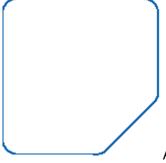
St. Ann's Development Board



(NEIGHBOURHOOD ELEMENT AREA) (draft)

DELIVERY PLAN 2008–10 AND
BEYOND



AUGUST 2008

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B. FOREWORD

I am delighted to present the 2008-10 Delivery Plan for the St. Ann's Development Board and the Neighbourhood Element Initiative.

This document will set out the Board's achievements over the last year, our priorities for 2008/9 and some important issues for us to consider as we move beyond the Neighbourhood Element initiative.

Our areas of Portrack, Tilery, Victoria, Mount Pleasant and Queen's Park have seen significant improvement since the Neighbourhood Element initiative was awarded. The four-year funding stream, in which a total of £1,598,800 will be received, has helped to bring about vital regeneration at a neighbourhood level.

The initial work of building capacity and raising awareness of the Neighbourhood Element initiative throughout 2006 has paid dividends in encouraging community involvement from the outset. Community events, residents' surveys and visioning events with service providers have all formed part of this phase. The St. Ann's Development Board, developed as the Community Partnership responsible for taking forward the initiative, continues to strengthen. It plays a strong role in bringing the community and service providers together to build a better future for our area. Elections for membership have been held and staffing put in place. Support for Board members in their role and work to improve communication are well underway.

In year one we concentrated on some excellent "quick win" interventions such as the Multi-Use Games Area, fencing for Tilery Primary School and four CCTV cameras. Priorities were set for the second year, which allowed the Board to develop the programme to tackle the health of children, the employability of young people, along with continuing support of the successful Off Road Motorbike Team with Cleveland Police.

In 2008/9 we will build on our achievements so far. Some of our successful interventions will continue and in addition we have prioritised:

- Raising Aspirations by Increasing numeracy and literacy in Primary school and increasing careers advice and work opportunities with local industry for young people. Also by addressing the take-up of benefits and reducing debt.
- **Improving Health** ensuring provision of health education that meets the needs of the local community and effectively promoting current health interventions.
- Addressing Liveability by encouraging residents to report incidents. Also by improving co-ordination between Housing Associations and continuing to lift the appearance of the area.

Excellent progress has been brought about by the continued support and involvement of residents keen to see Portrack, Tilery, Victoria, Mount Pleasant and Queen's Park move forward and the ongoing commitment of our service provider partners. We have seen impressive reductions in dwelling burglaries as a result of our work to tackle crime and we are determined in our intention to raise the health of our children.

Whilst undoubtedly much has been achieved, sustainability will be our highest priority for the remainder of the Neighbourhood Element Initiative. We must ensure the community can continue to have a voice and that our neighbourhood continues to prosper.

Councillor David Coleman Chair of the St. Ann's Development Board

INTRODUCTION

- 1. This document is the Delivery Plan 2008-10 for the St Ann's Development Board. It builds on the "Annual Report 2006/7 and Delivery Priorities 2007/8" produced in June 2007 and the performance reporting undertaken throughout 2007/8. Its purpose is threefold, firstly to identify progress and achievements, secondly to give the priorities for 2008/9 and thirdly to explore the future options available to the Board following the end of Neighbourhood Element funding. The document sets out the:
 - Background to the Neighbourhood Element (NE) Initiative, the strategic and local context
 - Details and progress of the St Ann's Development Board, governance and priority setting
 - Key programme achievements to date, intervention performance, survey results and the impact on Narrowing The Gap data
 - Priorities and work programme for 2008/9
 - Spending plan for 2008/9
 - Options and next steps for the Board, and mainstreaming of successful interventions.
- 2. As the future funding allocations, St. Ann's Board, interventions and local context evolve, so will this document. It is therefore seen as a "living" document that will be refined and updated, particularly as the work on possible future options progresses.

The Neighbourhood Element initiative

3. The key national outcome of the Neighbourhood Element initiative is to:

"Improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery".

- 4. The main thrust of the NE initiative is to focus on neighbourhood level service interventions to address locally articulated priorities. Community engagement and local management and co-ordination of resources and services through a Community Partnership is the vehicle for Neighbourhood Element, and this largely builds upon the success of the national Neighbourhood Management Pathfinder programme.
- 5. A local partnership should provide a central co-ordinating role and be willing to commission innovative solutions in response to locally identified and prioritised problems. As with the Neighbourhood Management Pathfinders, strong input from the community and voluntary sector, and effective channels of communication, are seen as essential components in driving this initiative forward. Support to Enforcement Officers was highlighted as key to this approach.
- 6. The "building blocks" of success of the Neighbourhood Element are expressed by Government as follows:
 - Improving Liveability encompassing crime, fear of crime, anti-social behaviour, physical environmental quality, housing management, basic leisure provision for young people
 - Tackling "poor" Public Services reducing educational underachievement, worklessness, poor health, teenage conceptions and offending
 - Transforming Neighbourhoods through reconnecting them with housing and job markets where there are possible opportunities;

- Empowering Local People enabling local people to get involved and have a say in local decisions, and foster community cohesion.
- 7. On 6th December 2005, Stockton Renaissance, the Local Strategic Partnership, identified Portrack, Tilery, Victoria, Queen's Park and Mount Pleasant as the area to benefit from the Neighbourhood Element Initiative (Annex 1).
- 8. In order to support the commissioning of local interventions, funding has been allocated to the NE area over a 4-year programme as follows:
 - 2006/07 £412,000
 - 2007/08 £516,000
 - 2008/09 £412,800
 - 2009/10 £258,000
- 9. The funding is deliberately tapered to encourage mainstreaming of successful interventions as a managed process.
- 10. From 2007/8 funding is channelled through the local authority's Area Based Grant. Its allocation to the Neighbourhood Element area is subject to annual approval by Stockton Borough Council, as part of their budget setting process.

Strategic Context in Stockton-on-Tees

- 11. This Delivery Plan, concentrating on 'improving the quality of life' of local residents, sits within the broader regeneration of the Neighbourhood Element and surrounding area. The strategic context is provided by the Sustainable Communities Strategy "Shaping Stockton's Future" 2008-21 and the Local Area Agreement 2008-11.
- 12. The **Sustainable Community Strategy 2008-21** tackles the economic, social and environmental well being of the Borough and as such provides the framework of how public agencies in the Borough deliver their services. It sets out a vision for Stockton, the key improvement themes and ambitions for the future. These cover the key themes of:
 - Economic Regeneration and Transportation
 - Environment and Housing
 - Safer Communities
 - Children and Young People
 - Healthier Communities and Adults
- 13. And also the supporting themes of:
 - Stronger Communities
 - Older Adults
 - Arts, Leisure and Culture
- 14. More specifically under the Economic Regeneration and Transportation theme, **Stockton's Regeneration Strategy 2007-12** sets out the local economic priorities including raising employment and improving town centres. It emphasises the importance of attracting economic investment, whilst retaining skilled people in order to upgrade urban competitiveness and liveability. Indeed, improving liveability in disadvantaged communities through community engagement, housing and neighbourhood renewal schemes is an important theme.

- 15. The Strategy highlights that having a job is a significant factor in quality of life and that being in paid employment not only offers greater choice and independence, but also provides social and health benefits as well. In addition to working with existing employers, supporting new growth areas and fostering a more entrepreneurial spirit, the Regeneration Strategy supports efforts to ensure that residents have the opportunity to access employment opportunities through skills, training and support. The new **Communities Fund** will help support people to improve their skills and help them move from benefit into work.
- 16. As employability remains an important issue in the Neighbourhood Element area (Portrack & Tilery is ranked 39th in the Employment domain of the IMD 2007), the proximity of the **North Shore Development**, improving infrastructure along the River Tees, has the potential to present an employment opportunity for the area. To this end, securing employment opportunities for the NE area and its residents will be a key priority, and we will endeavour to secure as many of the opportunities for the local community by the end of the development. It must also be noted that targeted recruitment and training clauses have been incorporated into the Development Agreement for the North Shore development.
- 17. The Local Development Framework March 2008 provides the spatial delivery plan for the Sustainable Community Strategy. Its purpose is to provide the starting point to determining proposals for all land and buildings in Stockton-on-Tees. It provides the umbrella for more detailed Local Development Documents. Of particular relevance is the Supplementary Planning Document for the Greater North Shore Master Plan which provides guidance on its development, the Board have been involved in initial consultation for this. This indicates that there will be a consultation period over the summer of 2008, completing in September. Work on a new footbridge link to the University is already underway as part of the overall master plan, which St. Ann's Development Board will have input into.
- 18. Under the Children and Young People and Healthier Communities and Adults themes, the Sustainable Community Strategy sets out a vision for accessible health services in local neighbourhoods for children along with targeted campaigns such as obesity or sexual health. Adults will benefit from improved joint working of agencies commissioning and visioning for vulnerable adults and older people. Such services for children and adults are now being fully integrated on a geographical basis throughout the Borough, focused on early intervention and prevention. This approach is known as **Integrated Service Areas**. Health remains a key topic for St. Ann's and the area falls within the Central Service Area.
- 19. The **Extended School** initiative aims to operate a full range of activities and services outside of schools' core curriculum to help meet the needs of children, their families and the wider community. The Neighbourhood Element Area falls within the North Cluster and has benefited from Big Lottery funding providing a programme of activities from Tilery Primary School, the Willows and other community venues. This fund ended in July 2008 but a further 3-years of Government funding has been announced. This will be channelled through the Extended School Cluster, who must prepare a strategy for its use with an emphasis on sustainability and will sit within the overall framework of the Integrated Service Area.
- 20. The Local Area Agreement 2008-11 (LAA) forms the first 3-year delivery plan for the Sustainable Community Strategy. It sets out a number of Designated and Local Measures, which underpin the key themes of the Sustainable Communities Strategy. The Economic Regeneration measure, NI 153 Working Age Population Claiming Out of Work Benefits in Worst Performing Neighbourhoods, is of particular relevance to St. Ann's. The matrix at Annex 2 illustrates the broader connection to the LAA measures.
- 21. The St. Ann's area is incorporated within the remit of the **Central Area Transport Strategy**. This document informs the Borough-wide transport plan. Developed in

consultation with local stakeholders, it identifies a series of key issues and actions for the central area of the Borough. Findings of the St. Ann's residents' survey 2008 strongly highlighted traffic-calming issues, which concurs with the Central Area Transport Strategy outcome of "reducing congestion and improving road safety in residential areas".

