities:-
  - Mayor and Cabinet
  - Leader and Cabinet
  - Mayor and Council Manager
- 1.2 Part 3 of the Local Government and Public Involvement in Health Act 2007 ("the 2007 Act") has now revised the 2000 Act provisions and introduced new executive arrangements requirements.
- 1.3 Authorities, such as Stockton ("the Council"), which are presently operating an "old-style Leader and Cabinet executive" as provided for in the former 2000 Act, must make a change in governance arrangements in accordance with the 2007 Act's requirements.
- 1.4 This means that the Council must vary its present arrangements, and look to introduce a different form of executive as provided for and permitted by the 2007 Act.
- 1.5 The 2007 Act now allows for only two specific executive models:-
  - Directly Elected Mayor and Cabinet, or
  - Council Leader and Cabinet
- 1.6 The directly Elected Mayor and Cabinet Executive remains the same as that introduced by the former 2000 Act, and consists of:-
  - (a) an elected mayor of the authority; and
  - (b) two or more councillors of the authority appointed to the executive by the elected mayor.
- 1.7 The Leader and Cabinet Executive (England) model is defined in the 2007 Act as an executive consisting of:-
  - (a) a councillor of the authority elected as leader of the executive by the authority; and

- (b) two or more councillors of the authority appointed to the executive by the executive leader.
- 1.8 Consultation with local government electors and other interested parties was undertaken on the two permitted executive models before drawing up these proposals, as described at paragraph 11.
- 1.9 Following consideration of the outcome of the consultation, at its meeting on 9 December 2009 the Council agreed these proposals for change to its governance arrangements.

#### 2. SUMMARY OF PROPOSALS

- 2.1 By virtue of Section 33E of the 2000 Act (as amended), the Council is required to draw up these proposals for change setting out:-
  - (i) Details of its executive arrangements:-
    - (a) the form of executive that is proposed;
    - (b) a description of the roles of the executive, including which functions are to be the responsibility of the executive;
    - (c) a description of the roles of the Full Council, including which plans and strategies will be subject to approval by the Full Council;
    - (d) the arrangements for overview and scrutiny.
  - (ii) The timetable for the implementation of the proposals;
  - (iii) The extent to which the proposals, if implemented, would be likely to assist in securing continuous improvement in the way in which the Council's functions are exercised, having regard to a combination of economy, efficiency and effectiveness;
  - (iv) The steps which the Council has taken to consult local government electors and other interested parties before drawing up the proposals; and
  - (v) The outcome of the consultation and the extent to which that outcome is reflected in the proposals.
- 2.2 The Council's existing governance arrangements, based on the Council Leader and Cabinet executive referred to in the 2000 Act prior to its amendment by the 2007 Act were adopted on 1 October 2001. These arrangements have evolved over time as a result of reviews of the Constitution, changes in legislation and subsequent decisions of the Full Council. The current arrangements constitute the Council's "fall-back" proposals (produced separately in the form of the Constitution http://sbcinternet/yourcouncil/constitution) and the Council will continue to operate these arrangements if the result of the proposed referendum is not to approve the proposals for change, pending approval and implementation of

- new proposals for change regarding the directly Elected Mayor and Cabinet Executive form of governance, as required by the 2000 Act (as amended).
- 2.3 The Council's proposals for change to a Council Leader and Cabinet Executive form of governance, are similar to the current arrangements operated by the Council and it is not intended to put forward "main" or "fall-back" proposals which are materially different to those arrangements.

#### 3. EXECUTIVE

- 3.1 The Executive is at the centre of the Council's day to day decision-making process and has a key role in proposing the budget and the policy framework to the Full Council. The Executive drives the implementation of Council policy within the budget and policy framework and will carry out all of the local authority's functions which are not the responsibility of any other part of the Council, whether by law or under the Constitution.
- 3.2 The Executive will comprise the Council Leader and between two and nine elected Members of the Council appointed by the Leader, who will together form the Cabinet.
- 3.3 The Council Leader will carry out the following roles:-
  - lead the Executive;
  - determine the number of Councillors who will be appointed to the Executive;
  - appoint one of the members of the Executive to be his/her deputy;
  - · assign executive responsibilities to Executive Members;
  - provide community leadership;
  - exercise executive functions within the specified areas for which he or she has a defined responsibility; and
  - in the name of the Executive, propose the budget and policy framework to the Council.

