

# Stockton Borough Council Implementation Plan



# Joint Waste Management Strategy - Implementation Plan

## Overview:

To set out our commitment to meet the agreed policies and actions set out in the Tees Valley Joint Waste Management Strategy. The main focus for this implementation plan will be for the short and medium term commitments but will also identify longer-term commitments where possible.

Short Term – these will set out planned actions until 2009

Medium Term - these will set out planned actions between 2010 and 2012

Long Term – these will set out planned actions beyond 2012

## Key Objectives

**1: Joint Working** – We will continue to work together in partnership with other stakeholders in order to ensure sustainable waste management within the Tees Valley. We will strive for sub-regional self-sufficiency and be mindful of the proximity principal.

**2: Sustainable Waste Management** – We will work to ensure that the services delivered by the Tees Valley Authorities implement methods of sustainable waste management in line with the Waste Hierarchy.

**3: Waste Awareness and Minimisation** – We will aim to promote waste awareness and minimisation and encourage householders, schools and local businesses to consider the impact of their behaviour with regards to their waste stream. We will jointly aim towards limiting the waste growth rate as agreed in the Regional Spatial Strategy.

**4: Recycling and Composting** – We will work towards increasing the proportion of material that is collected for recycling and composting through kerbside schemes, bring sites and Household Waste Recycling Centres.

**5: Additional Waste Treatment Facility** – We will seek to maximise the amount of material that is recycled, composted or recovered from the residual waste stream.

**6: Towards Zero Waste to Landfill** – We will strive to minimise the amount of waste that is disposed of in line with our principal of working towards zero waste to landfill.

**7: Monitoring and Review** – We will regularly monitor and review this Strategy in consultation with stakeholders and the public to ensure that it links with other plans and strategies.

## Key Actions

	Action	Timescale	Success Measures	Responsibility
	<b>Objective 1: Joint Working</b> – We will continue to work together in partnership with other stakeholders in order to ensure sustainable waste management within the Tees Valley. We will strive for sub-regional self- sufficiency and be mindful of the proximity principal.			
1.1	We will identify opportunities where we may gain financial or resource efficiency savings through joint working or joint procurement of services or equipment to deliver Value for Money for the residents of the Tees Valley.	Ongoing	Joint commissioning of the WEEE contract, the Bring Site Contract and the Tees Valley Waste Analysis agreement (2.2)	Waste Management Group NEPO
1.2	We will share best practice for the delivery of the Strategy in order to deliver Value for Money services that meet or exceed local and national targets and aspirations.	Ongoing	Networking through RIEP (Regional Improvement and Efficiency Partnerships)	Waste Management Group
1.3	We will work together to ensure that we maximise the potential of Landfill Allowances.	March 2010	93,000 LATS offered for sale 30/060/8 Merseyside agreement letter of intent	Through the Waste Management Group and other authorised trading officers
1.4	Where the potential development of an additional residual treatment facility is identified the partner Authorities will work together with other partners to identify suitable local outlets for the output from the treatment facility.	As Required	Development of food waste facility and other treatment facilities	Directors of Environment

1.5	In conjunction with the other Tees Valley Authorities, we will seek to deliver the joint procurement of a waste disposal contract	2010 - 2020	The development of a '2020' Group within the Waste Management Group	In partnership with the other Tees Valley Authorities, procurement sections, planning and potential contractors through the Waste Management Group
1.6	We will identify options in terms of joint working for the delivery of an additional Household Waste Recycling Centre within Stockton	2011 - 2012	Feasibility study undertaken by ERM Ltd Continuing to search for suitable locations	In partnership with the other Tees Valley Authorities, procurement sections, planning and potential contractors
	<b>Action</b>	<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>
<b>Objective 2: Sustainable Waste Management – We will work to ensure that the services delivered by the Tees Valley Authorities implement methods of sustainable waste management in line with the Waste Hierarchy.</b>				
2.1	We will deliver services with due consideration of the sustainability of such services, in particular considering the global warming potential of service which may contribute to Climate Change	December 2012	Effects will have a positive environmental impact. Performance monitored through reporting procedures	Linked to Environmental Policy section
2.2	We will carry out a regular analysis of the composition of waste within the Tees Valley in order to monitor performance and inform service planning.	Over a 1 year period every 5 years	First analysis to start September 2008	Through the Waste Management Group
2.3	<b>Target</b> Reduce greenhouse gas emissions associated with the waste service we deliver by 8.75% by 2012	Ongoing	Measured by National Indicator NI 186 reported annually (Currently on target)	Environmental Policy section and Fleet Transport