Neighbourhood Element - St. Ann's

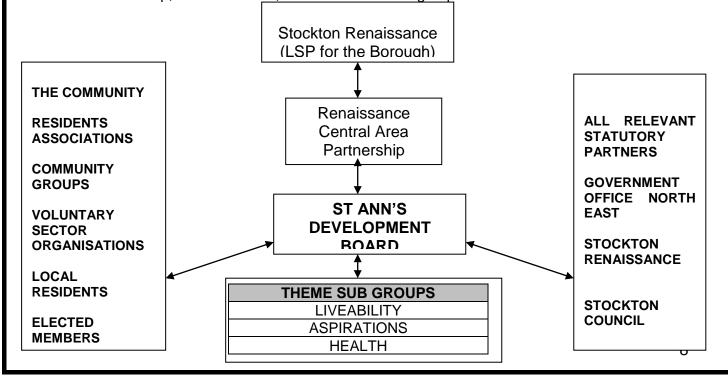
- 22. Having provided the strategic context this section provides a brief picture of the Neighbourhood Element area at the outset of the Neighbourhood Element initiative.
- 23. The area originally qualified for consideration because it fell within the 3% most deprived Super Output Areas nationally, as defined by the Index of Multiple Deprivation 2004. Prioritised due to its ranking as the most deprived neighbourhood, this area has significant problems in heath, low demand housing, crime and worklessness. There is a significant asylum-seeker population within the boundary, 118 of whom currently reside in the NE area. The majority of these people are homed on Swainby Road and Elm House. (data provided by SBC, June 2008). It has been identified that although residents feel that race relations are improving in some areas, there is still a lot of work to be done within the NE area to education and inform residents of different cultures and beliefs. It is hoped this work can be carried out through Residents Association and Groups, fun days and specific events. The Board currently has one BME place filled on the Board and is actively seeking another,
- 24. The area has a strong history of community involvement and, although community capacity had lapsed prior to Neighbourhood Element, there was felt to be much to build upon. The proximity to the town centre and north shore development site was seen as significant economic opportunities for this.
- 25. Some key statistical data for the Neighbourhood Element area was collected as part of a baseline exercise at the outset of this initiative. This was presented in the Annual Report 2006/7 and Delivery Priorities 2007/8 document. In summary the area had, when compared to the Borough and national average figures:
 - A higher than average retired population (Census 2001)
 - A significantly higher proportion of households without a car (Census 2001)
 - A higher proportion of lone parent households (Census 2001)
 - A higher proportion of people unemployed and in receipt of a non-working benefit (Tees Valley Joint Strategy Unit, Dec 2005)
 - An exceptionally high Standard Mortality Ratio (Tees Health Authority /JSU 1997-2001)
 - A higher incidence of "Total Crimes" and "Violent Crime" (Cleveland Police/JSU 2005/6)
- 26. As an essential early step, a mapping of services delivered in the area was collated in order to establish a full baseline of service provision and access information.
- 27. An updated position in relation to the key statistics will be provided in section 4.

2. ST ANN'S DEVELOPMENT BOARD - PARTNERSHIP WORKING

28. At a Visioning Event held in June 2006, the Interim St. Ann's Development Board made decisions on the structure and membership of, what subsequently became, the St. Ann's Development Board. This was structured in order to fully represent the community of the area.

Membership & Structure

- 29. The St. Ann's Development Board structure has 18 places as detailed below:
 - Two residents from Portrack
 - Two residents from Tilery
 - Two residents from Victoria
 - Two residents from Queen's Park
 - Two residents from Mount Pleasant
 - Two Local Ward Councillors
 - Two Children and Young People representatives
 - Two Black and Minority Ethnic representatives
 - One Faith representative
 - One Business representative
- 30. The membership structure has remained unchanged since 2007/8. The Board continues to work very closely with Service Providers from Stockton Borough Council, Cleveland Police and the North Tees Primary Care Trust who serve as non-voting advisers to the Board. A list of members is included at Annex 3.
- 31. In order to maximise participation, following the establishment of the St. Ann's Development Board, two sub groups were created as follows:
 - Liveability covering Crime, Environment, Transport and Housing
 - Aspirations covering Jobs, Business and Education
- 32. A Health sub-group existed prior to Neighbourhood Element and has been brought within the NE umbrella.
- 33. These sub groups are chaired by Board Members and act as discussion groups and make recommendations to the St. Ann's Development Board on potential projects and interventions. They are also responsible for identifying any service gaps in the NE area. In 2007/8 work programmes were established for the Liveability and Aspirations Groups.
- 34. The relationship and connections between St. Ann's and the partnerships in Stockton are important. The diagram below shows the interconnection with the Local Strategic Partnership, the Area Board, St Ann's and its sub groups.



35. The effectiveness of the linkages and communication between the various elements of this structure are essential. The St. Ann's Board is represented on the Renaissance Central Area Board as a Community Partnership, and can link to the main Local Strategic Partnership Board via this route. Similarly Board members are supported to feed to, and from, their groups.

Neighbourhood Element "Champion"

36. The Board has a dedicated Neighbourhood Element Champion, who is Dave Brunskill, Detective Superintendent from Cleveland Police. His role is to support the Board and champion Neighbourhood Element through the Public Service Board and Stockton Renaissance.

Governance

- 37. Elections to the St Ann's Development Board are held every 2 years. This process is coordinated by the Council's Partnership and Engagement team and allows sufficient time for constituent groups to make a nomination to the main Board.
- 38. All Board members follow an agreed Code of Conduct and Board Terms of Reference. These governance arrangements were adopted from the Parkfield/Mill Lane Neighbourhood Management Pathfinder as good practice.
- 39. All sub groups have been issued with a Remit, which includes the roles and responsibility of members, and Terms of Reference, which all members adhere to.
- 40. The Board and sub groups are reviewed bi-annually in order to ensure the Board is not only working effectively but that the structure is still relevant, ensuring improvements are made where necessary. The next review will take place in summer 2008.
- 41. All Board members are issued with Governance Information Packs, which include the key Governance documents, area profile, meeting schedules and useful contact information.

Performance Management

- 42. Performance for the Neighbourhood Element programme is monitored quarterly and reported to the St Ann's Development Board every six months. Performance is also reported to Renaissance and subsequently Council Cabinet on the same time-scale. The sub groups report on broader progress and any statistical changes relevant to the area at each Board meeting.
- 43. In addition to the monitoring process where interventions have requested continued allocations of NE funding they undergo evaluation. The reviews are to measure the progress each intervention is making, and to ensure all targets and outputs are being achieved. The findings of the evaluation are reported to, and considered by, the Board prior to a decision being made.
- 44. In addition to intervention level data, the Board reviews progress on a broader set of Neighbourhood Renewal data on an annual basis along with the outcome of the bi-annual repeat of the resident's survey. Thematic reporting covers interventions, changes in data for the area and broader progress made by the sub groups, and also takes place annually at specific priority setting events. This allows additional debate and discussion of progress and constructively informs priority setting for the following year.
- 45. For health initiatives the Board has adopted a Commissioning approach in partnership with Stockton Council's Children, Education & Social Care (CESC) Joint Commissioning Unit

and The North Tees Primary Care Trust. The Board has successfully aligned the commissioning mechanisms and time-scales with the CESC's Joint Commissioning Unit. Although not appropriate for all NE interventions, this model has helped to ensure ownership by the sponsoring organisation for health interventions and, it is hoped, will help facilitate a process for mainstreaming.

Progress in Partnership Working

- 46. As outlined above a strong local community partnership is at the heart of neighbourhood regeneration. St. Ann's have continued to make solid progress through 2007/8 in effectively overseeing their Neighbourhood Element programme, tackling some wider regeneration issues for the area and strengthening their own capacity and links with the wider community.
- 47. Elections took place in May 2008 with the majority of Board members retaining their positions for a further year, providing continuity for the Board. Meetings are well attended, lively and discursive. A young persons' representative has been elected onto the Board. This place has been taken by an individual currently involved in the Routz2Work intervention. The BME seats will be filled following the next meeting of the Stockton African Caribbean Organisation and Tees Valley Voice of Hope.
- 48. In terms of residents associations, securing representation from Queens Park has remained difficult through 2007/8. The accommodation in this area comprises two high-rise blocks of flats, Housing Association accommodation at the former Stockton station (both areas house a large number of elderly residents) and a small privately owned estate. Generally these residents have a discreet set of issues concerning them that are not the same as the balance of the geographical area, nevertheless, good informal links have been built. A social budget of £3,000 has been provided to Queen's Park residents to encourage more residents to get involved within their area and hopefully with the Board.
- 49. Securing a Business representative has also proved difficult in 2007/8. Letters have been sent to all businesses located in the area to invite representation but with no response to date.
- 50. Work will continue in 2008/9 to seek more ways to build the relationship with Queen's Park and local businesses.
- 51. In order to build links with the young people in St. Ann's the Board is working with Youth Services to raise awareness of the services available locally to young people. The Young People Steering Group is meeting regularly to consider barriers to accessing these services and to identify any gaps in provision.

Governance

- 52. The Board successfully carried out a Partnership Health Check, which ensures the Board has robust Governance procedures in place. Any areas identified for improvement will be followed up.
- 53. The local authority provides an accountable body function for the St. Ann's Development Board in its responsibilities for Neighbourhood Element funding. The roles and responsibilities of the Board and the local authority were formalised in a Service Level Agreement, which was approved and signed in July 2007.
- 54. Support has been provided to Board members in their role. Pre-agenda meetings are available for all Board and sub group members. Advisers do not attend these meetings as it is an opportunity for Board members to familiarise themselves with the issues at stake. A

"buddy system" has been implemented, which allows members to have a nominated person to attend in their absence and vote. This helps facilitate continuity for the Board and is supportive for the individual Board members themselves. This work has been complimented by "one to one" sessions.