#### 4. DETERMINATION OF EXECUTIVE AND NON-EXECUTIVE FUNCTIONS

- 4.1 The Council will follow the statutory guidance in dividing its functions between the Council and the Executive:-
  - The 2000 Act (Section 13) and the various related Functions and Responsibilities Orders make the full Council responsible for a prescribed list of functions. These may be discharged by the Full Council or delegated to committees, sub-committees or to officers.
  - A number of functions are defined in law as local choice functions and the Council may decide to discharge them through the executive or through Full Council, a committee, sub-committee or an officer. The allocation of these functions will be as set out in **Appendix 1**; and
  - All other functions are to be the responsibility of the Executive including the functions specified in the Constitution for the purposes of the Council's current arrangements.

#### 5. COUNCIL

- 5.1 The Council is composed of the Council Leader and 55 other Councillors, representing 26 Wards.
- 5.2 As in the current executive arrangements, the person presiding at meetings of the Full Council will be the Worshipful the Mayor, who will retain that title and will have the following responsibilities:-
  - to uphold and promote the purposes of the Constitution, and, subject to the advice and guidance of the Monitoring Officer, during Council meetings to interpret the Constitution as and when necessary;
  - to preside over meetings of the Council so that its business can be carried out efficiently and with regard to the rights of Councillors and the interests of the community;
  - to ensure that the Council meeting is a forum for the debate of matters of concern to the local community and the place at which members who are not on the Executive are able to hold the Executive and committee chairmen to account;
  - to promote public involvement in the Council's activities;
  - to be the conscience of the Council.
- 5.3 Decisions reserved to the Full Council include:-
  - subject to the provisions of Article 15.02 of the Constitution, adopting and changing the Constitution;
  - approving or adopting the policy framework, the budget and authorising any application to the Secretary of State in respect of any Housing Land Transfer;
  - subject to the urgency procedures contained in Part 3 (Responsibility for Functions) and in the Access to information Procedure Rules in Part 4 of the Constitution, making decisions about any matter in connection with the discharge of any executive function which is covered by the policy framework or the budget where the decision maker is minded to make a decision in a manner which would be contrary to the policy framework or contrary to the budget;
  - appointing the Council Leader;
  - agreeing and/or amending the terms of reference and responsibility for functions in respect of committees, deciding on their composition and making appointments to them;
  - appointing representatives to outside bodies unless the appointment is an executive function or has been delegated by the Full Council;

- adopting an allowances scheme under Article 2.05 of the Constitution;
- changing the name of the area, and conferring the title of honorary alderman or freedom of the borough;
- confirming the appointment of the Head of Paid Service;
- making, amending, revoking, re-enacting or adopting bylaws and promoting or opposing the making of local legislation or personal Bills;
- all local choice functions set out in Part 3 of the Constitution which the Full Council decides should be undertaken by or on behalf of itself rather than by the Executive; and
- all other matters which, by law, must be reserved to the Full Council.
- 5.4 The Policy Framework will comprise the following plans/strategies:-
  - Capital Strategy and Asset Management Plan
  - Children and Young People's Plan
  - Community Strategy/Council Plan
  - Neighbourhood Renewal Strategy
  - Crime and Disorder Reduction Strategy (also known as Community Safety Plan)
  - Local Transport Plan
  - Plans and strategies which together comprise the Development Plan; and the Local Development Framework and Local Development Scheme
  - Licensing Authority Policy Statement (under Section 349 of the Gambling Act 2005)
  - Youth Justice Plan
  - Food Safety Enforcement Plan
  - Housing Strategy
  - Environment Policy State of the Environment
  - Lifelong Learning Plan
  - Plans and Strategies for the Regeneration of Stockton-on-Tees
- 5.5 The definition of a key decision will be as follows:-

An Executive Decision which is likely to:-

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the Council.

Full Council has determined that a common threshold of £100,000 will apply to all Directorates' budgets above which expenditure or savings (on an annual or twelve months' basis) will be significant and therefore constitute a key decision, unless such expenditure or savings has previously been identified or referred to in any of the Council's approved plans, strategies or budgets.

Full Council has also agreed that unless it is considered impracticable to do so, a decision will be treated as key, where it is likely to have a significant impact on communities in one ward or electoral division.