2.4	Raise awareness of the issues around climate change and actively encourage local communities to tackle climate change	Ongoing	Measured through a programme of community and school visits set out in the Annual Marketing Strategy co-ordinated through the Environment Awareness Officer	Environmental Policy section
2.5	Review the current procurement, sustainability and use of biofuels to ensure that it is the most appropriate and sustainable fuel type for our refuse vehicles	December 2008	New biofuels contract to be in place by December 2008	Environmental Policy section and Fleet Transport
2.6	Analysis of waste Pre Plastic & Cardboard roll-out	July 2008 - September 2008	08/09/08 analysis started Linked to 2.2	Links with other authorities as joint undertaking. Through Waste Management Group
2.7	Analysis of waste pro plastic & cardboard roll-out	December 2009	Further analysis to be undertaken once roll out of plastic & cardboard service is complete. Linked to 2.2	SBC Waste Management only
<b>Action</b>		<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>
<b>Objective 3: Waste Awareness and Minimisation</b> – We will aim to promote waste awareness and minimisation and encourage householders, schools and local businesses to consider the impact of their behaviour with regards to their waste stream. We will jointly aim towards limiting the waste growth rate as agreed in the Regional Spatial Strategy.				
3.1	We will develop a communications strategy locally with partners using corporate identity and branding and the national 'recycle now' campaign. We will continue to educate members of the public through a variety of waste awareness techniques and campaigns	December 2009	Development of a Waste and Recycling Communications Strategy and Action Plan 1 <sup>st</sup> draft completed	TVROG with links to Waste education/NEAT

3.2	We will develop a co-ordinated schools programme with partners (i.e. Eco-schools) topics to include waste awareness and minimisation and climate change	Ongoing	Currently 46 Eco schools within the borough. Continuing to support the Eco school programme	TVROG with links to Waste education/NEAT & ENCAMS
3.3	We will work with partners to encourage trade waste producers to minimise and recycle their waste through the promotion of suitable organisations. We will improve dialogue with the commercial sector to encourage development of Waste Minimisation Plans	December 2010	07/2008 Held meetings with prison services Seek support from Renew Tees Valley re targets	In conjunction with other Tees Valley Authorities, WMG, JSU & TVROG Envirowise Green Business Forum
3.4	We will encourage the use of home and community composting through our communications strategy as a means to minimise the amount of waste they produce	Ongoing	17,150 compost bins issued up to end June 2008. Target of an additional 100 bins per year. 08/09/08 Currently collating data to provide interested schools with free compost bin	TVROG Linked to Waste education/NEAT and in conjunction with WRAP home composting scheme
3.5	We will measure customer satisfaction through regular surveys. The individual authorities will undertake surveys with the results compared at sub regional level. This will allow benchmarking of the services provided to ensure a high standard of customer service throughout the Tees Valley	July 2011	Last Mori Poll undertaken July 2008. Monthly local satisfaction surveys undertaken monthly.  Use the findings of surveys to develop services in the promotion of waste awareness and minimisation	In conjunction with other Tees Valley Authorities through WMG Linked to Waste education/NEAT
3.6	We will promote Waste Awareness and Minimisation of our own services. We will implement necessary actions to support Waste minimisation within the Authorities	Ongoing	Working with Grounds Maintenance, Highways Service and Cemeteries to minimise and recycle waste. 07/2008 Approx 8,000 tonnes waste from Cemeteries re-used	TVROG and Waste Management Group

3.7	We will work with retailers and the general public to encourage a reduction in the use of disposable plastic bags.	December 2009	To organise events in local supermarkets raising awareness and promoting re-useable bags	In conjunction with other Tees Valley Authorities TVROG Linked to Waste education/NEAT and
3.8	We will work with partners at a national level to lobby the commercial sector to reduce excess packaging	December 2009	To enlist the support of WRAP, ENCAMS	Tees Valley Joint Strategy Unit
3.9	We will educate members of the public to help them make informed shopping decisions' including considering the amount of packaging on goods they purchase.	December 2010	To organise events and displays in local supermarkets (link with 3.8)	TVROG
3.10	We will continue to invest in campaigns to increase participation in the recycling services and will feed back to Elected Members information about individual wards to allow them to identify the success of recycling schemes	Ongoing	Details of campaigns in Waste and Recycling Communication Strategy and Action Plan	In conjunction with Waste Education/NEAT and Enforcement
3.11	We will deliver a sub-regional 'No Junk Mail' service to highlight the services provided by the Mail Preferecing Service (MPS)	December 2009	Measured by number of hits to link on our website once this is set up	ROG, web sites, annual leaflet etc
3.12	We will introduce a 'No Side Waste' policy that will dovetail with the introduction of plastic and cardboard recycling collection service	October 2008 – October 2009	Increase in recycling performance and decrease in the amount of residual waste collected	CFYA and links to enforcement and waste education/NEAT
3.13	We will discontinue the provision of community skips to aid waste minimisation and to encourage responsible disposal of waste in the	April 2009	Notice to terminate contract 1 <sup>st</sup> October  Reduction in the amount of	Link to CFYA