- 55. Team Building events in March and November 2007 have formed part of the annual priority setting event. Further Team Building events will be held later in 2008.
- 56. Training and Learning opportunities are also sought for Board members. In 2007/8 3 Board members attended the three day "Guide" Neighbourhood Conference in Birmingham. This looked at several aspects of good practice in neighbourhood management. More locally, training has been provided via Skill Share on Responsibilities of Committee or Resident Association members. A programme of training events is being developed for 2008/9.
- 57. The Board is an active participant at the Joint Area Group meeting. This brings agencies together to consider crime issues from specific incidents to service planning. St. Ann's also takes part in the North East Regional Neighbourhood Element Network. Attended by Government Office North-East this provides an opportunity to share good practice with partnerships from the region.

Staffing

- 58. In 2007/8 the Board agreed that NE funds be utilised to appoint a Neighbourhood Element Manager on a fixed term contract due to the short-term nature of the funding. This post was to provide a leading role in implementing the Neighbourhood Element programme and managing the Community Engagement Officer. A manager was appointed in June 2007 but this position subsequently become vacant.
- 59. Due to the funding position, length of contract and the lead-in time, the board felt it unlikely that they could successfully recruit a Neighbourhood Element Manager externally. Consequently they reviewed the role and decided to appoint a Project Manager responsible for the implementation of the Neighbourhood Element programme and the broader regeneration aspirations of the Board, along with providing secretariat functions to the Board. The Board appointed the Community Engagement Officer to this post. At the same time the Board requested the Council's Senior Renewal Officer take on responsibility for the strategic and policy aspects of the Neighbourhood Element Manager role. Now established, (April 08) these staffing arrangements have provided continuity to the Board and avoided significant abortive recruitment costs. The Board agreed and has since appointed an Assistant Community Engagement Officer to carry out support and administrative duties.

Communication

- 60. Steps have been taken to promote the Board, opportunities for resident involvement and work achieved through NE throughout the year. A Communication Strategy has been developed for Board Members that aims to improve communication, improve the flow of information both across the partnership and out to the public and to raise awareness and understanding of the work of the Board.
- 61. As part of the strategy the Board produces a Bulletin at regular intervals for residents of the area. Six have been issued to date. The publication provides citizens with information about services, facilities and activities in St. Ann's. A NE web page has been added to the Renaissance website. Improvements will be made on the website to regularly provide up to date information on the Board, sub groups, interventions, dates of meetings and contact telephone numbers. Furthermore a Neighbourhood Element email address has now been created for residents to email any queries or questions they may have regarding the

- initiative or the work which the St. Ann's Development Board are carrying out within the area.
- 62. Press releases are regularly produced to promote the achievements in St. Ann's along with articles in the Boroughs Stockton News magazine. The St. Ann's logo has been produced along with other promotional resources.
- 63. The first St. Ann's Annual General Meeting was held in May 2008. This helped to further raise awareness of NE and was well attended. Family Fun Days have also been held at the Willows in June 2007 and July 2008, with agencies in attendance to raise awareness of local services, promote the profile of the Board and encourage involvement. Residents Association fun days have also taken place in Victoria, Queens Park and Swainby Rd.
- 64. Briefing papers are prepared for ward councillors to update them on progress and the Board minutes go through Cabinet.
- 65. Prior to the St. Ann's Development Board receiving Neighbourhood Element funding in April 2006, a questionnaire was circulated to every household within the Neighbourhood Element area in February 2006. This helped identify baselines for the area, gauge residents' satisfaction with their neighbourhood as a place to live, and assist the Board in setting priorities for future years. The Board repeated the questionnaire in February 2008 to assess change over the 2-year period. This is covered in more detail in Section 4.
- 66. Work is ongoing to increase capacity at residents associations or groups, which have been finding it difficult to encourage residents to attend. This is being carried out in conjunction with Stockton Resident and Community Groups Association and the Community Engagement Officer. The St. Ann's Development Board FIND fund has been effectively used to support this work.

Visioning/Priorities 2008/09

- 67. The Board sets its annual priorities through an annual priority-setting event. This considers progress to date, questionnaire results and the change in local data. At the outset of NE the Board was keen to ensure that tangible things happened on the ground as soon as possible. The main priorities agreed in 2006/07 by the Board were:
 - Reducing Crime and Anti Social Behaviour
 - Improving the appearance of the area
 - More facilities for Children and Young People; and
 - Improving Health
- 68. These were to include a number of quick wins for early impact.
- 69. A Visioning event held with Service Providers and residents in November 2007 explore priorities for 2008/9. Thematic presentations were given to the Board (including TriStar, Safer Stockton, Care for Your Area, Economic Regeneration and Health) to provide relevant thematic data and progress of interventions and key issues for the future. This resulted in a list of priorities and a number of interventions where continued funding would be requested.
- 70. The Board considered the outcome of the event along with a data profile and evaluation of projects and agreed the priorities for 2008/09 would be:

Aspirations

Increase numeracy and literacy at key stage 1 and 2

- Increase careers advice and work opportunities with local industry
- Benefits take-up and debt reduction

Health

- Improved health education meeting the needs of the local community
- Increase promotion of current health interventions

Liveability

- Increased publicity to encourage residents to report incidents and to increase understanding of who to ring, when to ring, when to expect a response.
- Better co-ordination with Housing Associations operating within the NE area. Improving the appearance of the area by street representative schemes, garden competitions, walkabouts, hanging baskets.
- Recycling and reducing fly tipping.
- 71. Not all 2008/9 priorities have allocations of NE funding to implement them and external funding opportunities are being pursued for those that do not.
- 72. The Visioning Event resulted in the following interventions being put forward for continuation:
 - Routz2Work
 - Positive Approach to Mental Health Tilery Primary School
 - Positive Approach to Mental Health Newtown Community Resource Centre
 - Healthier Lifestyles Corner House Youth Project
 - Dental Health Tees Dental Health
- 73. All projects underwent a 6-month review of progress. All of the health projects which commenced in September 2007 had been identified by the Board as projects they felt should be extended to all providers to investigate sustainability of projects after NE funding. Each of the health projects underwent a 6-month light touch review and a more intense 9-month review, which covered all aspects of their contracts. 9-month reports were circulated to the Board with a recommendation for continuation.

3. Progress & Achievements to Date

- 74. This section will consider progress to date of the Neighbourhood Element Interventions.
- 75. 2007/8 has been a very successful year for the St Ann's Development Board. Quick win interventions at the outset have been backed up by enhanced services dedicated to the area. Priorities set by the Board for last year were:
 - Reducing Crime and Anti Social Behaviour
 - Improving the appearance of the area
 - More facilities for Children and Young People; and
 - Improving Health
- 76. The following provides a summary of the NE funded programme 2006/7 and 2007/8 (projects are grouped thematically) also included is work done by the sub groups, over and above the NE funded interventions, demonstrating the additionality they have brought to the Neighbourhood Element Initiative.

Liveability

Multi-Use Games Area (Year 1)

77. This scheme included the installation of a Multi-Use Games Area (MUGA) on the Black Path site and removal of overgrown shrubbery to increase visibility and access. This is a versatile fenced area with a tarmac surface, goal posts and basketball nets and is equipped for football, netball, cricket and hockey. The area is monitored by CCTV and provides an ideal playing environment for children and young people. The MUGA was formally opened at the Family Fun Day on 7th June 2007.

Fencing for Tilery Primary School (Year 1)

78. In May 2007 new 1.4m palisade fencing was erected around the full perimeter of the Tilery Primary School site, including the Willows Community Centre, to combat vandalism and fly-tipping. The work provided new access points to the school and provided the Willows with its own dedicated space and access. Security has been improved and vandalism at the school has dropped dramatically. To compliment this work overgrown shrubbery around the old fence was removed to increase visibility.

Victoria Environmental Works (Year 2)

79. Longstanding concerns of residents of the Victoria estate are being addressed as overgrown shrubbery has been removed with support from the Board. £30,000 was used to compliment £80,000 Council funds to address security. The next phase of work includes the installation of metal gating and improving street lighting for which consultation is underway.

Tilery Park Ranger (Year 2)

80. The Parks and Countryside team from Stockton Borough Council was unable to give Tilery Park a dedicated time Ranger. The Board identified that Tilery Park should be utilised more within the community and felt that a Park Ranger would not only be able to maintain the Park but to promote it within the community and encourage residents and volunteers to get involved. As the Board was unable to offer a permanent contract and could only appoint someone on a year-to-year basis due to funding, a suitable candidate was not found and it was felt that other options should be identified. (Please see below).

Tees Valley Wildlife Trust (Year 2)

- 81. Tees Valley Wildlife Trust were allocated £6,000 to undertake work on Tilery Park over a 6-month period to improve standards and use. This included repair and maintenance of the park, BMX track, bandstand and entrance points as well as community and educational activities such as an arts event. Over 100 young people have expressed their views of the Park and many have assisted in a voluntary capacity to undertake works.
- 82. The Board have organised Bring Out Your Waste Days in 2006/7 in conjunction with Care for Your Area.

Neighbourhood Enforcement Officers (Year 1 & 2)

83. Neighbourhood Enforcement Officers have been employed to cover the Neighbourhood Element area for 2006 to 2008 and report to the St. Ann's Development Board every three months (including enforcement statistics). Discussions are underway to strengthen the link between the Enforcement Officers and the Board. Four Officers are deployed to cover an

area that incorporates the Neighbourhood Element area and a contact number is being promoted for these officers.