#### 6. OVERVIEW AND SCRUTINY

6.1 The Council will appoint an Executive Scrutiny Committee and seven Select Committees whose remits will be as follows:-

Committee	Remit	
Executive Scrutiny Committee	1. To keep under review the overall effectiveness of the scrutiny process and select committee structure; to consider he the process and structure can be improve and developed further and to make appropriate recommendations for change the Executive and the Council.	ow ed
	<ol> <li>To receive and consider input from all nor executive and executive members on suggested areas for scrutiny work, includi views from the Scrutiny Liaison Forum on emerging policy development review topic and from the thematic select committees</li> </ol>	ing I CS
	their priority areas for review.  3. Taking this into account, to consider, prioritise, develop and co-ordinate the scrutiny work programme, ensuring that the sefficient use of the Select Committees' time, that the potential for duplication of e is minimised and managing any changes	ffort
	year (ie between annual meetings).  4. To undertake appropriate liaison with the Scrutiny Liaison Forum on policy development issues and future review top	oics.
	<ol> <li>To receive and respond to requests from Executive and/or the Full Council for polic development advice and new priority revie areas, allocating them if appropriate to on more of the relevant thematic Select Committees.</li> </ol>	the ;y ew
	6. Within this context, to be responsible for t prioritisation, co-ordination and monitoring scrutiny work programmes and activities, advising on timescales, liaising as appropriate with each thematic Select Committee and determining how scrutiny	g of
	reviews will be resourced.  7. Where matters fall within the remit of mor than one Select Committee, to determine which of them will assume responsibility frany particular issue, or whether there is a need for joint working, and to resolve any issues of dispute between Select	or
	<ul> <li>Committees.</li> <li>To maintain an overview of, and to monitor performance information to inform the scrutiny work programme.</li> </ul>	or
	9. To "call-in" scrutinise and comment on the Executive's executive decisions; the key decisions of the Council's Officers and executive joint arrangements key decision	
	To identify the need for and to support an co-ordinate the delivery of overview and	

		scrutiny training for members and co-opted members.
Corporate Adult Services and Social Inclusion Select Committee	2.	To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as corporate policy and social inclusion is concerned, and any other matter considered appropriate that reflects the corporate priorities.  Following liaison with the Executive Scrutiny Committee, to adopt a programme of time-limited scrutiny reviews in relation to specific policy development and review of existing policy as regards corporate policy, adult services and social inclusion, and any other matter considered appropriate that reflects the corporate priorities.  To monitor and review performance information relating to its thematic area.
Children and Young People Select Committee	<ol> <li>2.</li> <li>3.</li> </ol>	To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as children and young people are concerned, and any other matter considered appropriate that reflects the corporate priorities.  Following liaison with the Executive Scrutiny Committee to adopt a programme of timelimited scrutiny reviews in relation to specific policy development and review of existing policy as regards children and young people, and any other matter considered appropriate that reflects the corporate priorities.  To monitor and review performance information relating to its thematic area.
Environment Select Committee	<ol> <li>2.</li> <li>3.</li> </ol>	To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as environment, is concerned, and any other matter considered appropriate that reflects the corporate priorities.  Following liaison with the Executive Scrutiny Committee to adopt a programme of time-limited scrutiny reviews in relation to specific policy development and review of existing policy as regards environment, and any other matter considered appropriate that reflects the corporate priorities.  To monitor and review performance information relating to its thematic area.
Housing and Community Safety Select Committee	2.	To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as housing and community safety is concerned, and any other matter considered appropriate that reflects the corporate priorities.  Following liaison with the Executive Scrutiny Committee, to adopt a programme of timelimited scrutiny reviews in relation to specific policy development, and review of existing policy as regards housing and community safety, and any other matter considered appropriate that reflects the corporate

3. To monitor and review performance information relating to its thematic area. 4. To fulfil the responsibilities of the Crime and Disorder Committee as required by the Police and Justice Act 2006.  Health Select Committee  1. To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as health is concerned. 2. Following liaison with the Executive Scrutiny Committee, to adopt a programme of time-limited scrutiny reviews in relation to work in partnership with other organisations on reviewing local health issues and the health service, and in particular to review and scrutinise matters relating to the health service in the Authority's area in accordance with regulations under Sections 75 and 244 of the National Health Service Act 2006 3. To monitor and review performance information relating to its thematic area.  Arts ,Leisure and Culture Select  Committee  Arts ,Leisure and Culture Select  Committee  1. To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review insofar as arts, leisure and culture is concerned, and any other matter considered appropriate that reflects the corporate priorities.  2. Following liaison with the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review of existing policy as regards arts, leisure and culture, and any other matter considered appropriate that reflects the corporate priorities.  3. To monitor and review performance information relating to its thematic area.  Regeneration and Transport Select  Committee  1. To provide the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review performance information relating to its thematic area.  2. Following liaison with the Executive Scrutiny Committee with views on the Select Committee's priority areas for policy development and review performance information relating to			priorities.
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- 6.2 Within their terms of reference, Select Committees will:
  - (i) review and/or scrutinise decisions made or actions taken in connection with the discharge of any of the Council's functions;