	Borough		household waste collected	
3.14	We will work with partners to continue with the promotion of Real Nappies	On going	Meetings held bi-monthly	SBC and TVROG
	<b>Action</b>	<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>
	<b>Objective 4: Recycling and Composting</b> – We will work towards increasing the proportion of material that is collected for recycling and composting through kerbside schemes, bring sites and Household Waste Recycling Centres.			
4.1	We will carry out participation surveys every 2 years and implement appropriate action plans	March 2010	Increased participation and increase in recycling tonnage collected	TVROG and in conjunction with NEAT. Possible link to other LA's re funding issues
4.2	We will carry out a public consultation on the suitability of introducing weekly food waste collections by 2012	December 2012	Consider a food waste trial following public consultation dependent on a suitable local outlet for this waste stream	TVROG and in conjunction with NEAT. Possible link to other LA's re funding issues DEFRA, WRAP?
4.3	Investigate systems for the collection of recyclates particularly from multi-occupancy properties and provide additional services where it is beneficial to the environment	December 2009	Underground systems in place at three high rise sites. Other sites serviced by communal bins or boxes. Investigations ongoing to improve access to services	CFYA/NEAT



4.4	We will review the bulky waste collection services provided by 2009. We will identify ways to increase the minimisation, re-use and recycling of this waste stream and benchmark the services provided to identify best practice in this service area	December 2009	Increased recycling from bulky waste and reduction in waste collected	Waste Management Group and TVROG
4.5	We will review the local bring site facilities to allow householders to recycle materials at suitable and accessible locations. We will review the current provision of bring site facilities to ensure sufficient provision of these facilities. We will ensure that additional facilities are placed with due regard to the local neighbourhood and encourage community ownership	April 2009	Continually assessing the bring site provision within the borough and programming up-grades	TVROG
4.6	We will ensure adequate current and future provision of HWRC's to enable householders to recycle and deposit wastes. We will continue to work with our Planners to identify suitable sites for development of a further HWRC within Stockton working with partner authorities where there is a potential for partnership working.	Ongoing	Improvement in the provision of Household Waste Recycling Facilities within the borough Linked to 1.8	Waste Management Group with possible links to other neighbouring authorities.
4.7	We will continue to monitor the waste that goes to landfill and assess with partners the viability of introducing measures to recycle and recover value from this waste stream.	Ongoing	Aim to extract recyclates from waste sent to Alab and SWS prior to being landfilled	JSU/Sita

4.8	We will continue to invest in campaigns to increase participation in the recycling services and will feed back to Elected Members information about individual wards to allow them to identify the success of recycling schemes	Ongoing	Details of campaigns in Waste and Recycling Communication Strategy and Action Plan	In conjunction with Waste Education/NEAT and Enforcement
4.9	We will identify the potential to introduce a trade waste recycling service providing it is economically feasible. Where it is not economically feasible we will signpost trade waste producers to other waste collectors that are able to provide a service. We will investigate the potential to develop services at HWRC's and other suitable locations that allow for deposits of trade waste at an appropriate charge.	Ongoing	Monitor success of BREW (Trade waste CA site) site at Warrenby  Work with other stakeholders to identify suitable sites for the deposit of such wastes	Planning and land use and through liaison with Redcar & Cleveland Borough Council and other stakeholders
4.10	We will encourage the development of recycling facilities in buildings and places open to the public through dialogue with the business community	December 2010	Street Recycling  Parks and open spaces?	WM & CFYA and other stakeholders
4.11	We will endeavour to act as a model of good practice by providing where possible recycling facilities in all council buildings by 2010	December 2010	Work underway to extend the recycling services to council buildings	WM & CFYA and other stakeholders reporting through UETG

4.12	We will investigate options for maximising the amount of waste that may be re-used or recycled from our own waste stream by 2010. This will include but not limited to Highways and Grounds Maintenance services.	December 2010	Work currently underway on recycling 'Litter Orderlies' waste Highways, Grounds Maintenance etc	CFYA and other stakeholders
4.13	We will review best practice of on-street recycling provision for separate collection of litter. We will investigate the potential to operate a trial of street recycling collection systems within the sub-region. This will assist in the achievement of recycling targets and will also improve the profile of waste management within the Tees Valley.	December 2012	Linked to 4.12 - Litter Orderlies waste. 06/2008 trial of street recycling bins started in Roseworth	CFYA and other stakeholders
4.14	We will investigate the composition of street sweeping and gulley wastes by 2012 and identify options for the recycling of this waste stream.	December 2012	Waste analysis undertaken Negotiations with Sita underway Further waste analysis to be done September 2008	JSU, most Tees Valley authorities and Sita
4.15	We will investigate the potential for the development of a Tees Valley Construction and Demolition re-use and recycling centre.	December 2010	Preliminary work undertaken in 2007, discussions to continue with Renew Tees Valley and other stakeholders to progress	Renew Tees Valley and other stakeholders
4.16	We will phase in the introduction of a Plastic & Cardboard collection service across the borough and monitor the impact it has on the other recycled materials and the residual waste stream.	October 2008 October 2009	Linked to 2.6 & 2.7 Increase in all dry recyclates collected	In conjunction with CFYA and NEAT team
	<b>Action</b>	<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>