CCTV (Year 1)

- 84. Anti Social Behaviour is a major issue affecting the Neighbourhood Element area. To compliment the work of the Enforcement Officers, the Board purchased two fixed and two mobile CCTV cameras (the latter to be responsive to hot spots). The Board has paid for two moves a year for the mobile CCTV cameras along with monitoring and maintenance for four years. The Security Centre has agreed to look at including the cost of maintenance, after NE funding has ceased, into it's medium term financial plan. Board members have visited the CCTV centre to inform operatives of hot spots in the NE area. The Board ensured that one CCTV camera was installed to monitor the MUGA.
- 85. Up to the end of 2007/8 this has resulted in:
 - 31 Incidents reported
 - 23 CCTV review requests with 18 positive results (78.26%) including incidents such as drug dealing, public order and assault
 - Provided CCTV footage or stills to the police, fire service or housing association on 20 occasions
- 86. And when comparing crime statistics from April September 2006 and 2007;
 - Dwelling Burglaries down by 57% in Mount Pleasant
 - Dwelling Burglaries down by 29.2% in the NE area overall
 - Vehicle crime down by 69.3% in the NE area overall
 - Criminal Damage down by 59% in Tilery
 - Criminal Damage down by 35% in Portrack.

Off Road Motorbike Support (Year 1)

- 87. The use of mini motorbikes ridden illegally through estates was a concern for many residents throughout the NE area. Working closely with Cleveland Police, Operation Dakar was developed, with match funding provided from Stockton Police. The scheme included monthly patrols by specialist trained off-road motorcycle officers and work with local businesses and young people to educate them on dangers, laws and insurance needed for purchasing and riding the vehicles. This has resulted in:
 - 2 arrests
 - 3 Fixed Penalty Notices
 - 3 found to have no insurance
 - 2 found to have no helmets
 - 6 Anti-Social Behaviour forms issued
 - 28 Section 59 notices issues (these allow for a warning and subsequent seizure of vehicles)
 - 8 bikes seized
 - 38% reduction in calls to Stockton Police

Think B4U Drink (Year 2)

88. The Safer Stockton Partnership launched its safe drinking campaign "Think B4U Drink". This uses a series of hard hitting posters illustrating the dangers of getting home safely.

£5,000 NE funding was made available to help produce material specifically for the NE area.

- 9 alcohol confiscation notices issues to underage drinkers
- 19 ASBO 13 issued (compared to 21 issued in previous years)
- Young Persons material created and printed
- Informative beer mats printed for the area

Aspiration

Routz2work (Year 2)

- 89. The Board identified that unemployment was a significant issue within the NE area. In particular they sought to develop an intervention that would provide young people with the aspiration to secure employment or training on leaving school. The Routz2work project adopted a needs-led approach with young people and employed a Youth Consultant to support and mentor other young people in the transitional phase from School to further education or employment. The Youth Consultant, who was recruited from the area, acts as positive role model and ambassador. This has resulted in:
 - 109 young people engaged to date
 - 74 young people receiving more than 6 hours of support
 - 35 young people achieving their Oxford Cambridge and RSA Examinations (OCR)
 Preparation for Employment units 3&4
 - Appointments made with 8 young people from Norton School who have requested help from employment carousels
 - Job Club created for young people
 - The Youth Consultant currently represents children and young people on the St. Ann's Development Board.
- 90. Although main client group is post-16 the intervention also works with young people in years 10 and 11 in order to establish priorities and targets for the next phase of the scheme.

Jobs and Training Fair (Year 2)

91. A Jobs and Training Fair was held at the Willows on Valentines Day 2008, providing information and advice on employment and training, CV workshops and job searches. Community STEPs managed to secure seven appointments with residents to identify suitable training employment and grants. Providers found the event useful as they made links with other agencies, employers and colleges within the Borough.

Health

- 92. The Board identified Health as a priority within the NE area for 2007/08 which needed addressing. The Health Trainers scheme, which is now in place, is designed to improve the health and well-being of adults in the NE area. The Board agreed to develop health projects to educate Children living within the NE at an early age to try and change attitudes and behaviours.
- 93. A meeting was held with CESC's Joint Commissioning Unit to discuss commissioning for this. Using their expertise in commissioning health projects for children and young people, they advised that the priorities set by the Board could be grouped together into the three categories below. It was agreed that the PCT should be involved in the commissioning process.

Dental Health (Year 2)

- 94. Tees Community Dental Service is working within Tilery Primary school to carry out a tooth brushing scheme with children whilst they are at school. Children are provided with a tooth brushing and oral hygiene pack to be used over the summer holidays. Certificates reward "super-brushers" for effort, behaviour and plaque removal. Achievements include:
 - Staff at the school have been trained to carry out tooth brushing sessions
 - Children keep a file on progress including special photographs of their teeth
 - Children are monitoring their own plague level
 - 100% of children at Tilery Primary School has received prevention packs and support to encourage effective plaque removal
 - 100% of children have received a prevention pack to encourage continuation of the tooth brushing scheme during the summer holidays
 - All Parents and Carers have been given educational material from Tilery Primary School
 - The average plaque levels of all the children who took part in the project has dropped by 28%.

Healthy Lifestyles (Year 2)

- 95. The Look Lively intervention developed by the Corner House and the Prevention's Unit has been supported by NE funding of £50,000 and £15,000 from the PCT. Through a youth worker, children and young people are signposted to activities or services and new fun activities have also been provided where gaps have been identified. This is complimented by a Parent Support Outreach worker employed to work with parents and families to improve their own and their family's health.
- 96. Successes include:
 - Positive links forged with Tilery Primary School, the Willows Centre, St James House and Victoria and Lustrum Community Houses.
 - Detached youth worker informing children about street safety
 - A total of 104 children benefiting from the project
 - A total of 104 service users given access to new community health opportunities
 - 26 Parents/Carers or families involved in the project identifying that the intervention has improved their health.
 - The project contributes to Tilery Primary School's PAS system, which measure the progress of children's educational achievements.

Positive Approach to Mental Health (Year 2)

- 97. Tilery Primary School was awarded £23,610 to help support their residential trips and to carry out further work to improve the Social and Emotional Aspects of Learning (SEAL).
 - 36 Parents/Carers have attended a SEAL family workshop
 - 57 Parent/Carers have attended SEAL assemblies where the children show their Parents/Carers what they have been learning about in school and cover topics such as bullying
 - As of June 2008, 77 children from Tilery Primary School had attended a residential visit
 - 5 SEAL workshops have been created with teachers selecting pupils which would find the workshops beneficial with 27children involved
 - 3 Parent and Carer workshops have been created and are well attended.

98. Running alongside this project is the work of Newtown Community Resource Centre which was given £26,390 to implement drama groups and Art and Craft sessions within the NE area. This has included the Victoria Drama Group and Passport2fun at the Children's Star centre in the town centre.

Community Engagement

- 99. In order to support small voluntary and community groups within the NE area the FIND fund was created to assist groups and individuals in improving their community. To date, the following applications have been successful:
 - Victoria Action Group: £500 to redecorate Victoria Community House and to hold coffee mornings to encourage more residents to use the facility.
 - Durham Road Residents: The "Beat it Project" at Tilery and Norton Primary School
 gives music lessons to Children and Young People who may not otherwise get the
 opportunity. The FIND fund allowed the project to take the Children and Young People
 involved in the project to see High School Musical at York Opera House.
 - Swainby Road and Danby Court Residents: £500 to take children and young people from Mount Pleasant to a Christmas pantomime.
 - Portrack Home of Excellence: £500 to take residents on a team building event and to contribute towards costs of a new IT suite and trainers.
 - A Pupil from Victoria is on the gifted and talented register at The Norton School, for his talents in the sport of Basketball. The FIND fund gave Norton School £250 to enable Musa to attend training, by providing him with the right kit to play in and to support his transport costs.
 - Lustrum Community House: £500 to redecorate Lustrum Community House and repair flooring to encourage more residents and agencies to use the facility.

Lustrum Community House (Year 1)

100. Located on Swainby Road, Lustrum Community House is a valued local community resource that was facing closure due to lack of funding. The Board felt that Lustrum Community House was a vital community base for residents living in the Mount Pleasant area. Swainby Road and Danby Court Residents requested £600 from the Board to pay utility bills for a 6 month period to support Lustrum Community House, whilst the resident group could investigate their future sustainability and external funding.

Fun Days

101. The Board funded several fun days throughout the Neighbourhood Element area, including the Board's annual fun day in June 2007 at The Willows. Other smaller fun days were held at Victoria and Mount Pleasant to carry out consultation with Children and Young People and to carry out some fundraising for Lustrum Community House.

Queens Park Social Activity (Year 2)

102. The Board has approved funding for Hume and Nolan House to enable small improvements to the informal areas. Also working with Stockton Resident and Community groups association, a programme of regular activates for Queens Park residents are being developed. Full details of the expenditure for 2007/8 are attached at Annex 4.

Best Practice

- 103. It is important that innovative and successful work undertaken by the Boards is captured and recorded to allow it to be disseminated to allow replication in other parts of the Borough and to illustrate the positive work of the Board.
- 104. Of particular note is the Off Road Motorbike Support project. The Board is proud that this innovative intervention has dramatically reduced problems locally.
- 105. The package of crime measures developed by the Board, along with the Neighbourhood Enforcement Officers, have significantly reduced dwelling burglaries, vehicle crime and criminal damage in the NE area. Key to the success has been the active involvement of local people in providing valuable intelligence. Residents had the opportunity to identify problem locations from inside the CCTV security centre enabling camera operatives to focus on hot spots and this has clearly had an effect on the crime statistics.
- 106. St. Ann's health projects are also showing their impact in the area. Tooth plaque levels have reduced by 28 % within the School, and the pupils are becoming more confident and active. Parents and Carers are taking a more active role in improving their child's and their own health and have been attending regular assemblies, coffee mornings and workshops.
- 107. St. Ann's is keen to network with other similar interventions to learn of good practice it can utilise particularly as the board enters an important phase in its development. Stockton is one of the few Tees Valley authorities that contributes to the North East Neighbourhood Element Managers Meeting to ensure it stays abreast of latest developments.
- 108. Visits have been taken within the sub-region e.g. to "Stronger, Together East Middlesbrough" (December 2006) and to Birmingham to the GUIDE network to share good practice.