- in accordance with the terms of the Constitution, make reports and/or recommendations to the Executive or full Council in connection with the discharge of any functions;
- (iii) consider any matter affecting the area or its inhabitants.
- 6.3 Within their terms of reference, Select Committees may:
  - (i) assist the Council and the Executive in the development of its budget and policy framework by in-depth analysis of policy issues;
  - (ii) conduct research, undertake community and other consultation in connection with the analysis of policy issues and possible options;
  - (iii) consider and implement mechanisms to encourage and enhance community participation in the development of policy options;
  - (iv) question members of the Executive and Senior Officers about their views on issues and proposals affecting the area; and
  - (v) liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working.
- 6.4 Within its terms of reference, the Executive Scrutiny Committee may:
  - (i) call-in and scrutinise the decisions made by, and performance of the Executive and Officers both in relation to the Executive and/or individual Officer (key) decisions and decisions over a period of time;
  - (ii) question Members of the Executive and Senior Officers about such decisions:
  - (iii) make recommendations to the Executive and/or Council about those decisions;
- 6.5 Within their terms of reference, Select Committees may also:-
  - (i) review and scrutinise the performance of the Council in relation to its policy objectives, performance targets and/or particular service areas;
  - question members of the Executive and Senior Officers about their decisions and performance, whether generally in connection with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects;
  - (iii) make recommendations to the Executive and/or Council arising from the outcome of the scrutiny process;
  - (vi) review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address Select Committees and local people about their activities and performance; and
  - (v) question and gather evidence from any person (with their consent).

- 6.6 Select Committees will report annually to the Executive Scrutiny Committee and full Council on their workings and make recommendations for future work programmes and amended working methods if appropriate.
- 6.7 The Council will appoint a Scrutiny Liaison Forum to discharge the following functions:-
  - (i) To provide a Forum to foster and develop a closer, more constructive working relationship between the Executive members, the Corporate Management Team and Scrutiny Chairs and thereby assist in the efficient and effective working of scrutiny and the scrutiny work programme in order to deliver the Council's key priorities and secure added valued.
  - (ii) To receive briefings from Executive Members/Corporate Management Team and Executive Scrutiny Committee Members on emerging policy development areas.
  - (iii) To consider the current scrutiny work programme position and progress in delivering its aims.
  - (iv) To consider and ensure support for the current scrutiny work programme and its delivery.
  - (v) To consider any special issues which may require urgent policy development advice or scrutiny work.
  - (vi) To undertake appropriate liaison with the Executive Scrutiny Committee on future policy development issues and review topics.

#### 7. REGULATORY COMMITTEES

7.1 The Council will establish the following regulatory Committees:-

#### Planning Committee

The Committee will have 14 members and will consider and provide views to the Executive and the Full Council on new or amended planning policy, the proposed plans and alterations which together comprise the Development Plan and on any revisions, modifications or variations thereto. The Committee will also discharge the Council's functions as local planning authority, within agreed planning policy and Development Plans or local development/development plan documents.

#### • Licensing Committee

The Committee will have 14 Members and will consider and give views to the Executive on new and amended policy in relation to all licensing functions. The Council's functions as a licensing authority under the Licensing Act 2003 and the Gambling Act 2005 will be discharged primarily through a sub-committee of the Licensing Committee.

#### 8. OTHER COMMITTEES AND PANELS

The following Committees will be established by the Council:-

#### Standards Committee

The Committee will comprise 3 Independent members, 2 Parish representatives and 5 elected members of the Council. The Committee will promote and maintain high standards of conduct amongst members, officers and Town/Parish Councillors. The Committee will also be responsible, through its sub-committees, for receiving, considering and determining allegations of misconduct by Members.