<b>Objective 5: Additional Waste Treatment Facility – We will seek to maximise the amount of material that is recycled, composted or recovered from the residual waste stream.</b>				
	<b>Action</b>	<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>
5.1	We will maintain the good dialogue with the Waste Management Industry within the Tees Valley and the North East Region and will investigate the potential for diversion of additional materials from the residual waste stream through new facilities as they are developed.	Ongoing	Ability to take advantage of new technologies within the waste industry and within the Tees Valley area as they develop	Waste Management Group and other stakeholders
5.2	Working with the Tees Valley Authorities we will plan for the future provision of residual waste treatment capacity beyond 2020 from 2015, to ensure we continue to meet targets on the diversion of waste from landfill.	2015	Sita study tour undertaken by JSU members	Tees Valley Local Authorities, Waste Management Group
<b>Objective 6: Towards Zero Waste to Landfill – We will strive to minimise the amount of waste that is disposed of in line with our principal of working towards zero waste to landfill.</b>				
6.1	We will work with other stakeholders to divert waste from landfill, in particular when EfW plant is restricted through maintenance schedules	Ongoing	Diversion of waste away from landfill Through use of Materials Recycling Facilities, storage or encapsulation facilities	Waste Management Group and other Stakeholders
6.2	We will minimise the amount of waste to landfill through increasing recycling and composting and recovery of value from residual wastes and will investigate options for the more sustainable management of the municipal waste stream	Ongoing	Achievement of government targets for re-use, recycling and landfill	Waste Management Group

6.3	We will review on an annual basis the landfill capacity available within the Tees Valley for the landfilling and disposal of municipal waste and formulate actions with the waste industry to address any capacity gap if it arises	Annually	Close liaison with other industry stakeholders with links to the Tees Valley Minerals and Waste Plan	Waste Management Group and JSU
	<b>Action</b>	<b>Timescale</b>	<b>Success Measures</b>	<b>Responsibility</b>
<b>Objective 7: Monitoring and Review – We will regularly monitor and review this Strategy in consultation with stakeholders and the public to ensure that it links with other plans and strategies.</b>				
7.1	The future of waste services will be steered by the Tees Valley Joint Waste Management Strategy and other related plans. These related plans will include but not be limited to the Regional Spatial Strategy, the Regional Waste Plan, the Local Development Framework Plan and the Tees Valley Climate Change Strategy.	As Required	Achievement of all policy actions set out in the Joint Waste management Strategy	Waste Management Group
7.2	We will ensure that the Local Development Framework considers appropriate sites for the development of waste facilities. This will minimize the planning risk and ensure that additional facilities may be developed as required in order to develop regional self-sufficiency.	Ongoing	Ensuring future adequate capacity of waste and recycling outlets	Waste Management Group, Planning Section and Joint Strategy Unit
7.3	We will jointly review these policies and the progress on actions on an annual basis and report the results through an Annual Report. This Annual Review will be made available to our Members and to the general public through inclusion on our websites	Annually	Monitored through Business Unit Plans and Service Improvement Plans	Waste Management Group

7.4	We will ensure that local neighbourhoods are protected through the delivery of this Strategy through the implementation of policies and enforcement of regulations and will link with other agencies where required.	Ongoing	Encourages community ownership of waste policies and actions	Waste Management Group NEAT
7.5	We will work to develop individually Supplementary Planning documents or provide other planning advice which will require developers to ensure that adequate provision is made for the storage of bins and containers for recycling and disposal of waste and vehicle access is adequate within new build and converted properties.	As Required	Provision of adequate storage facilities for recycling and refuse within new build sites or modified existing buildings particularly at high rise or apartment blocks	Planning Section and Joint Strategy Unit
7.6	We will develop individually sustainable procurement policies to ensure that due consideration is given to the purchasing of recycled and re-used materials over virgin sources in order to support the local and national recycling sector.	Ongoing	Support for local and national recycling and re-use sector with the aim of becoming more self-sufficient	Procurement Officers