4. Review of Key Statistics

109. In order to assess the impact of the Neighbourhood Element programme, this section presents narrowing of the gap data for prioritised themes, the change in ranking of the NE area in the Index of Multiple Deprivation 2007 and the outcome of the residents survey 2008 compared to 2006.

Narrowing of the Gap Data

- 110. Data was provided in the 2006/7 Delivery Plan showing changes in some of the main neighbourhood renewal data sets over time. These have been updated as part of a wider exercise to provide a "narrowing of the gap" data profile for the Neighbourhood Element area. The data for the Neighbourhood Element area is compared to the average for all the other neighbourhood renewal areas in Stockton, the Borough where possible, the Tees Valley and the national averages over a timeline starting in 2000/01. Where possible comment on the extent to which the gap has been narrowed between the NE area and other areas is provided.
- 111. The Board has developed a programme which includes quick-win interventions, where the impact is felt rapidly, and more long-term projects, where improvements will be experienced by the community but it will take a longer time before the statistics are impacted, as will be

the case in the aspirations and health themes. The picture across some of the data therefore still shows a considerable disparity between Neighbourhood Element area and other averages and clearly longer term monitoring of the data will be required. Nevertheless there are encouraging signs, particularly where 2007/8 data is available.

112. Updates of the data will be provided as they are published.

Liveability

Crime

113. Crime is a key determinant of quality of life for residents. Stockton-on-Tees has the largest population in the Cleveland Police Force area. Crime figures have been generally on the decline in the Stockton area for the last few years Crime rates per 1,000 population are generally however, higher within the Neighbourhood Element area than across the Neighbourhood Renewal Areas, and the borough.

Overall Crime Rate	2002/3	2003/4	2004/5	2005/6	2006/7	2007/8
Per 100,000 population						
Neighbourhood Element Area	366.3	317.2	324.6	336.9	348.1	325.8
NRF Areas	212.8	232.0	229.7	233.5	227.6	222.1
Borough	99.8	108.6	96.5	97.7	93.5	93.5

Source: Tees Valley JSU

- 114. The overall crime rate within the Neighbourhood Element Area has decreased by 11% since 2002/3 to 325.8 crimes per 1,000 populations in 2007/8. This is a higher rate of improvement than that observed across the Borough (6%).
- 115. These changes in crime rates show that in 2002/03 the crime rate in the Neighbourhood Element Area was 42% higher than Neighbourhood Renewal Areas and 73% higher than the Borough, which demonstrates the considerable improvement between 2002/03 and 2007/08 where the rate for the NR areas reduced to 32% and 71% for the Borough.
- 116. This improvement can be explained partly by the increased emphasis on reporting of incidents at their residents meetings and the mobile CCTV, which can target areas where there are higher incidences and act as a deterrent for crime and anti-social behaviour.
- 117. Violent crimes have been increasing both nationally and locally over recent years (Violent crime consists of the three following offences: Robbery, Violence against the Person and Sexual Offences) The Home Office can attribute some of the rise to the introduction of the National Crime Recording Standard (whereby more crimes are recorded due to stricter recording rules), the change in licensing hours and increased growth of the night-time economy. Over half of all violent crime recorded takes place from Friday to Sunday, with the highest levels occurring on a Saturday.

Violent Crime Rate	2002/3	2003/4	2004/5	2005/6	2006/7	2007/8
Per 100,000 population						
Neighbourhood Element Area	44.9	52.3	67.4	82.2	80.3	83.1
NRF Areas	29.7	44.0	52.4	57.3	52.8	53.3
Borough	10.5	17.0	19.6	22.7	19.8	20.0

Source: Tees Valley JSU

118. These trends are reflected in the increasing rates of violent crimes across the Neighbourhood Element Area, Neighbourhood Renewal Areas, and the Borough.

Dwelling Burglary Rate	2002/3	2003/4	2004/5	2005/6	2006/7	2007/8
Per 100,000 population						
Neighbourhood Element Area	68.2	38.9	48.5	33.4	38.4	31.6
NRF Areas	63.0	47.6	35.9	29.7	29.7	23.2
Borough	29.7	27.0	17.7	12.3	12.3	9.7

Source: Tees Valley JSU

119. Domestic Burglaries are in decline both nationally and locally. The domestic burglary rate has fallen by 54% from 2002/03 to 2007/08 within the Neighbourhood Element Area. However, this rate of decline is lower than the rate recorded across the Neighbourhood Renewal Areas, and the Borough.

Total Drug Crime Rate	2002/3	2003/4	2004/5	2005/6	2006/7	2007/8
Per 100,000 population						
NE Area	13.8	12.9	18.0	16.9	14.2	12.7
NRF Areas	8.4	6.3	7.7	9.2	8.1	9.8
Borough	2.2	2.0	2.3	2.8	2.5	3.1

Source: Tees Valley JSU

120. Drugs crime has reduced by 8% within the Neighbourhood Element Area over recent years, whilst there has been a slight increase across the Neighbourhood Renewal Areas, and the Borough.

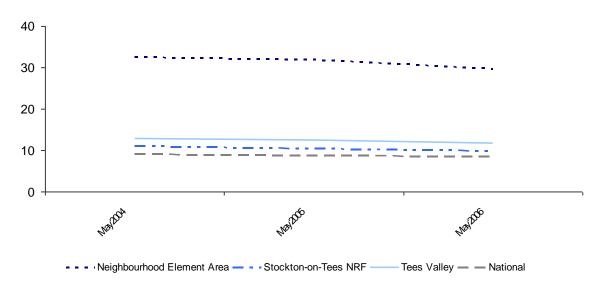
Aspirations

- 121. Most good data sources that can be expressed at a local level and the aspiration theme relate to the relative proportion of benefits claimed within an area and these data sets are summarised below (due to recent national security concerns about personal information held by Government bodies, the release of some data is currently on hold).
 - Working Age Population receiving Income Benefits (%)
- 122. The working age population in receipt of income benefits is significantly higher within the Neighbourhood Element Area than all the Neighbourhood Renewal Areas. The proportion of the population has however reduced between 2002 and 2006 from 46.3% to 43.1%.
- 123. Whilst the population in receipt of income benefits is higher in the Neighbourhood Element Area, the gap has been narrowed to all Neighbourhood Renewal Areas, the Tees Valley and the national average. The gap to all Neighbourhood Renewal Areas has reduced by 0.8% to 7.0% in 2006. Within the same time span the gap to the Tees Valley has fallen from 25.2% to 23.7% and the gap to the national picture has closed by 2.7% to 29.8% in 2006.

Working Age Pop. Receiving Income Benefits (%)	2002	2003	2004	2005	2006
Neighbourhood Element Area	46.2	46.3	45.6	44.1	43.1
Stockton NRF Areas	38.5	39.2	37.6	36.7	36.1
Tees Valley	21.1	21.8	20.9	20.4	19.4
National	13.8	13.7	13.3	13.1	13.3

Source: Tees Valley JSU

Households receiving Income Support 2004 to 2006 (%)



124. Some 30% of households within the Neighbourhood Element Area are in receipt of income support, a significantly higher rate than the Neighbourhood Renewal Areas, the Tees Valley and the national average.

Households Receiving Income Support (%)	2004	2005	2006
Neighbourhood Element Area	32.5	31.8	29.7
Stockton NRF Areas	10.9	10.4	9.8
Tees Valley	12.9	12.4	11.7
National	9.0	8.7	8.4

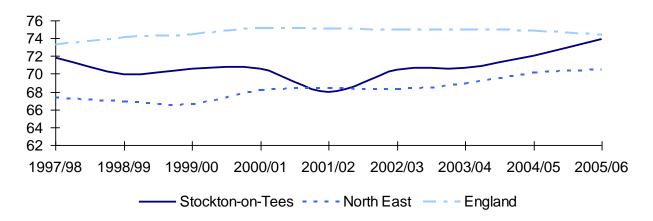
Source: Tees Valley JSU

125. The percentage of households on income support has reduced more significantly between 2004 and 2006 in the Neighbourhood Element Area, and consequently the gap to the comparative areas has reduced by 1.7% to 19.9% against Neighbourhood Renewal Areas, by 1.6% to 18.0% against the Tees Valley average and by 2.2% to 21.3% against the national average.

Job Seekers Allowance (Unemployment) Rate (%)

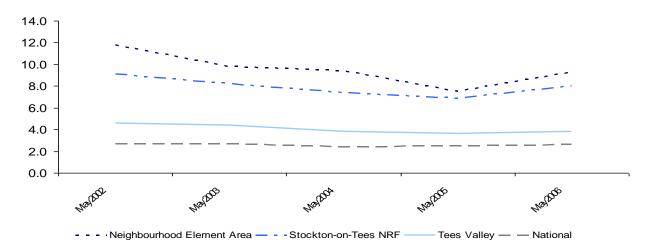
126. The number of people claiming unemployment benefits has reduced significantly since 1998, across all geographies, national, regional and local. Stockton-on-Tees has out performed its peers across the Tees Valley as well as regionally and nationally, with a more significant reduction in the rate of JSA (Job Seekers Allowance) claimants and a steeper rate of decline also.

Employment Rate (Annual Population Survey)



- 127. Within the Neighbourhood Element Area, the JSA claimant rate has fallen from 11.8% in 2002 to 9.3% in 2006. The JSA rate for the Neighbourhood Renewal Areas within Stockton-on-Tees has fallen from 9.1% in 2002 to 8.0% in 2006.
- 128. There has been a narrowing of the gap between the Neighbourhood Element Area and the Neighbourhood Renewal Areas, by 1.4% to 1.3%. The gap to the Tees Valley average has also reduced (1.7%) and also to the national average (2.4%). The rate has reduced more sharply within the Neighbourhood Element Area since 2002 than all comparator areas.

Job Seekers Allowance Claimant Rate 2002 to 2006 (%)



Health

129. Most health statistics relate to the 2001 Census and are of limited use to determine health changes at a local level such as the Neighbourhood Element area. Information provided below therefor relates to people who are incapable of work measured by benefit claims.