#### Audit Committee

The Committee will comprise 9 members and will have duties and responsibilities relating to the Council's approach to risk management and corporate governance, including financial management practices and internal and external audit functions and arrangements.

#### Employee Appeals Panel

The Panel will comprise 5 members and will consider appeals by employees arising from the operation of conditions of service and in respect of grading, grievance and disciplinary action taken on behalf of the Council.

#### • Appeals and Complaints Committee

The Committee will comprise 7 members and will consider and determine complaints against any decision made by, or on behalf of the Council, including making recommendations on highways/traffic appeals, and appeals against decisions made by the Executive, a Committee, a Panel or an Officer, but excluding appeals which are within the remit of any other Committees or Panels established by the Council, or which by statute are subject to determination by a person or body other than the Council.

#### Education Support Panel

The Panel will comprise 5 members and will consider appeals by individuals in relation to requests for support that are outside of the Council's existing education policies and appeals in respect of requests for support from educational trusts funds administered by the Council.

#### Standards (Parish and Independent Representatives) Appointment Panel

The Panel will comprise 7 members and will consider and make recommendations to the Council regarding the appointment or reappointment of parish and independent representatives to the Standards Committee.

- The Council also facilitates a number of consultative forums, namely:-
  - Markets Forum
  - o Parish Council Liaison Forum
  - Youth Forum
  - Housing Forum
  - o Homelessness Forum
  - Local Joint Consultative Panel
  - Schools Workforce Joint Consultative Panel

#### Stockton Business Forum

#### 9. IMPLEMENTATION

- 9.1 The Council has determined that a referendum will take place on 11 February 2010 regarding the proposals for change to a Council Leader and Cabinet Executive (England) model of governance.
- 9.2 A notice will be published in the local press containing details required by regulation 4 of the Local Authorities (Conduct of Referendums) (England) Regulations 2007 ("the 2007 Regulations"), principally being a description of the main features of the proposals for change and of the outline "fall-back" proposals (which in this instance, means the Council's existing executive arrangements); and when and where the proposals can be inspected; that a referendum is to be held and the date when polling is to take place.
- 9.3 In determining the referendum period, the Council has, in accordance with guidance, considered how the timing and form of referendum can maximise turnout. The proceedings of the referendum will be governed by the 2007 Regulations (Schedule 3). The referendum question, as prescribed in the 2007 Regulations, will be:-
  - "Are you in favour of the proposal for Stockton-on-Tees Borough to be run in a new way, which includes a Councillor, who will be elected by the Councillors of Stockton-on-Tees Borough Council, to lead the Council and the community which it serves?"
- 9.4 If the referendum vote is in favour of the proposals for change, a report will be submitted to a special meeting of Full Council in order to pass a resolution agreeing to implement the proposals. The meeting will take place no later than 28 days beginning with the referendum date.
- 9.5 The new executive arrangements will be in operation in May 2011, as required by the 2000 Act (as amended). The initial term of office of the Council Leader will be for four years.
- 9.6 If the referendum vote is not in favour of the proposals for change, notice of that fact will be published in the local press, indicating that the Council will be continuing to operate its current executive arrangements.
- 9.7 Following such further consultation as may be considered appropriate regarding the alternative executive model of governance permitted by the 2000 Act (as amended), being the directly Elected Mayor and Cabinet Executive model, new proposals for change will be drawn up and agreed by the Full Council.
- 9.8 Subject to this, a resolution will then be passed at a special meeting of the Full Council agreeing to implement the new proposals for change. The meeting will take place no earlier than 30 September 2010 and no later than 31 December 2010. The inaugural mayoral election will take place and the new executive arrangements will be in operation in May 2011, as required by the 2000 Act (as amended). The initial term of office of the directly Elected Mayor will be for four years.

#### 10. SECURING CONTINUOUS IMPROVEMENT

- 10.1 The Council, in reaching its decision on the Council Leader and Cabinet Executive form of governance, also had regard to the extent to which the proposals, if implemented, would be likely to assist in securing continuous improvement in the way in which the Council's functions are exercised, having regard to a combination of economy, efficiency and effectiveness, as required by Section 33E(7) of the 2000 Act (as amended).
- 10.2 The key elements of the proposals which evidence such consideration are as follows:-
  - The Council will set the broad policy framework reflecting public consultation and engagement with key partners;
  - The Council Leader and Cabinet will provide strategic direction and will maintain close links with the Executive Scrutiny Committee and seven Select Committees;
  - The balance of delegation will enable decisions to be made quickly through officers, the Council Leader and Cabinet;
  - The Executive Scrutiny Committee and Select Committees will have a strong role in reviewing services and in proposing new policies;
  - Community involvement and consultation will continue to be a significant feature in the new arrangements.