People Incapable of work (IB or SDA %)

130. In May 2007 23.3% of people were incapable of work in the Neighbourhood Element Area, compared to 23.2% in 2002. The percentage of people incapable of work is lower in the Neighbourhood Renewal Areas, across the Tees Valley and nationally; these areas have also observed decreases in the rate of people claiming incapacity benefit (IB) or severe disablement allowance (SDA). The gap has increased in relation to Tees Valley and National areas, as the Neighbourhood Element Area has remained stable, Stockton NRF areas has increased with all other areas improving since 2002.

People Incapable of Work (IB or SDA%)	2002	2003	2004	2005	2006	May 2007
Neighbourhood Element Area	23.2	24.3	23.6	24.1	23.1	23.3
Stockton NRF Areas	17.3	17.9	17.7	17.9	17.2	16.8
Tees Valley	11.6	11.8	11.6	11.4	10.7	10.4
National	7.8	7.8	7.8	7.6	7.3	7.1

(All data has been provided by the Council's Policy and Performance Team and JSU.)

Index of Multiple Deprivation

- 131. The Index of Multiple Deprivation (IMD) is a national ranking of all Super Output Areas in England. It considers a range of statistical information, grouped into "domains" or themes to rank areas in terms of deprivation.
- 132. The IMD rankings (for the identified priorities) 2004 and 2007 of the 2 Super Output Areas that make up the majority of NE area, usefully provide a comparison to show the change of the rankings over the period. A rank of 1 is the most deprived and 32,482 the least. Super Output Areas ranked at 3,248 and below fall within the most deprived 10% nationally. The two areas included are titled Portrack and Tilery and Mount Pleasant (See Annex1). The table below provides a summary of change:

IMD Domain	Portrack	&Tilery	Mount Pleasant		
	2004 rank	2007 rank	2004 rank	2007 rank	
Overall IMD	99	69	607	1,117	
Income	81	163	294	1,345	
Employment	48	39	595	1,055	
Health Deprivation & Disability	171	115	1,171	1,396	
Education Skills & Training	153	382	2,214	2,016	
Crime & Disorder	2,816	2,459	2,500	2,155	
Living Environment	29,057	17,064	14,790	9,179	

(Source JSU)

- 133. As with the Narrowing the Gap data, it is important to note that in most cases it will take some time before changes in a local area will filter into the statistics. The IMD draws on a vast range of data sources, which will have different mechanisms and time-scales for collection and analysis. Also the IMD is a rank, change in position is relative to how other areas in the UK are changing. The above however does illuminate some interesting changes:
 - The domain where combined rankings for both areas have improved the most is in Income

- The domain where the combined rankings have dropped the most is the Living Environment
- The domain where the combined rank is the highest is the Living Environment
- The domain where the combined rankings are the lowest is Employment (39th lowest in England for Portrack & Tilery)
- For Portrack & Tilery the only ranking that improved was Education Skills and Training
- For Mount Pleasant the picture is more mixed; improvements in the ranking are seen in Employment and Health, and lowering of ranking in Education Skills & Training, Crime and Living Environment
- With the exception of Living Environment, in all other domains both areas fall within the most deprived 10% of Super Output Areas in England
- 134. These rankings for the area suggest support for the themes prioritised by the Board and in particular the need to continue to address employment and employability in the area.

Residents Survey 2006-08

- 135. In February 2006, a questionnaire was circulated to every household within the Neighbourhood Element area. The purpose of the questionnaire was to identify baselines for the area, gauge residents satisfaction with their neighbourhood as a place to live, and assist the Board in setting priorities for future years.
- 136. As part of the questionnaire residents were asked to think about their local area, and asked if they think if it has got better, or worse, or stayed the same over the last three years. The results of this survey were included in the 2006/7 Delivery Plan.
- 137. An identical questionnaire was carried out again in February 2008. A summary of the survey results comparing 2006 and 2008 follows:
- 138. In 2008 10.6% of the NE population returned their questionnaire. As the response rate is just over 10% the data for 2008 can be used and is valid.

How residents rated their area

139. Overall the average score (with 1 being terrible and 10 being excellent) rated by residents for the NE area was 5.07 in 2006 and 5.0 in 2008. However when you compare the number of residents who rated their area as a 6 or above from 2006 to 2008 this has risen by 1.6%.

Residents' Satisfaction

- 140. Residents' satisfaction with their area as a place to live has dropped by 1%. The factors, which may have affected this reduction, have been discussed with local community groups. Whilst there are many impacting factors, including the recent national economic downturn, this may also have been influenced by resident disappointment that Decent Standards Housing work within the NE area has been delayed until the completion of the Stock Options Appraisal and also the forthcoming closure of Tilery Sports Centre. These issues may have been compounded by delays to the start of environmental improvements to Victoria.
- 141. Works to Victoria have now commenced and a free hanging basket scheme is due to take place, which residents have seen a very positive response.

What services have got better or worse over the last three years?

142. Overall the majority of services listed in the questionnaire have shown a net improvement change. The following services are the top 5 services, which showed a net improvement of 10% or more;

•	Health Services	+21%
•	Job Opportunities	+13%
•	Parks and Open Spaces	+13%
•	Race Relations	+13%

143. Services which were noted by residents as getting worse include:

•	Traffic calming / speed bumps	-9%
•	Activities / facilities for young people	-3%
•	Sports & Leisure facilities	-1%

Other issues deemed important

- 144. When asked if there were other issues, which were important, the highest responses from residents were:
 - Street lighting (44 responses)
 - Influx of immigrants (20 responses)
 - Alley gating (18 responses)
 - Dog fouling (14 responses)
- 145. The St. Ann's Development Board will need to further explore with residents the issues around street lighting and traffic calming to clarify the specific concerns. The Community Engineer is already scheduled to discuss highways issues with local residents. The comments regarding the perceived 'influx of immigration' will be explored with residents, the Council's Asylum Team and colleagues responsible for community cohesion.
- 146. Dog fouling has remained a priority issue for residents and the board has also prioritised this for 2008/9 along with an allocation of intervention funding.

Over the past 2 years has your neighbourhood got better or worse?

- 147. In comparison to 2006, it appears residents feel that their neighbourhood has got better by 17% from 2006, and those who felt it had got worse has dropped by 6% compared to 2006.
- 148. When residents were asked why they think it has got better or worse the following scored 24 or more.

•	Anti social behaviour	35
•	More recycling needed	33
•	Too much dog fouling	33
•	No evidence of change	24

(The scores are out of the total number of respondents.)

149. A co-ordinated approach to tackling Anti Social Behaviour in hot spot areas will be investigated in partnership with the Anti Social Behaviour Team, Neighbourhood Enforcement Officers and Neighbourhood Policing to seek to tackle this issue locally. Funding has already been invested in dog fouling bins, and work is underway working with Dog Wardens and Environmental Health to target residents who allow their dogs to foul.

What service do you think has most improved in the area in the last three years?

150. In 2006 Care For Your Area was rated 'the most improved service' from the questionnaire. In 2008 Street Cleaning was identified as the most improved in the area, followed by Traffic Calming, Speed Bumps and Police Presence. Other examples of services that residents' felt had improved in the area include Public Transport, MUGA, Neighbourhood Enforcement Officers, CCTV and The Willows Centre. The improved satisfaction with Health Services and Job Opportunities is evidenced in the results, which reflects the Board and partners' intervention in these areas. The introduction of the Board's four health projects and the Primary Care Trust Health Trainer has clearly impacted locally, and the introduction of Community Steps within the NE area has had a positive impact on residents seeking employment.

What do you think are the three most important improvements that need to be made in your area?

- 151. In 2006 the top 3 most important issues for improvement were 'Youths on Streets', 'More Facilities for Young People' and 'Council Tenants made to keep their properties tidy'. In 2008 'Youths on Streets' and 'More Facilities for Young People' remained in the top 3, however residents scored 'Feeling Safe at Home' as the second most important improvement they would like to see in their area.
- 152. The issues relating to children and young people (CYP) will be taken to the CYP Steering Group and will also be raised at the Aspiration sub group. The Group has been created to tackle these issues and £5,000 has been earmarked to this priority

Do you have any other comments or suggestions for how your area can be improved?

- 153. 'Listening to Local People' and 'More Green Space/Parks' needed still remain priorities in 2008. However, 'Improvements on Swainby Road' was identified as an area for improvement in 2008.
- 154. Overall it appears that residents feel that their neighbourhood has improved by 17% since 2006. The main priorities raised by residents are also aligned to the Board's priorities and will be re-visited at the relevant sub groups to ensure that action is taken where possible to address these issues.
- 155. Whilst it is rewarding to have evidence of the impact of the Neighbourhood Element programme and a re-enforcement of the priorities identified for the area, the questionnaire has highlighted some new areas of concern for the Board. The comments around a perceived influx in immigrants into the NE area and street lighting is something the Board will need to investigate further and address through the main board and relevant sub groups.
- 156. In conclusion, the analysis of deprivation data, Index of Multiple Deprivation rankings and residents survey all demonstrate that there are some encouraging changes beginning to take place in the Neighbourhood Element Area. The data supports the choice of priorities made by the Board and the survey shows that local people have noticed the improvement in local services.
- 157. The data and survey also show that much more needs to be done to further close the gap between the NE area and the rest of the borough, particularly in relation to employability issues.

5. Key Priorities for 2008/9

- 158. Following a Priority Setting event in November 2007, the sub groups worked alongside service providers to identify priorities for 2008/9. (These have been covered in Section 2). From these priorities the sub-groups looked at possible interventions and allocations, the Board has considered these and allocations have been made. Part of this consideration included the continuation of successful interventions for a further six months.
- 159. A summary of the interventions and allocations of funding is provided below:

Aspirations Priorities and Allocation - £70,000

- 160. Building on the health and well being of children and young people theme, intensive support in basic skills such as numeracy and literacy of Key Stage 1 and 2 at Tilery Primary School will be provided. Young People will see the new and improved Routz2work programme which has joined forces with the successful Fit for Employment model allowing all Young People involved to take part in a three week taster course in the industry of their choice.
- 161. Partnership working will be key to the future of the St. Ann's Development Board. The creation of the Children and Young People Steering Group (which has brought together Youth Workers and agencies providing provision for Children and Young People together) will continue, along with a contribution from the Board to look at promoting Children and Young People provision within the NE area.
- 162. The Board is confident that this investment will allow children and young people to make a positive contribution to the future of the NE area.