## 11. CONSULTATION WITH LOCAL ELECTORS AND OTHER INTERESTED PARTIES

- 11.1 Prior to drawing up the proposals for change as set out above, the Council undertook a programme of consultation with local government electors and other interested parties as required by Section 33E(6) of the 2000 Act (as amended) on the two forms of executive arrangements available under the legislation.
- 11.2 The details of the Consultation exercise and the results are set out in **Appendix 3.** The outcome of the consultation is reflected in these proposals for change as previously outlined.

#### **APPENDICES**

Appendix 1 Local Choice Functions
Appendix 2 Timetable/Project Plan

**Appendix 3** Results of Consultation exercise

## 1. Responsibility for Local Choice Functions

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
1. Any functions under a local Act other than a function specified or referred to in Regulation 2 or Schedule 1 of the Local Authorities (Functions and Responsibilities) (England) Regulations 2000	Cabinet	9Members of the Authority	Chief Executive and/or Chief Officers	
2. The determination of an appeal against any decision made by or on behalf of the authority.	Council	All 56 Members of the Authority	Employee Appeal Panel with the remit to consider appeals by employees arising from the operation of conditions of services and in respect of grading, grievance and disciplinary action taken by management.	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights. In consultation with the Head of Human Resources
	Council	All 56 Members of the Authority	Housing Review (Introductory) Tenancies Panel with the remit to consider appeals against possession proceedings from Tenants with an Introductory Tenancy.	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights.

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
	Council	All 56 Members of the Authority	Education Support Panel with the remit to consider appeals by individuals in respect of requests for support that are outside the Council's existing education policies and appeals in respect of requests for support from educational trust funds administered by the Council.	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights.
	Council	All 56 Members of the Authority	Education Exclusions/Admissions Appeals Panel with the remit to consider individual appeals from the parents of children who have been refused admission to a school or permanently excluded and to hear appeals from governing bodies against a direction to admit a twice excluded pupil.	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights.
	Council	All 56 Members of the Authority	Social Services Complaints & Representations Panel with the remit to consider complaints and representations in respect of:- Local Authority Social Services Act 1970 Section 7B Local Authority (Complaints Procedure) Directions 1990 Children Act 1984 Section 26(3) Access to Personal Files (Social Services) Regulations 1989	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights.

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
	Council	All 56 Members of the Authority	Appeals & Complaints Committee with the remit to consider and determine appeals against any decision made by or on behalf of the Authority, including appeals against decisions made by the Cabinet, a Committee, Panel or an Officer, but excluding appeals which are within the remit of the preceding Panels or which by statute are subject to determination by a person or body other than the Council.	Compliance with Council procedures and the provisions of the Human Rights Act 1998 and, in particular, Article 6 of the European Convention on Human Rights.
3. The making of arrangements in relation to appeals against the exclusion of pupils from maintained schools.	Cabinet	9 Members of the Authority	Corporate Director of Children, Education and Social Care	In consultation with the Director of Law and Democracy
4. The making of arrangements pursuant to Section 94(1), 1A) and (4) of the Schools Standards and Framework Act 1998 (admission appeals)	Cabinet	9 Members of the Authority	Corporate Director of Children, Education and Social Care	In consultation with the Director of Law and Democracy
5. The making of arrangements pursuant to Section 95(2) of, the 1998 Act (children to whom section 87 applies (twice excluded pupils); appeals by governing bodies).	Cabinet	9Members of the Authority	Corporate Director of Children, Education and Social Care	In consultation with the Director of Law and Democracy