Project	Proposed Cost
Routz2work with Fit for Employment	£42,000
Intensive Support of Numeracy and Literacy for Key Stage 1 and 2	£21,000
Children and Young People Steering Group	£5,000
Miscellaneous	£2,000
Total	£70,000

163. The Board have also prioritised Benefits take up and debt reduction. Although this does not have any NE funding, this issue will be taken up by the Aspirations sub group.

Health Priorities and Allocation - £70,000

164. More funding this year has been committed to further improve the health and well being of children and young people, as this remains a highly important issue in the St. Ann's area. The interventions have been designed to give children and young people within the Neighbourhood Element area a healthier lifestyle, improve dental health and take a positive approach to mental health.

Project	Proposed Cost
Continuation of current health projects for an additional 6 months	£60,000
(subject to a 9 month review)	
 Positive Approach to Mental Health – Tilery Primary School and Newtown Community Resource Centre 	
 Healthier Lifestyles – The Corner House Youth Project and Preventions Unit 	
 Dental Health – Tees Dental Health 	

Targeted health promotion and commissioned work to identify the referral routes into all of the services currently available within the area.	£10,000
Total	£70,000

Liveability Priorities and Allocation - £48,000

- 165. The Board is keen to not only improve the health, wellbeing and employability of residents, but to improve their satisfaction of the Neighbourhood Element area as a place to live. Focusing on cleaner, safer and greener the Board has teamed up with Urban Design again in 2008/09, to install metal gates to all entrances and exits of the Maisonette blocks, communal back areas in Victoria estate. The work has been carried out in consultation with the Police, Fire Brigade and local residents. Already residents have noted a huge improvement on the estate with the removal of overgrown bushes and shrubs, which attracted fly tipping and vermin and are looking forward to a cleaner, safer and greener estate.
- 166. This work will continue in other areas within the NE area and will include hanging baskets, community clean up days, dog fouling enforcement and garden competitions. Through the Liveability sub group the area of Swainby Rd and Danby Court has been identified as an area that would benefit from a community clean up day in conjunction with Swainby and Danby Residents Association. Tools have been provided to residents to paint their own fences, and the community safety team have removed graffiti.
- 167. The successful Off-Road Motorbike Support initiative, which the Board invested in during 2007, will continue into 2008 with the addition of further operations during the summer months.

Project	Proposed Cost
Hanging Baskets	£2,000
Continuation of Think B4 U Drink	£5,000
Off Road Motorbike Scheme	£10,000
Dog Fouling	£5,000
Victoria Environmental Improvements	£25,560
Total	£47,560

- 168. The Board has also prioritised a number of other issues. Improving co-ordination with Housing Associations in the area has been raised. A mapping exercise is to take place as a precursor to identifying partnership-working opportunities. The desire to encourage residents to report crime incidents by raising understanding of who to ring, when to ring, when to expect a response is currently in discussion with the Police. In order to address the priority of improving the appearance of the area, the sub-group is exploring Street Representative schemes, garden competitions, and Britain in Bloom.
- 169. A full breakdown of expenditure for 2008/9 is given below.

Proposed Expenditure for 2008/09

Project	Budget from 2008/09	Remaining to pay from 07/08	Total
Salaries	£75,000		£75,000
NE General	£1,500		£1,500
Neighbourhood Enforcement Officers	£141,962		£141,962
CCTV	£9,000		£9,000
MUGA maintenance	£20,000		£20,000
Queens Park Social Fund	£3,000		£3,000
Publicity and Events	£15,000		£15,000
Conference and Training	£3,000		£3,000
Room Hire	£3,000		£3,000
Printing and Postage	£2,000		£2,000
Fun Days	£3,000		£3,000
Transport and Travel	£1,000		£1,000
Refreshments	£1,000		£1,000
FIND Fund Continuation	£6,000		£6,000
Liveability Projects			
Hanging Basket	£2,000		£2,000
Continuation of Think B4 U Drink	£5,000		£5,000
Off Road Motorbike Scheme	£10,000		£10,000
Dog Fouling	£5,000		£5,000
Victoria Environmental Improvements	£25,560		£25,560
Aspirations Projects			
Routz2work with Fit for Employment	£42,000	£26,615	£68,615
Intensive Support of Numeracy and Literacy for Key Stage 1 and 2	£21,000		£21,000
Children and Young People Steering Group	£5,000		£5,000
Miscellaneous	£2,000		£2,000
Health Projects			
Continuation Positive Approach to Mental Health (TPS)	£13,000	£14,689	£27689
Continuation Positive Approach to Mental Health (NCRC)	£12,000	£18,983	£30,983
Continuation Healthier Lifestyles	£25,000	20,835	£45,835
Dental Health	£9,500	£5,535	£15,035
Targeted health promotion	£10,000		£10,000
Total	£471,522	£88,657	£558,179

Allocation for 2008/09	£412,800
Roll Forward from 2007/08	£159,526
Total for 2008/09	£572,236
Remaining Budget	£14,057

170. Exploring external funding opportunities will be high on the Board's agenda for 2008/09 to ensure that the priorities identified that do not have an allocation of NE funding can be taken forward by some other means. Opportunities such as the Fairshare initiative are being investigated.

6. Beyond Neighbourhood Element - Future Issues

- 171. The Board is entering an important phase in 2008/9 where it must consider the longer-term sustainability of the Neighbourhood Element programme and of the Board itself. As a rolling delivery plan, at this stage only a framework for the future can be provided. A detailed analysis of the options available to St. Ann's must be undertaken. As the work of the coming months crystallises the options available, a more detailed succession strategy will be prepared.
- 172. The areas of sustainability, which the board will need to consider, include some of the following areas:
 - Mainstreaming of interventions
 - Board continuance and governance
 - Funding
- 173. Some of the key challenges for the future includes maintaining the impetus in the area and continuing to be able to get the resources needed to sustain support both for resident engagement and intervention.

Mainstreaming of interventions

174. The six-month reviews and nine-month reviews which take place, will provide the basis and evaluation for working with service providers to consider the continuation of successive projects beyond the lifetime of Neighbourhood Element funding. Building on the good working relationships that have been built with service providers, we will work with these and the relevant thematic partnerships (where appropriate) to ensure that we provide an evidence-based case for sustaining successful interventions so that they are considered as part of future service planning. In some instances we will also work with the sub groups and its chairs to explore possibilities of external funding for interventions. Work has already begun with the chairs of the sub groups to explore external funding opportunities.

Board continuance & governance

- 175. It is recognised that there is no "off the peg" sustainability strategy that the St. Ann's can adopt and there is no direct policy direction from Government although the Empowerment agenda looks set to stay. There is, however, value in looking at the experience within the region and work has begun to explore other Neighbourhood Element/Pathfinder initiatives. The Board must go through a process of exploring a number of options and tailor an approach to their distinct local needs. From looking at other areas there appear to be a number of options, which need to be explored further. These include:
 - Community Interest Company
 - Company Limited by Guarantee
 - Social Enterprise with charitable purpose
 - Development Trust
 - Neighbourhood Charters
 - Neighbourhood Policing
 - Service Level Agreements
 - Remain as Partnership by Agreement
- 176. In succession planning the board need to take a strategic approach and consider:
 - Why should the activities of the programme continue?

- What activities should be the focus of the partnership's succession plan?
- How can these be best delivered in the future? And
- What legal and constitutional structures should support delivery?
- 177. The board will also need to consider its approach to leading on this area of work. One option to consider is whether we will need to establish a sub group to steer this important work.

Funding

- 178. Funding will also need to be sought and considered beyond the lifetime of the Neighbourhood Element. Funding will need to be considered for both the on-going staff costs and for continuing the work of the board. Some of the options, which the board will need to consider, include:
 - Accessing funds through the Council's Medium Term Financial Planning process
 - Accessing funding to deliver against the Local Area Agreement priorities
 - External funding i.e. Lotteries, Communities Fund, etc
- 179. In terms of developing a longer-term delivery plan and action plan, there may be a need to consider the following areas as we approach the end of the funding stream:
 - Capture and record Best Practice
 - Continue publicity campaign to raise the profile of the NE initiative,
 - Investigate branding for the partnership
 - Identify the unique strengths of the Board
 - Expand on the potential linkages to the Local Area Agreement measures
 - Reports to Council
- 180. Whichever model is selected for St Ann's, it is imperative that the Board continues to build its capacity and ensure it has the management arrangements in place for sustainable delivery. Residents must also develop a greater sense of responsibility for what happens in their community and neighbourhood.
- 181. The options will have implications on:
 - The type of organisation formed, its status, etc.
 - Its governance arrangement, e.g. whether it is its own accountable body, whether it would commission services directly itself.
- 182. We will also need to hold a Visioning Exercise with the Board to explore the partnership's development and sustainability options. This could commence with an exercise to identify where the Board and the area would like to be in 10 years time. This would also provide the opportunity to set some clear aims and objectives and set some timelines for the next steps.

Examples of best practice - sustainability of neighbourhood management programmes

183. Some national and regional examples of neighbourhood working models nationally, and regionally, which have developed some sustainability in their neighbourhood working are detailed below. However, we will need to, continuously explore best practice and continue to investigate what good practice is taking place in other Neighbourhood Management areas.

West Middlesbrough NDC partnership is taking a 3-pronged approach

- 1. Increasing the level of capacity and active community involvement in the partnership
- 2. Securing ownership of capital assets and property that will produce an income stream after the end of the programme
- 3. Influencing the mainstream to reshape services to better suit the needs of the local community.
- 184. Some areas are adopting a borough-wide approach to local neighbourhood management. e.g. Hartlepool, and Doncaster Metropolitan Borough Council.
- 185. In Doncaster, Neighbourhood Management was mainstreamed in 2006. This is made up of fully integrated locally based multi-disciplinary teams are devolved, with a neighbourhood manager for each area.
- 186. Fully integrated public services are delivered according to the needs of the customers. These are intended to focus on those with the greatest need (rather than organisational barriers), provide ease of access, be delivered within local communities and aims to respond to the totality of people's needs through a single package.

7. Conclusion

- 187. The second year of Neighbourhood Element has been one of action and consolidation. The Board and its governance arrangements are working well and the capacity of the local community is growing.
- 188. Building on the quck-win interventions, a programme of focused interventions is helping to tackle the issues of concern to the local community. Some physical schemes have already been completed such as the Multi-Use Games Area, which is now being appreciated by young people. Other successful services have been extended for a further period to allow sustainability options to be developed. The outcomes of this programme are impressive.
- 189. However, St. Ann's however is about more than just delivering Neighbourhood Element funded projects. It has worked extremely hard through its sub groups to tackle as many of the issues of concern to local residents as possible.
- 190. The review of data and survey findings show that improvements are being made in many areas but also demonstrate that there is much still to address.
- 191. In 2008/9 the St Ann's Development Board will be developing a future plan for the area, which takes it beyond the last year of Neighbourhood Element funding. Mainstreaming of successful interventions will be a top priority and work with service providers has already begun on this.
- 192. The future role of the St. Ann's Board will also be developed, looking at ways to sustain the capacity, expertise and momentum generated over recent years.
- 193. The St. Ann's Board and Neighbourhood Element cannot be successful without the commitment, enthusiasm and determination of the local community to see a change in their area. Residents have given a huge number of voluntary hours to support Neighbourhood Element over the last two years and their input is greatly appreciated.
- 194. Furthermore, Neighbourhood Element cannot be successful without the willing involvement of service provider partners. The St. Ann's Development Board would like to thank the following for their help and support in achieving the successes to date:

James Hadman – Stockton Residents & Community Groups Association
Dave Walker – Youth Offending Team

Mark Telford - Children, Education and Social Care

Karen Lupton - Children, Education and Social Care

Khalid Azam - Children, Education and Social Care.

Vicky Watson – Ppreviously of NTPCT

Marilyn Davies – Community Safety

Doug Carhart - Community Safety

John Angus – Urban Design Team

Paul Kemp – Technical Services

Jane Edmends - Housing

Simon Rogalski - Housing

Tim Gibson – Development and Regeneration

Mark Rowell – Funding and Business

Janet Seddon – The Star Children Centre

John Repton – Tilery Primary School

Michelle Burnett – Care For Your Area

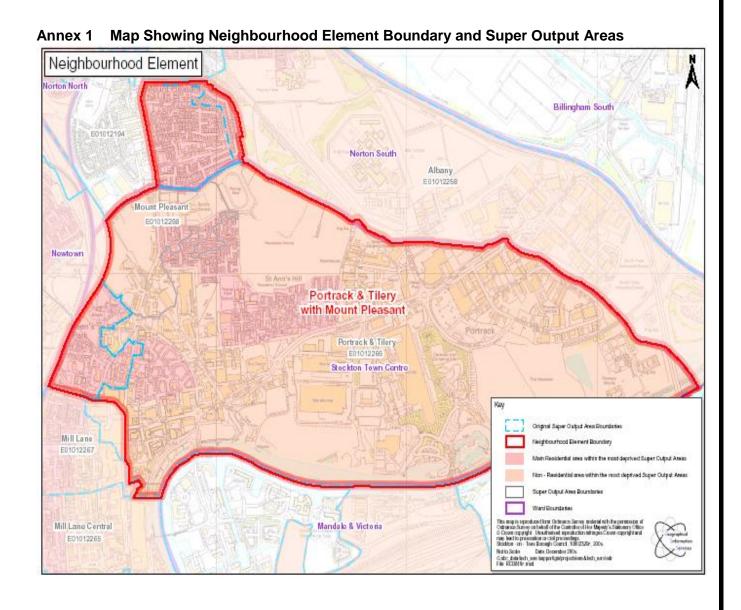
Richard Bradley – Care For Your Area

David Dunn – Government Office North East
Dave Brunskill – Stockton Police

Sandra Brown - Primary Care Trust

Parkfield Mill Lane Neighbourhood Management Pathfinder All Project Leads

The Willows Community Centre, Staff and Volunteers Victoria Community House, Staff and Volunteers Lustrum Community House, Staff and Volunteers



Annex 2. St. Ann's Development Board: Neighbourhood Element Contribution to Local Area Agreement Measures

Local Area Agreement Measure	Code	Baseline	LAA Improvement Target		get	Contributing Intervention
		(Including year)	2008/09	2009/10	2010/11	
The percentage of people who believe people from different backgrounds get on well together in their local area	NI 1	76% (2006/07 BVPI survey Confidence Interval +/-2%	Target to be within the confidence interval of the national average		Target to be within the confidenc e interval of the national average	Development of St. Ann's Board, community engagement, events and fun days, Funding Initiatives for Neighbourhood Development (FIND) Fund supporting a variety of community based initiatives. Children and Young People Steering Group.
Serious Violent Crime	NI 15	0.41 crimes per 1000 population. This equates to 78 crimes in 2007/08	reduction, which is, 0.41 per 1000 population. This equates to 2.3 crimes per year.			Work of the Aspirations Sub Group, Neighbourhood Enforcement Officers, CCTV scheme, Multi-Use Games Area, Tees Valley Wildlife Trust, Routz2Work, ThinkB4Udrink, Off Road Motorbike Support, Fencing at Tilery Primary School.
Perceptions of Anti-Social behaviour as a problem	NI 17	29% (2006/07) (BVPI) survey	28%	Target not required to be set.	26%	
Effectiveness of Child and Adolescent Mental health Services (CAMH's)	NI 51					Positive Approach to Mental Health, Corner House and Tilery Primary School, Targeted health promotion and commissioned work to identify the referral routes into all of the services currently available within the area.
Progression by 2 levels in English between Key Stage 1 and Key Stage 2	NI 93		New for 2008/09	91.0%	Not required to set targets.	Intensive Support of Numeracy and Literacy for Key Stage 1 and 2.

Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	NI 94		New for 2008/09	88.0%	Not required to set targets.	
Young Peoples Participation in Positive Activities	NI 110					Development of St. Ann's Board and Young Persons Steering Group, community engagement, events and fun days, Funding initiatives for Neighbourhood Development (FIND) Fund supporting a variety of community based initiatives involving young people. Routz2Work and Fit for Employment, Tees Valley Wildlife Trust, Multi-Use Games Area.
Overall employment Rate	NI 151	Stockton 73.2% Region 71.1% (2006/07)	73.20%	73.60%	74.10%	Routz2Work & Fit for Employment, Jobs Fair, Work of the Aspirations Sub Group.
16-18 Year olds who are Not in Employment, Education or Training (NEET)	NI 117	12.6% (2004)	9.2%	9.0%	To be agreed after end of yr 2.	
Working Age Population claiming Out of Work Benefits in Worst Performing Neighbourhoods	N1 153	32.3% (2006/07)	31.5%	30.5%	26.5%	
Carers receiving needs assessment or review and a specific carer's service, or advice and information.	N1 135	14.5% (06/07)	19%	24%	28%	
Improved Street and Environmental Cleanliness	NI 195	5%	4%	4%	3%	Community Enforcement Officers, CCTV scheme, Tees Valley Wildlife Trust, Hanging Baskets, Victoria Improvements, Community Clean Up Days.



Annex 3. St. Ann's Development Board Membership (June) 2007/08

Name	Role	Representing
Cllr David Coleman	Chair	Local Ward Councillor
Cllr Paul Kirton	Board Member	Local Ward Councillor
Dot Enderwick	Board Member	Portrack
Barry Hutchcraft	Board Member	Portrack
David Fitzgibbon	Vice Chair St. Ann's Development Board Chair of Tilery Residents Association Vice Chair of Aspirations Sub Group	Tilery
Paul Thomas	Board Member Chair of Health Sub Group	Tilery
Vera Walker	Board Member	Victoria
Pat Thomas	Board Member	Victoria
Tom Green	Board Member Chair of Aspirations Sub Group	Mount Pleasant
Jim Fenwick	Board Member Chair of Liveability Sub Group	Mount Pleasant
Vacant	Board Member	Queen's Park
Vacant	Board Member	Queen's Park
Election in process	Board Member	BME Representative
Election in process	Board Member	BME Representative
Jim Wright	Board Member	Faith Representative
Vacant	Board Member	Business Representative
Siobhan Arnett	Board Member	Children & Young People

Annex 4 Actual Spend Of Neighbourhood Element Funding 2007/08

	Allocation 2007/08	Spend 2007/08	Roll Forward
Salaries	70,359	£55, 543	£14,816
General	£69,061	£27,157	£41,905
Neighbourhood	£138,500	£138,500	0
Enforcement Officers			
CCTV	0	0	0
Routz2work	£61,630	£41,102	£20,615
ThinkB4u Drink	£5,000	£4,000	£1,000
Healthier Lifestyles	£50,000	£29,166	£20834
Positive Approach to	£26,390	£10,417	£13,838
Mental Health (TPS)	000.040	0.4.000	040.000
Positive Approach to Mental Health (NCRC)	£23,610	£4,628	£18,983
Dental Health	£19,000	£8,715	£7,035
Tees Valley Wildlife Trust	£6,000	£6,000	0
Victoria Environmental Works	£30,000	£30,000	0
Tilery Park Ranger	£19,000	0	£19,000
Queen's Park Social Activities	£1,500	0	0
Total	£516, 800	£357,274	£159,526



For Further Information Contact

Sophie Richardson
Project Manager - Neighbourhood Element
Stockton on Tees Borough Council
PO Box 34
Municipal Buildings
Church Rd
Stockton on Tees
TS18 1DS
Tel (01642) 526026

sophie.richardson@stockton.gov.uk

For copies of this document in any other languages please contact Sophie Richardson on the above details.