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
6. The making of arrangements under Section 20 (questions on police matters at Council meetings) of the Police Act 1996 ("the 1996 Act") for enabling questions to be put on the discharge of the functions of a police authority.	Council	All 56 Members of the Authority	Director of Law and Democracy	In consultation with the Mayor and the Council's nominated Police Authority representatives
7. The making of appointments under paragraphs 2 and 4 (appointment of members by relevant councils) of Schedule 2 (police authorities established under section 3) to the 1996 Act.	Council	All 56 members of the Authority	Police Joint Committee	Council appoints Members to the Police Joint Committee in accordance with the provisions of the 1996 Act.
8. The conducting of best value reviews in accordance with the provisions of any order for the time being having effect under section 5 (best value reviews) of the Local Government Act 1999.	Cabinet	9 Members of the Authority	Chief Executive/ and/or Chief Officers	Subject to reports to the Corporate Policy Review Select Committee, any other relevant Select Committee and to the Cabinet for approval. In addition, subject to referral to Council with appropriate recommendations for approval, where considered necessary.
9. Any function relating to contaminated land.	Cabinet	9 Members of the	Corporate Director of Development & Neighbourhood Services	

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Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
10. The discharge of any function relating to the control of pollution or the management of air quality.	Cabinet	9 Members of the Authority	Corporate Director of Development & Neighbourhood Services	
11. The service of an abatement notice in respect of a statutory nuisance.	Cabinet	9 Members of the Authority	Corporate Director of Development & Neighbourhood Services	In consultation with the Director of Law and Democracy
12. The passing of a resolution that Schedule 2 of the Noise and Statutory Nuisance Act 1993 should apply in the authority's area.	Cabinet	9 Members of the Authority	Corporate Director of Development & Neighbourhood Services	
13. The inspection of the authority's area to detect any statutory nuisance.	Cabinet	9 Members of the Authority	Corporate Director of Development & Neighbourhood Services	
14. The investigation of any complaint as to the existence of a statutory nuisance.	Cabinet	9 Members of the Authority	Corporate Director of Development & Neighbourhood Services	Appropriate liaison with, and provision of information to the Police, where the powers of the Police under the Criminal Justice and Police Act 2001 (power to close disorderly and noisy on- licensed premises, or otherwise), may be exercisable
15. The obtaining of information under Section 330 of the Town and Country Planning Act 1990 as to interests in land.	Planning Committee	14 Members of the Authority	Corporate Director of Development & Neighbourhood Services and Director of Law and Democracy	Save and except that this function will be the responsibility of the Cabinet to the extent that it is necessary to exercise the power in respect of actions which are preliminary to the exercise of powers to make compulsory purchase orders

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
16. The obtaining of particulars of persons interested in land under Section 16 of the Local Government (Miscellaneous Provisions ) Act 1976.	Council	All 56 Members of the Authority	Corporate Director of Development & Neighbourhood Services/Director of Law and Democracy	Save and except that this function will be the responsibility of the Cabinet to the extent that it is necessary to exercise the power in respect of actions which are preliminary to the exercise of powers to make compulsory purchase orders
17. The making of agreements for the execution of highways works	Cabinet	9 Members of the Authority	Director of Law and Democracy	In consultation with the Corporate Director of Development & Neighbourhood Services
18. The appointment of any individual:- (a) to any office other than an office in which he is employed by the authority; (b) to any body other than:- (i) the authority (ii) a joint committee of two or more authorities (unless responsible for executive functions); or (c) to any committee or sub-committee of such a body, and the revocation of any such appointment.	Cabinet	9 Members of the Authority		To the extent that such appointments are appointments to bodies concerned with functions which are determined to be within the Cabinet's responsibility (eg housing, education, social services, regeneration etc). All other appointments including appointments to the Authority and joint committees of two or more authorities (except where responsible for executive functions) or to any committee or subcommittee of such a body are to be made by full Council.
19. The maintenance of the List of Local Choice Functions	Council	All 56 Members of the Authority	Director of Law and Democracy	Any changes to the responsibility for Local Choice Functions to be subject to Council approval.

Function	Decision- Making Body	Membership	Delegation of Functions	Checks and Balances
20. The authorisation of any named Officer to exercise powers delegated to the Chief Executive and/or Chief Officer including the powers of a consultee specified in checks and balances or otherwise.	Council	All 56 Members of the Authority	Chief Executive and/or Chief Officers	
21. The making of agreements with other local authorities or other partnership organizations for the placing of employees at the disposal of those other authorities	Cabinet	9 Members of the Authority	Chief Executive and/or Chief Officers	To the extent that the employees are being placed at the disposal of the other authority or authorities or partnership organisations in relation to the discharge of functions which are the responsibility of the Cabinet. All other placements are to be delegated to Chief Executive and/or Chief Officers on behalf of the Council.